



Yavapai County Community College District  
*Year End June 30, 2020*

YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT/PRESCOTT, AZ

# COMPREHENSIVE ANNUAL FINANCIAL REPORT

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Yavapai College  
1100 E. Sheldon Street  
Prescott, AZ 86301  
[www.yc.edu](http://www.yc.edu)

*For the fiscal year ended June 30, 2020*

***Yavapai***  
**COLLEGE**

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# Introductory Section



# Letter of Transmittal

December 11, 2020

The District Governing Board of Yavapai County Community College District:

The Comprehensive Annual Financial Report (CAFR) of the Yavapai County Community College District (the "District"), Prescott, Arizona for the fiscal year ended June 30, 2020, is submitted herewith.

Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with the District. To the best of our knowledge and belief, the enclosed data is accurate in all material respects and are reported in a manner designed to present fairly the financial position and results of operations of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included. Please read the management's discussion and analysis in conjunction with the Vice President of Finance and Administrative Services and Director of Business Services/Controller's transmittal letter.

This report is prepared in accordance with generally accepted accounting principles (GAAP) and in conformance with standards of financial reporting as established by the Government Accounting Standards Board (GASB) using the guidelines as recommended by the Government Finance Officers Association of the United States and Canada (GFOA).

The District is required to undergo a single audit in conformity with the provisions of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*; and *Government Auditing Standards* issued by the Comptroller General of the United States. Information related to this report, including the Schedule of Expenditures of Federal Awards and auditors' reports on internal controls and compliance with applicable laws and regulations will be available at a future date by contacting the Vice President of Finance and Administrative Services.

## THE REPORTING ENTITY

The District is an independent reporting entity within the criteria established by GAAP and the GASB. Although the District shares the same geographic boundaries with Yavapai County, financial accountability over all activities related to public community college education in Yavapai County is exercised solely by the District. In accordance with GASB Statement No. 39, the financial reporting entity consists of a primary reporting entity and its component unit. The District is a primary government because it is a special-purpose political subdivision that has a separately elected governing body, is legally separate, and is fiscally independent of other state and local governments.

The accompanying financial statements present the activities of the District and its component unit, the Yavapai College Foundation (Foundation). The Foundation is a legally separate, tax-exempt organization. Although the District does not control the timing or amount of receipts from the Foundation, the Foundation's restricted resources can only be used by, or for the benefit of, the District. Consequently, the Foundation is considered a component unit of the District and is discretely presented in the District's financial statements.





## **HISTORY**

The District was established in 1966 under the Arizona Community College Law of 1966. During the first year of instruction, 1968, classes were held at various sites in Prescott. The District celebrated its 50th anniversary in the fall of 2018 with six distinct community celebrations. The first buildings were dedicated in February 1970, on 100 acres in Prescott that were once part of historic Fort Whipple. To better serve the growing communities on the east side of Yavapai County, the Verde Valley Campus was established in 1975 on 120 acres in Clarkdale. Yavapai College education centers are located in Chino Valley, Prescott Valley, Sedona, and include the Career & Technical Education Center, located near the Prescott Airport.

The District is accredited by the Higher Learning Commission of the North Central Association of Colleges and Schools and has been throughout its history. In March 2013, the District went through a full reaccreditation by the Higher Learning Commission and its status was reaffirmed with no recommendations reported. The next reaccreditation will be in 2023.

## **SERVICE AREA**

Yavapai County, named for the Yavapai Native Americans (“Yavapai” means “The People of the Sun”) is a land of extremes with a blend of the Old West and the contemporary. Yavapai County was among the original four counties created when Arizona was still a territory and the provisional seat of the Arizona territorial government was established in Yavapai County at Fort Whipple on January 22, 1864.

Yavapai County offers many local attractions ranging from natural to cultural to educational.

Scenic pine forests provide year-round recreational opportunities. Museums, monuments, and rodeos reflect Arizona’s tribal and territorial past. The county benefits from the presence of several higher education institutions including Embry Riddle Aeronautical University, Northern Arizona University, Prescott College, and Yavapai College.

The District serves a diverse student population in a rural area covering approximately 8,123 square miles (which is larger than the state of Massachusetts) with the 2019 estimated population (provided by the US Census Bureau) of 235,099 and a population density of 29 people per square mile.

Yavapai County is located in the west central portion of the state. Its boundaries include the incorporated cities and towns of Camp Verde, Chino Valley, Clarkdale, Cottonwood, Dewey-Humboldt, Jerome, Prescott, Prescott Valley, and Sedona. The larger unincorporated areas of the county include the communities of Ash Fork, Bagdad, Black Canyon City, Congress, Crown King, Mayer, Paulden, Seligman, and Yarnell.

## **ECONOMIC OUTLOOK**

Small business, light industry, service trades, ranching, mining, and tourism all contribute to the economy of Yavapai County. A growing retiree population will continue to produce population growth in Yavapai County over the next decade.



Despite the slowdown in the state economy due to the COVID-19 pandemic, the state ended the year with a surplus. This was due to strong revenue collections throughout the year and the use of COVID-relief federal funds to offset existing general fund spending. While the overall economy has improved from the lows, many economists aren't expecting to recover fully until at least 2022. The variability of the forecasts reflects the potential for a second COVID-19 wave, the availability and effectiveness of a future vaccine and the willingness of the public to resume their normal activities, and continued federal government stimulus. So far the state's economy is recovering quicker than the national economy, especially with job replacement rates. The long-term forecast for Arizona continues to be good and is expected to outpace growth at the national level.

Yavapai County is experiencing slightly better unemployment rates than the state since the pandemic began. The attractiveness of rural communities, along with increased telecommuting by the public, will likely result in more people migrating to the county.

Property taxes provide the majority of funding for the District. The housing market has fully recovered from the lows of 2012 and record low mortgage rates combined with a very low inventory of homes for sale are causing prices to increase further. To date the county treasurer's office hasn't seen a reduction in property tax payments due to the pandemic but this could change in the future. We expect the growth in total assessed values to increase modestly into next fiscal year and the primary property tax levy to increase moderately due to new construction.

The District's recurring operating funding from the



state remained at less than 2% of the total revenues for the fiscal year.

### **MAJOR PROGRAM INITIATIVES**

Yavapai College has made strides during the past year in the areas of capital improvements, enrollment, and student achievement.

#### **Capital Improvements/Planned Maintenance**

The District has a long-range Capital Improvement Plan where a master site plan for each location was developed and included facility, infrastructure and land development improvements to accommodate projected growth in population and programs over the next ten years. The improvements will be funded with the District's Future Capital Projects Accumulation monies. The District's Capital Improvement Plan is a living document which will evolve over time to continually align academic, strategic, and physical visions. The District plans to contract with a professional services firm to update its long-range Capital Improvement Plan during the next fiscal year.

The renovation of building L on the Verde campus was completed by the beginning of the fall 2020 semester. The remodel improved the quality of instruction with the addition of state of the art science laboratories, medical skills labs, and manufacturing and engineering laboratories. These programs opened access to six degrees and certificates.

During the fiscal year, the District worked on several large preventative maintenance projects including plumbing and fire safety upgrades in the residence halls, building 19 roof replacement on the Prescott campus, CTEC roof coating, fire alarm



# FY 2019-20 Renovations

## Verde Valley Campus - Building L Renovation



## Prescott

### Marquee Sign



### CTEC Roof







49 students received a Culinary Arts certificate, 42 students received a Cybersecurity Technician certificate, and 90 students completed all requirements of the Nursing degree. In addition, approximately 53 students completed studies and passed the exam to earn a high school equivalency diploma. Twelve students were named to the 2020 All-Arizona Academic Team and three earned the prestigious All-USA scholars award. All-Arizona Academic Team members receive tuition waivers to an Arizona University of their choice, courtesy of the Arizona Board of Regents.

replacement at the Chino Valley Center and parking lot improvements at CTEC.

Lastly, a multi-year improvement project related to signage and outdoor space is underway and will go through fiscal year 2020-21. During the current fiscal year, new marquee signage was installed at the entrance of the Prescott campus.

## ENROLLMENT

Total enrollment for the fiscal year exceeded 13,400 students including both credit and non-credit classes. The District's credit enrollment increased from the prior year after slowly declining over the last five plus years. Currently, as a result of COVID-19, with many classes going online, others being cancelled and the unsettling times for students, the District's fall 2020 semester enrollment declined almost 10%. The District and many colleges across Arizona and the country have experienced this. During this same time period, prior to COVID-19, the District has seen an overall steady increase in its non-credit enrollment driven by Yavapai County's unique retirement-age demographic. The District offers a broad array of community education programming including Community Education, College for Kids, Edventures, and Osher Lifelong Learning Institute (OLLI). These programs are currently running at reduced levels as a result of the pandemic.

## STUDENT ACHIEVEMENT

Student accomplishments continue to be our most important gauge of success. Over 2,000 degrees and or certificates were awarded to over 1,460 students. Throughout the course of the academic year, 66 students received the Law Enforcement and Corrections certificate, 90 students received an Emergency Medical Technician certificate, 122 students received the Nursing Assistant certificate,

Student success and completion is at the forefront of everything that the District does. The District is actively building a Guided Pathways program with both an academic and behavioral component to help students stay on track. This includes making it easier for students to find programs of interest to them, intrusive advising, pathways to allow high achieving high school students to earn College credits through Dual Enrollment, pathways that allow students to continue their academic journeys at universities, and pathways that connect students directly to jobs. Guided Pathways is a continuous and evolving process.

## STRATEGIC PLANNING

The demand for accountability at community colleges has never been greater. Issues such as rising tuition, declining state support, increasing student debt, high cost course materials, concerns about educational quality and workforce preparedness are driving this demand. Guided by the District's mission, vision, and District Governing Board's goals, Yavapai College uses an inclusive and collaborative strategic planning process that involves internal and external stakeholders and is grounded on evidence-based data and information.





Using stakeholder input and environmental scanning information from national, state, county, and local community levels to examine trends in the areas of competition, demographics, economics, labor force, education, and technology, the District identified five strategic initiatives and corresponding goals for its 2015-2020 strategic plan. The College is currently developing its next strategic plan that will begin July 2021. During the interim period, the College is focusing on items and actions that were not completed at the end of the 2020 planning period.

- ◆ *Student Success*—Increase completions without sacrificing academic quality
- ◆ *Economic Responsiveness*—Improved placement of graduates
- ◆ *Engaged Community*—Increase total population served; improve community engagement
- ◆ *Organizational Development*—Improve employee engagement and satisfaction
- ◆ *Fiscal Stewardship*—Model fiscal stewardship; identify additional revenue sources

Yavapai College strategic planning is a continuous process that guides the future direction of the institution and operationalizes the District Governing Board Ends, College Mission, Vision, and Values. The District’s Strategic Plan is the guiding document and directs companion planning reports like the Annual Action Plans, Campus Master Plan, Educational Master Plan, Technology Master Plan, and Budgeting.

**FUTURE PROGRAM INITIATIVES**

Beginning in the fall of 2020 the District began offering several new certificates including the Assisted Living Facility Caregiver, Basic Residential Trades, and Brewing Technology certificate. These new certificate programs will prepare students for various careers in these industries through a combination of lecture, group discussion and hands

on skill building experiences. Academic program reviews will be performed in all instructional degree and certificate programs.

As mentioned previously, Yavapai College's service area is large, with residents dispersed in some remote areas where the District does not have a facility. To improve these residents' access, the District works with public libraries such as Ash Fork, Camp Verde, Spring Valley, and Yarnell by providing some computers to assist students in taking online classes. The College has also improved its outdoor Wi-Fi coverage and partnered with libraries and school districts to create an interactive map of all the free public Wi-Fi locations in Yavapai County.



The District is well positioned to fill many of the educational and cultural needs of Yavapai County. An initiative is ongoing to review the relevancy and effectiveness of existing programs and to identify any new programs that may be beneficial to the residents of the county.

**FINANCIAL INFORMATION**

Effective management of the District’s funds through strong internal controls, budgetary controls, cash management, and financial reporting fulfills the District’s responsibilities for stewardship, safeguarding of assets, and accountability to resource providers.

**Internal Controls**

In developing and evaluating the District’s accounting system, consideration is given to the adequacy of internal controls. Internal controls are designed to provide reasonable, but not absolute assurance regarding the safeguarding of assets against loss from unauthorized use or disposition and the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance



recognizes that the cost of a control should not exceed the benefits likely to be derived, and that the evaluation of costs and benefits requires estimates and judgments from management.

All internal control evaluations occur within the above framework. We believe that the District's internal controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

### **Budgetary Controls**

The District maintains budgetary controls in the form of detailed budgets and budget transfer restrictions by fund, department and account. On a monthly basis the District presents various financial reports to the District Governing Board including a report of revenues, expenditures and budgets by fund, a narrative discussing budget deviations by fund and a report comparing the current reserve levels to the District's required reserves. The objective of these budgetary controls is to ensure compliance with the annual budget and to fulfill the requirements of the District Governing Board's monitoring reports.

The District complies with state statutes requiring that a report of the District's adopted budget be published annually with the prescribed format as required by the State of Arizona, Office of the Auditor General. The State also requires community colleges to keep their inflation-adjusted costs per student at 1980 levels through an Expenditure Limitation. The District demonstrates compliance by issuance of an annual budgeted expenditure limitation report that is examined by the Office of the Auditor General.

### **Cash Management**

The District is governed by the Arizona Revised

Statutes relating to the overall investment of idle public funds. The fiduciary responsibility of such investments is entrusted to the District Governing Board and facilitated through the Vice President of Finance and Administrative Services.

The District invests idle funds in a prudent, conservative, and secure manner for the highest yield as prescribed by Arizona Revised Statutes. The principal investment vehicles used during the fiscal year have been the County Treasurer's investment pool and money market funds with Wells Fargo. Both have provided the District with safe liquid investments.

### **Stewardship**

The District's stewardship responsibility includes supporting and enhancing the mission of the College, to ensure that the District fulfills its legal and financial obligations to internal and external stakeholders, to safeguard the District's financial, human, information and physical assets, and to create an atmosphere that encourages all members of the College community to contribute to overall excellence.





Key to accomplishing these obligations include:

- ◆ Creating a positive and healthy work environment that will foster creativity, teamwork, collaboration and productivity among members of the College community.
- ◆ Hiring and retaining qualified and productive employees.
- ◆ Using the Purchasing and Contracting department to ensure fair and competitive prices, the most appropriate method to select the provider (including the use of strategic contracts) and ensuring the appropriate approval process is followed.
- ◆ Protecting, preserving and maintaining the physical assets for which the District is responsible in a manner that assures their continued existence in the best possible condition.
- ◆ Promoting the efficient utilization of space, classrooms, equipment, utilities and natural resources.
- ◆ Managing college data in accordance with state and federal laws and industry best practices while focusing on the principles of confidentiality, integrity, and availability.

### **Financial Reporting**

The Comprehensive Annual Financial Report (CAFR) for the District was formulated with data from several sources including District records and the Yavapai County Treasurer and Assessor Offices. These statements present information on the financial condition of the District and determine whether resources were adequate to cover the costs of providing services during the reporting period. The District's CAFR is distributed to the District Governing Board and executive management, Federal and State agencies, and financial institutions, as well as others throughout the general public. Internal management reports are customized and provided to meet the information and decision-

making needs at all levels of the organization and to aid management in the allocation of resources.

The Notes to the Financial Statements are an integral part of this Comprehensive Annual Financial Report and should be read for a full understanding of the financial information presented within.

### **RISK MANAGEMENT**

The District maintains a full complement of insurance coverage in accordance with Arizona Revised Statutes. Liability coverage is carried on a broad basis, including errors and omissions and "wrongful acts" coverage and is maintained with the policy limits in excess of \$50,000,000. Property coverage is maintained on a replacement value basis in accordance with an agreed upon schedule of values. Additional coverage includes: auto fleet liability, crime and fidelity coverage, cyber liability, boiler and machinery insurance, workers' compensation, and student athlete and accident coverage.

District Finance, Facilities, Human Resources and Information Technology Services are dedicated to the risk management function and actively work to avoid and mitigate risks through the implementation of health, safety, information security and loss procedures.

### **INDEPENDENT AUDIT**

The Office of the Auditor General for the State of Arizona conducts the annual financial audit for the District. Testing procedures determine whether the financial statements are free of material misstatement and ensure compliance with Arizona Revised Statutes that require an annual audit of the District's financial statements. The Auditor General's Independent Auditors' Report is included in this document. For the fiscal year ended June 30, 2020, the District received an unmodified opinion.



## GFOA CERTIFICATE OF ACHIEVEMENT

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Yavapai County Community College District for its comprehensive annual financial report for the fiscal year ended June 30, 2019. This was the twentieth consecutive year that the District has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

## ACKNOWLEDGEMENTS

The preparation of this report could not be accomplished without the efficient and dedicated efforts of the Business Office staff. We would like to express our appreciation to all those who assisted in, and contributed to, the preparation of this report.

Respectfully submitted,



Vice President of Finance and Administrative Services



Director of Business Services/Controller





Government Finance Officers Association

Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting

Presented to

**Yavapai County Community College District  
Arizona**

For its Comprehensive Annual  
Financial Report  
For the Fiscal Year Ended

June 30, 2019

*Christopher P. Morill*

Executive Director/CEO

## YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT

### Principal Officers

June 30, 2020



### District Governing Board

*Pictured left to right*

Mr. Ray Sigafos, District 1

Mr. Paul Chevalier, District 3

Ms. Deb McCasland, Chair, District 2

Dr. Patricia McCarver, *Secretary*, District 4

Mr. Mitch Padilla, District 5

### President

Dr. Lisa Rhine

### Administration

Dr. Diane Ryan, *Vice President of Strategic Initiatives & Interim VP of Instruction*

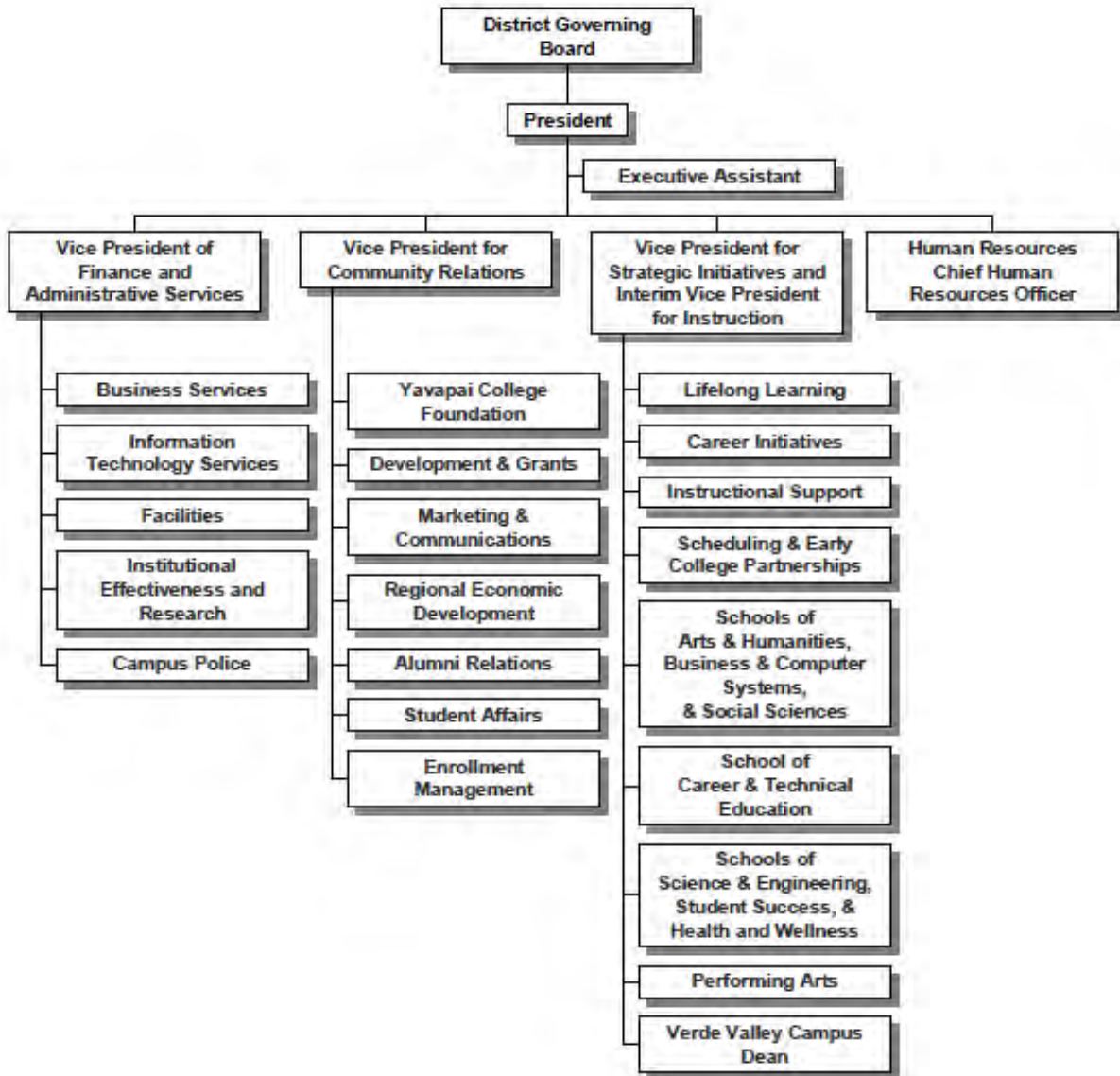
Dr. Clint Ewell, *Vice President of Finance and Administrative Services*

Mr. Rodney Jenkins, *Vice President for Community Relations & Student Development*

Dr. Emily Weinacker, *Chief Human Resources Officer*

# YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT

## Organizational Chart





# Financial Section





LINDSEY A. PERRY  
AUDITOR GENERAL

ARIZONA  
AUDITOR GENERAL

MELANIE M. CHESNEY  
DEPUTY AUDITOR GENERAL

## Independent auditors' report

Members of the Arizona State Legislature

The Governing Board of  
Yavapai County Community College District

### Report on the financial statements

We have audited the accompanying financial statements of the business-type activities and discretely presented component unit of the Yavapai County Community College District as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

#### ***Management's responsibility for the financial statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### ***Auditors' responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the discretely presented component unit. Those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for the discretely presented component unit, is based solely on the other auditors' report. We conducted our audit in accordance with U.S. generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. The other auditors did not audit the discretely presented component unit's financial statements in accordance with *Government Auditing Standards*.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### ***Opinions***

In our opinion, based on our audit and the report of the other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities and discretely presented component unit of the District as of June 30, 2020, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with U.S. generally accepted accounting principles.

### ***Other matters***

#### *Required supplementary information*

U.S. generally accepted accounting principles require that the management's discussion and analysis on pages 17 through 25, schedule of the District's proportionate share of the net pension liability on page 54, and schedule of District pension contributions on page 55 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with U.S. generally accepted auditing standards, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### *Other information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The introductory and statistical sections listed in the table of contents are presented for purposes of additional analysis and are not required parts of the basic financial statements.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

## **Other reporting required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we will issue our report on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters at a future date. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

Lindsey A. Perry, CPA, CFE  
Auditor General

December 11, 2020



# Management's Discussion and Analysis

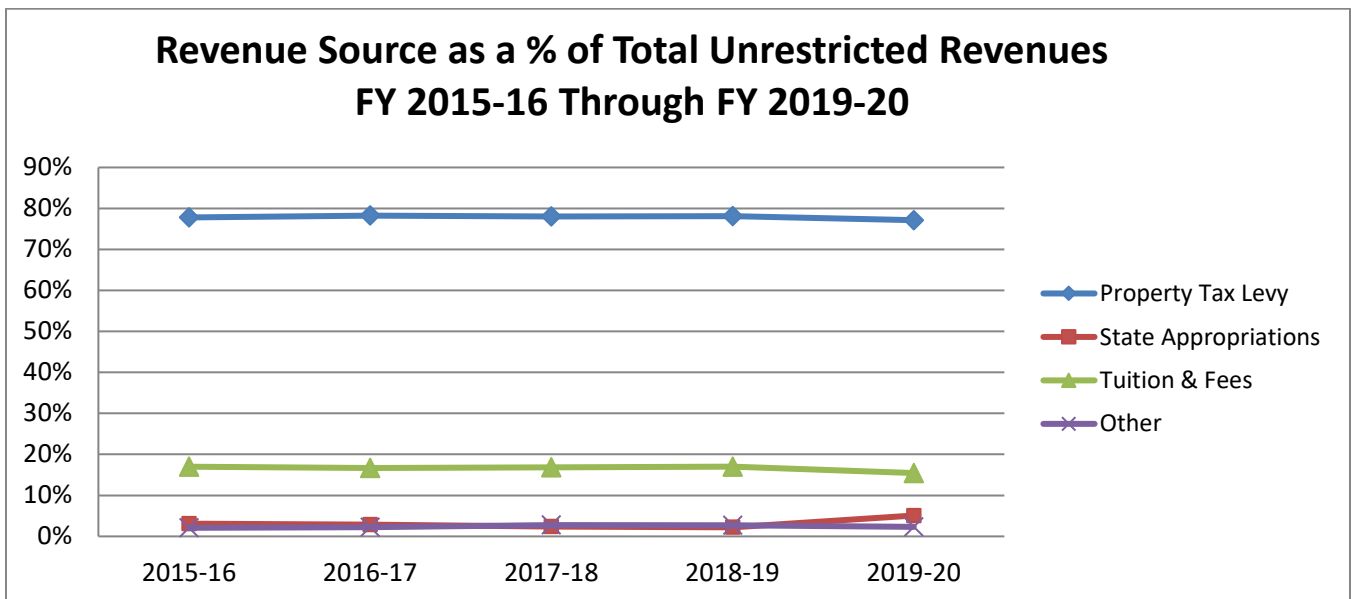
December 11, 2020,

This section of the Yavapai County Community College District (the "District"), Comprehensive Annual Financial Report (CAFR) presents management's discussion and analysis of the District's financial performance during the fiscal year ended June 30, 2020. This management's discussion and analysis is designed to focus on current activities, resulting change and current known facts. Please read it in conjunction with the Vice President of Finance and Administrative Services and Director of Business Services/Controller's letter of transmittal beginning on page 1 and the basic financial statements beginning on page 26.

The accompanying financial statements present the activities of the District and its component unit, the Yavapai College Foundation (Foundation). The Foundation is a legally separate, tax-exempt organization. Although the District does not control the timing or amount of receipts from the Foundation, the Foundation's restricted resources can only be used by, or for the benefit of, the District. Consequently, the Foundation is considered a component unit of the District and is discretely presented in the District's financial statements.

## **Financial Highlights**

Consistent with its mission to provide effective learning environments, instruction is the primary function of the District. Major funding sources supporting all functions include property taxes and tuition and fees. The District exercises primary and secondary tax levy authority for generation of funds for operating, capital equipment and improvements, and debt retirement purposes. In FY 2019-20, the District received slightly less tuition & fees revenue due to the COVID-19 pandemic and received an additional one-time appropriation of \$1,761,300.



The assets and deferred outflows of resources of the District exceeded its liabilities and deferred inflows of resources at the close of the fiscal year by \$145,581,295.

The District's total net position increased from the prior year by \$8,121,773. Net investment in capital assets increased by \$9,283,946 (6.5%). Restricted net position decreased by \$367,350 (37.5%) and unrestricted net position decreased by \$794,823 (12.0%).

The condensed financial information that follows highlights the main categories of the Statement of Net Position and the Statement of Revenues, Expenses, and Changes in Net Position.

### **Current and Future Effects of COVID-19**

In March of 2020 the District closed most operations at campuses and centers, transitioning to a virtual environment. In the interests of students' well-being, the college closed its residence halls and refunded prorated room and board payments. Revenues related to auxiliary services such as facility rentals, the Performance Arts Center, and the Family Enrichment Center declined as well. By May of 2020, the college received CARES Act Higher Education Emergency Relief Fund (HEERF) Institutional and Student Portion funds to support its students and offset institutional losses. There were immediate unexpected expenses such as personal protective equipment, janitorial supplies, and additional technology support costs to allow students and employees to work online. In total, the District was granted \$1,195,000 of Institutional Support and \$1,195,000 of Student Support funds. Student Support funds are distributed directly to students as emergency aid. A portion of these funds was spent during fiscal year 2019-20 to cover these additional expenses and to assist students. The remaining funds will be spent in fiscal year 2020-21.

The District has experienced an almost 10% decline in fall semester enrollment as a result of COVID-19. To off-set the decline in tuition and auxiliary services revenue the college has taken steps to reduce expenses by reducing part-time labor, not filling vacant full-time positions, and reducing non-labor budgets. The District expects the impact on enrollment to continue for the spring 2021 semester and plans to continue reducing expenditures to off-set lost revenue.

### **Overview of Financial Statements**

The Statement of Net Position reflects the financial position of the District at June 30, 2020. It shows the various assets owned or controlled, deferred outflows of resources, related liabilities and other obligations, deferred inflows of resources, and the various categories of net position. Deferred outflows of resources represent consumption of net position that applies to a future reporting period(s) and so will not be recognized as outflows of resources (expense) until then. Deferred inflows of resources represent the acquisition of net position that applies to a future reporting period(s) and so will not be recognized as inflows of resources (revenue) until that time.

Net position is an accounting concept defined as the difference between 'assets and deferred outflows of resources' and 'liabilities and deferred inflows of resources'. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District is improving or deteriorating.

The condensed financial information below highlights the main categories of the Statement of Net Position. Assets are distinguished between capital and current or noncurrent assets. Liabilities are distinguished between long-term liabilities and other liabilities. Net position is divided into three categories reflecting the institutional equity in assets by broad characteristics. In addition to the District's capital assets, the District holds resources that have been restricted by external parties for specific programs or purposes. The remaining portion of net position is unrestricted and dedicated to the primary mission of the District.

## Condensed Statement of Net Position

	<u>6/30/2020</u>	<u>6/30/2019</u>
<b>Assets:</b>		
Current assets	\$ 27,304,747	\$ 27,071,378
Noncurrent assets, other than capital assets	101,374	90,348
Capital assets, net of depreciation	<u>164,498,966</u>	<u>161,254,592</u>
Total assets	<u>191,905,087</u>	<u>188,416,318</u>
<b>Deferred Outflows of Resources</b>	<u>4,297,881</u>	<u>4,515,413</u>
<b>Liabilities:</b>		
Other liabilities	6,259,775	5,582,858
Long-term liabilities	<u>42,481,772</u>	<u>46,578,373</u>
Total liabilities	<u>48,741,547</u>	<u>52,161,231</u>
<b>Deferred Inflows of Resources</b>	<u>1,880,126</u>	<u>3,310,978</u>
<b>Net Position:</b>		
Net investment in capital assets	152,382,909	143,098,963
Restricted net position	610,989	978,339
Unrestricted net position	<u>(7,412,603)</u>	<u>(6,617,780)</u>
Total net position	<u>\$145,581,295</u>	<u>\$137,459,522</u>

Current assets increased by \$233,369 due to increased receivables being off-set by less cash and cash equivalents at June 30, 2020. The increase in capital assets, net of depreciation, of \$3,244,374 was attributable to spending capital accumulation account monies and other funds budgeted for capital assets on building renovations, site improvements and equipment.

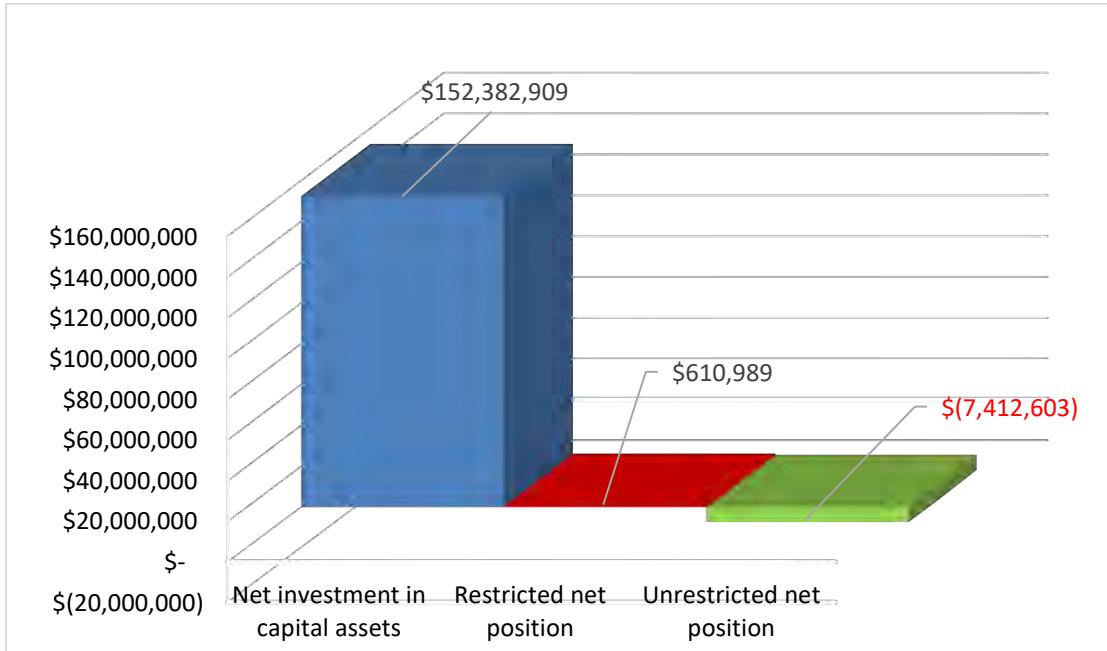
Deferred outflows and inflows of resources are predominantly comprised of activity relating to pensions. Deferred outflows and inflows of resources are changes in the net pension liability that will be recognized as pension expense in future years and contributions after the measurement date that will reduce the net pension liability in future years. Variances in these lines will arise from year to year due to the performance of investments, contribution changes to ASRS plans, composition of employer participants, and several other actuarial assumptions. Deferred outflows and inflows amounts are provided by the Arizona State Retirement System.

Other liabilities increased by \$676,917 as there were more general payables, construction related payables and accrued payroll recorded at June 30, 2020, compared to the prior year. The \$4,096,601 decrease in long-term liabilities was a result of scheduled principal payments made on general obligation bonds, pledged revenue obligations and revenue bonds off-set by an increase in net pension liability. There was a \$2,124,805 increase in net pension liability that primarily resulted from changes in significant actuarial assumptions and estimates used to determine the plan's liability such as discount rate, future raises, inflation and mortality rates.

The District's net investment in capital assets increased by \$9,283,946 over the previous fiscal year. This increase was attributable to the addition of equity in the District's capital assets over the previous year and the reduction of debt acquired to pay for these assets. Restricted net position decreased by \$367,350 due to the use of secondary property tax balances. The decrease in unrestricted net position of \$794,823 was primarily attributed to an increase in net pension liability, off-set by a one-time state appropriation, vacancy savings, and unspent operating contingency budgets.

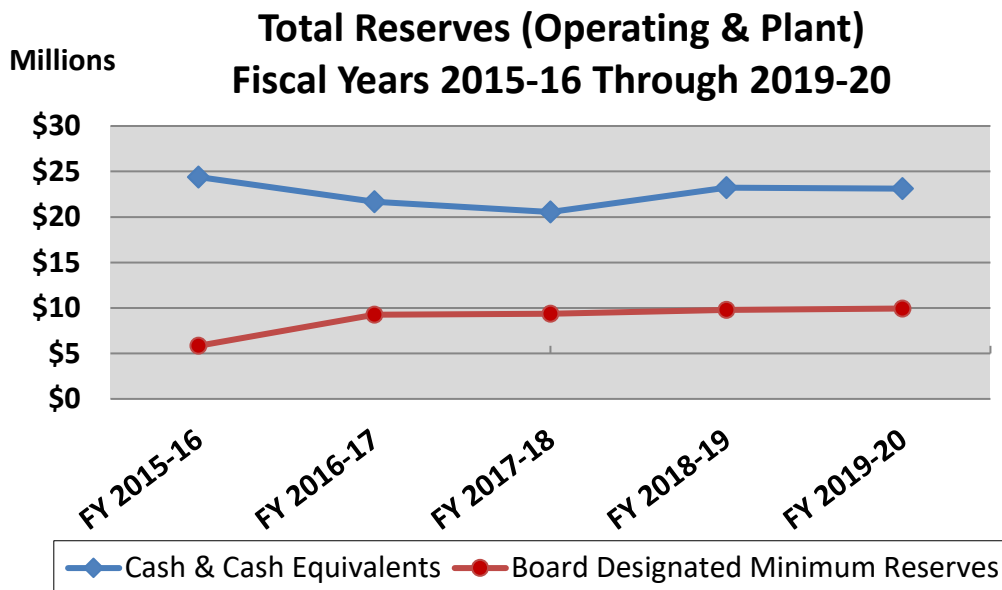


## Net Position as of June 30, 2020



As noted earlier, net position reflects the financial position of the District. The largest portion of the District's net position reflects the investment in capital assets (e.g., land, buildings, improvements other than buildings, etc.), net of depreciation and less any related debt used to acquire those assets still outstanding. The District uses these assets to provide services to students; consequently, these assets are not available for future spending.

An additional portion of the District's net position represents resources that are subject to external restrictions on how they may be used. The remaining balance of net position, which is unrestricted, is in a deficit due to the significant net pension liability required to be recorded beginning fiscal year 2015. Although the unrestricted net position is a deficit balance of (\$7,412,603) at June 30, 2020, the District continues to maintain sufficient cash reserves and has adequate resources to meet all current obligations. Cash reserves in excess of the District Governing Board's minimum requirements are primarily used to fund next year's capital projects. The District's cash reserves can be seen on the following chart.



The Statement of Revenues, Expenses, and Changes in Net Position reflects the results of operations for the fiscal year ended June 30, 2020. It shows the various revenues and expenses, both operating and non-operating, reconciling the beginning net position amount to the ending net position amount as presented on the Statement of Net Position.

The condensed financial information below highlights the main categories of the Statement of Revenues, Expenses, and Changes in Net Position.

**Condensed Statement of Revenues, Expenses, and Changes in Net Position**

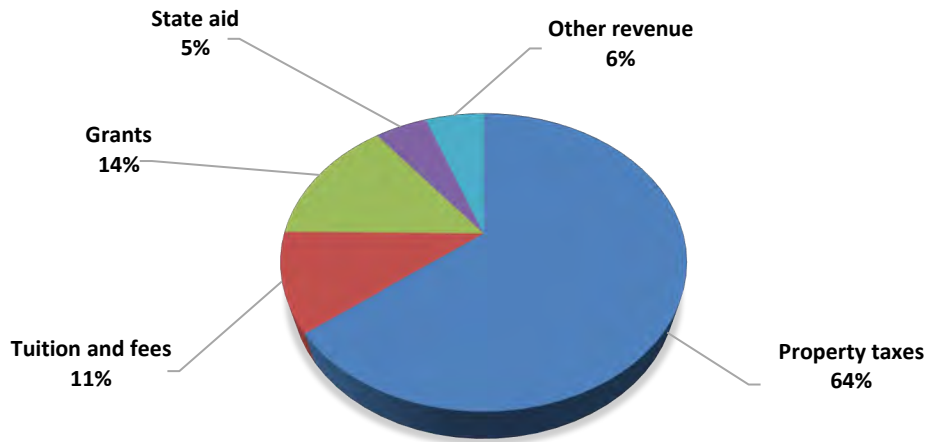
	<u>Year Ended</u>	
	<u>6/30/2020</u>	<u>6/30/2019</u>
<b>Revenues</b>		
Operating:		
Tuition and fees, net of scholarship allowances	\$ 8,408,631	\$ 8,957,444
Other	2,308,839	2,549,798
Non-operating:		
Property taxes	50,705,820	50,561,375
Government grants	11,191,331	10,894,560
State aid	3,904,362	2,067,801
Private grants and gifts	1,611,282	1,444,067
Investment earnings	464,145	457,782
Gain on disposal of capital assets	7,185	1,331,212
Total revenues	<u>78,601,595</u>	<u>78,264,039</u>
<b>Expenses</b>		
Operating:		
Educational and general:		
Instruction	20,257,487	18,627,532
Public service	2,247,444	2,191,127
Academic support	4,959,894	4,602,601
Student services	8,359,344	7,430,277
Institutional support	11,447,171	10,067,807
Operation and maintenance of plant	7,347,099	6,742,118
Scholarships	5,790,516	5,950,319
Auxiliary enterprises	1,943,218	2,033,663
Depreciation	7,588,582	7,174,803
Total operating expenses	<u>69,940,755</u>	<u>64,820,247</u>
Non-operating:		
Interest expense on debt	570,657	780,289
Loss on defeasance of debt	<u>-</u>	<u>346,595</u>
Total expenses	<u>70,511,412</u>	<u>65,947,131</u>
Income before other revenues, expenses, gains, or losses	8,090,183	12,316,908
Capital revenues	<u>31,590</u>	<u>1,200,124</u>
Increase in net position	8,121,773	13,517,032
Net position, beginning of year	<u>137,459,522</u>	<u>123,942,490</u>
<b>Net position, end of year</b>	<u>\$145,581,295</u>	<u>\$137,459,522</u>

Revenues are separated into two categories -- operating and non-operating. For a description of the difference between operating and non-operating, please refer to the Summary of Significant Accounting Policies (Note 1).

The District shows an operating loss reflective of the fact that three of the four main revenue sources - property taxes, government grants and state aid -- are considered non-operating revenues.

Overall, revenues increased from the previous fiscal year by \$337,556. Higher property taxes due to new commercial and residential construction were almost fully off-set by the reduction of secondary taxes related to the District's general obligation bonds. Increased government grant revenue and a one-time appropriation of \$1,761,300 from the state were off-set by less tuition & fees and auxiliary services revenue primarily due to the COVID-19 pandemic. Excluding the District's \$1,331,212 capital gain on the sale of the District's portion of the Town of Prescott Valley Library building in the prior year, overall revenues would have increased by \$1,668,768.

### Revenues by Source Fiscal Year 2020



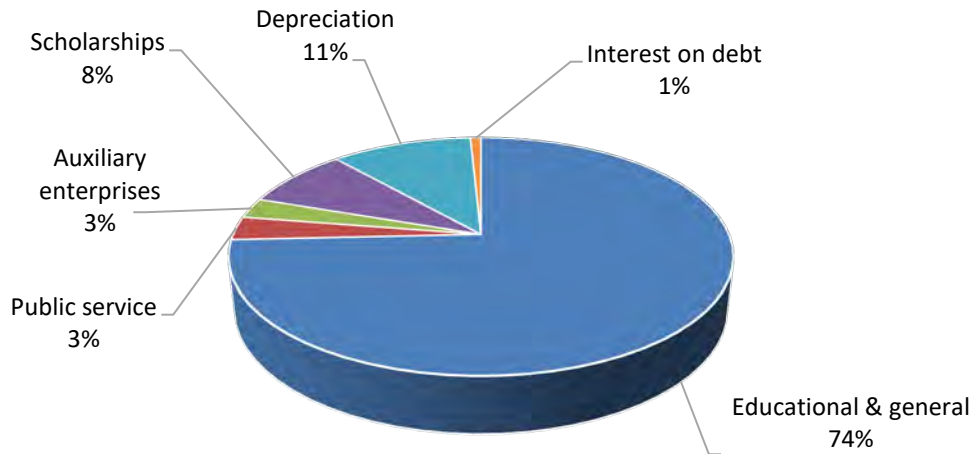
Depreciation expense is recorded in accordance with the adoption of the full accrual basis of accounting. The construction and acquisition of capital assets, although budgeted and tracked as an expenditure in the accounting system, is not reflected as an expense in these statements. Such transactions are reported as an asset with the systematic allocation of such costs expensed over the useful life of the asset constructed or acquired.

Overall, operating expenses increased \$5,120,508 from the previous fiscal year. More than \$2,932,000 or 57% of this increase was due to the District's pension expense compared to the prior year. Pension expense is actuarially determined by the pension plan. It can fluctuate widely from year to year based on the plan's assumptions and actual performance, and differs from the District's actual contributions.

The largest increase for a total of \$1,629,955 was in Instruction and was mainly due to pension expense, as described above, and annual salary increases. Institutional Support increased \$1,379,364 due to pension expense, annual salary increases, a new District-wide outreach coordinator position, and a new marketing position at the Verde campus. Student Services increased by \$929,067 due to pension expense, annual salary increases, a new athletics major gift officer position and a new sports information director position. Operation and Maintenance of Plant increased \$604,981 due to pension expense, annual salary increases, a residence hall demand/feasibility study, and unplanned COVID-19 related

expenses. Lastly, Depreciation increased 5.8% reflecting the capital asset additions related to the District's long-range Capital Improvement Plan and its continued commitment to effective asset management with the goal of having well-maintained assets for the lowest total cost of ownership.

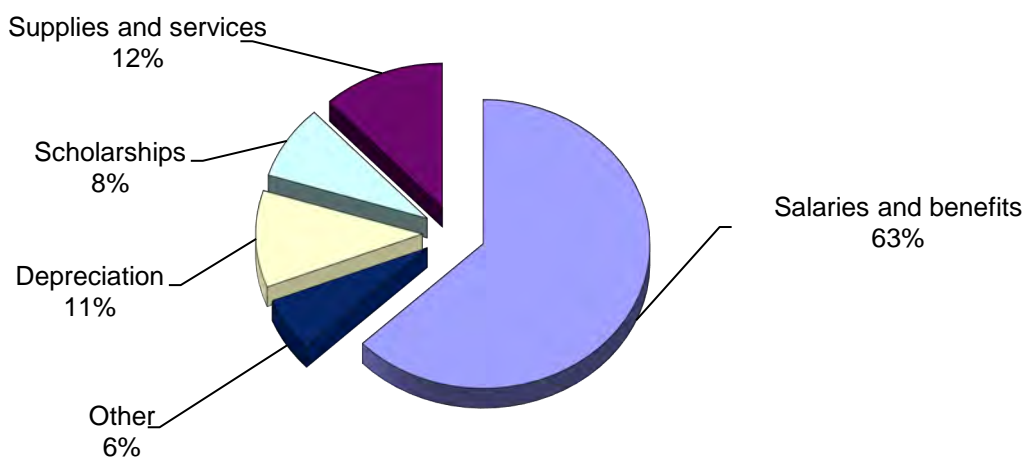
### Expenses by Function Fiscal Year 2020



In addition to functional classification, a summary of the District's operating expenses by natural classification for the years ended June 30, 2020, and 2019 follows:

	<b>FY 2020</b>	<b>FY 2019</b>	<b>% Change</b>
Salaries and benefits	\$43,973,227	\$38,465,139	14.3%
Supplies and services	8,290,583	8,473,419	-2.2%
Scholarships	5,790,516	5,950,319	-2.7%
Depreciation	7,588,582	7,174,803	5.8%
Other	4,297,847	4,756,567	-9.6%
	<u>\$69,940,755</u>	<u>\$64,820,247</u>	7.9%

### Expenses by Natural Classification Fiscal Year 2020



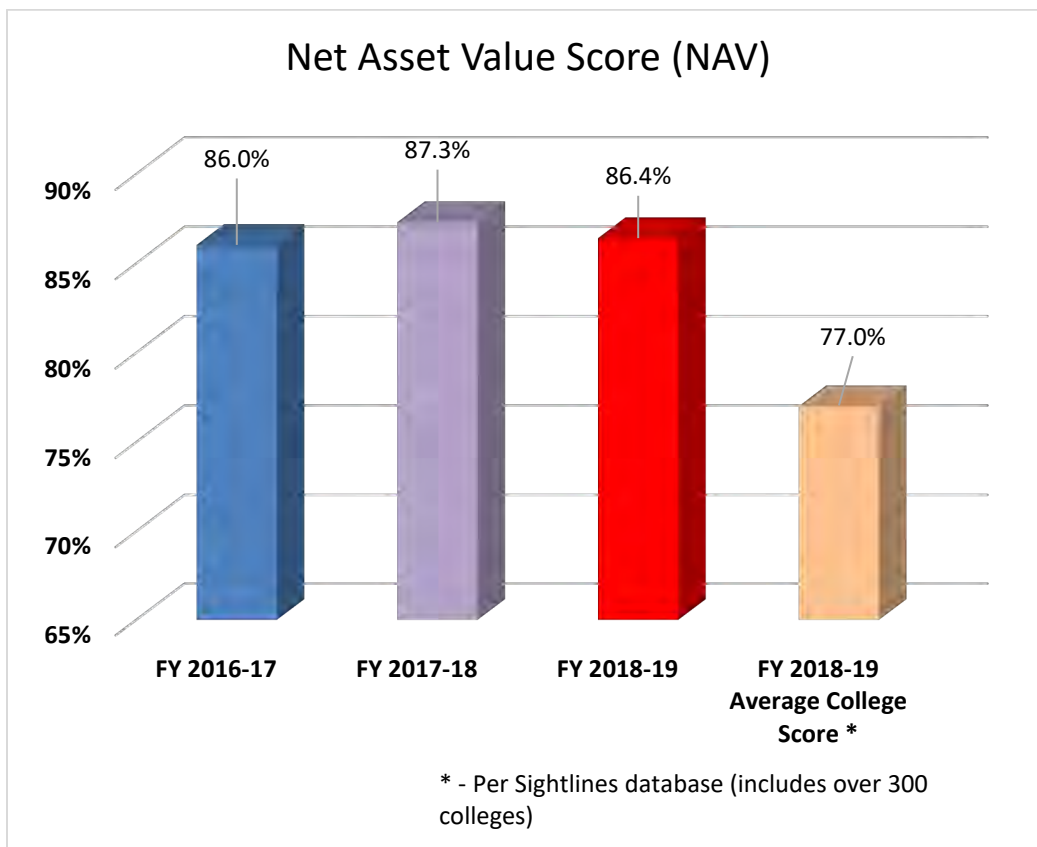
The Statement of Cash Flows reflects the cash inflows and outflows of cash and cash equivalents for the year ended June 30, 2020. It shows the various cash activities by type, reconciling the beginning cash and cash equivalents amount to the ending cash and cash equivalent amount – which is shown on the Statement of Net Position described above. In addition, this statement reconciles cash flows from operating activities to operating loss on the Statement of Revenues, Expenses, and Changes in Net Position described above.

**Capital Assets and Debt Management**

The renovation of building L on the Verde campus was completed by the beginning of the fall 2020 semester. In addition to connecting this building to the central plant, the space was renovated into the types of labs and classrooms needed to meet the emerging community Career & Technical Education needs in Healthcare and Advanced Manufacturing. The remodel improved the quality of instruction with state of the art science laboratories, medical skills labs, and manufacturing and engineering laboratories. These programs opened access to six degrees and certificates. The project was primarily funded with the District’s Future Capital Projects Accumulation monies.

Other important capital projects completed during the fiscal year included plumbing and fire safety upgrades in the residence halls, building 19 roof replacement on the Prescott campus, large marquee sign at the entrance of the Prescott campus, CTEC roof coating, fire alarm replacement at the Chino Valley Center and parking lot improvements at CTEC.

The District adheres to the philosophy that preventative maintenance will extend the useful life of the assets and lower the Total Costs of Ownership. Presented below is the Net Asset Value (NAV) index score for the District, provided by Sightlines, a third-party facilities benchmarking professional services firm. The NAV score represents the condition of the District’s buildings. The higher the score the better condition of the buildings. The District’s FY 2018-19 score places it in the top 10% of colleges and universities in Sightlines’ database.



The District re-invests in equipment to ensure employees have the tools needed to remain productive and students gain marketable skills relevant to the modern workforce. Equipment, along with all other capital assets (except land and construction in progress), is reported net of accumulated depreciation in accordance with the reporting standards issued by GASB. This has the effect of reducing the book value of capital assets. Depreciation totaled \$7,588,582 for the year and is shown as an operating expense on the Statement of Revenues, Expenses, and Changes in Net Position. Additional information on the District's capital assets can be found in Note 4 to the basic financial statements.

The District's general obligation (GO) bond debt issues are rated Aa2 and the pledged revenue obligations (PROs) are rated A1 by Moody's Investors Service and its GO bonds are rated AA- and its PROs are rated A by Standard & Pooors. These high quality ratings were affirmed over the last two fiscal years and are the result of the District's diverse tax base, history of operating surpluses and strong operating performance, conservative expense management and a low debt burden.

During fiscal year 2019-20, the District reduced its outstanding long-term debt by \$6,180,947. Long-term debt outstanding at June 30, 2020, is as follows:

<u>Description</u>	<u>Original Amount</u>	<u>Maturity Ranges</u>	<u>Interest Rates</u>	<u>Outstanding Principal</u>
<b>General obligation bonds</b>				
GO Refunding 2011	\$ 9,640,000	7/1/21	4.00%	\$ 495,000
GO Refunding 2012	28,450,000	7/1/21-22	3.00–4.00%	2,175,000
<b>Pledged revenue obligations</b>				
Series 2011	14,000,000	7/1/21-25	4.250–4.875%	4,975,000
<b>Revenue bond</b>				
Series 2013	5,000,000	7/1/21-28	2.45%	2,895,000

Additional information on the District's outstanding debt can be found in Note 5 to the basic financial statements.

**Request for Information**

This discussion and analysis is designed to provide a general overview of the finances for the Yavapai County Community College District to all those with an interest in such matters. Questions concerning any of the information provided in this Comprehensive Annual Financial Report or requests for additional financial information should be addressed to the Office of Business Services, Yavapai College, 1100 East Sheldon Street, Prescott, AZ 86301.



**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT**  
**(YAVAPAI COLLEGE)**  
**Statement of Net Position - Primary Government**  
**June 30, 2020**

	<b>Business Type Activities</b>
<b>ASSETS:</b>	
<b>Current assets:</b>	
Cash and cash equivalents	\$ 22,668,618
Receivables (net of allowances for uncollectibles)	
Accounts	316,023
Property taxes	1,058,370
Government grants and contracts	1,216,768
Other	673,358
Prepaid expenses	1,153,484
Prepaid insurance	39,622
Other	178,504
Total current assets	27,304,747
<b>Noncurrent assets:</b>	
Restricted assets:	
Property taxes receivable (net of allowances for uncollectibles)	97,672
Other receivables	3,702
Capital assets, not being depreciated	13,132,079
Capital assets, being depreciated, net	151,366,887
Total noncurrent assets	164,600,340
Total assets	191,905,087
<b>Deferred Outflows of Resources:</b>	
Deferred charge on debt refunding	372,167
Deferred outflows related to pensions	3,925,714
Total deferred outflows of resources	4,297,881
<b>LIABILITIES:</b>	
<b>Current liabilities:</b>	
Accounts payable	2,018,916
Retainage payable	316,084
Accrued payroll and employee benefits	2,545,647
Deposits held in custody for others	4,936
Unearned revenues	1,315,675
Dormitory and other deposits	58,517
Current portion of compensated absences payable	222,573
Current portion of long-term debt	3,945,947
Current portion of other long-term liabilities	12,060
Total current liabilities	10,440,355
<b>Noncurrent liabilities:</b>	
Compensated absences payable	1,582,819
Long-term debt	7,026,425
Net pension liability	29,585,426
Other	106,522
Total noncurrent liabilities	38,301,192
Total liabilities	48,741,547
<b>Deferred Inflows of Resources:</b>	
Deferred inflows related to pensions	1,880,126
Total deferred inflows of resources	1,880,126
<b>NET POSITION:</b>	
Net investment in capital assets	152,382,909
Restricted:	
Nonexpendable:	
Employee loans	100,000
Expendable:	
Grants and contracts	264,381
Debt service	246,608
Unrestricted	(7,412,603)
Total net position	\$ 145,581,295

See accompanying notes to financial statements.

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
(YAVAPAI COLLEGE)  
Statement of Financial Position - Component Unit  
June 30, 2020**

	<b>Yavapai College Foundation</b>
<b>ASSETS:</b>	
<b>Current assets:</b>	
Cash and cash equivalents	\$ 505,815
Restricted cash	439,158
Promises to give, current portion	466,080
Other receivables	2,783
Prepaid expenses	41,544
Total current assets	1,455,380
<b>Other long-term assets:</b>	
Promises to give, net of current portion	276,960
Investments	17,429,947
Beneficial interest in perpetual trust	411,960
Total other long-term assets	18,118,867
Total assets	19,574,247
<b>LIABILITIES AND NET ASSETS:</b>	
<b>Current liabilities:</b>	
Accounts payable	4,688
Accrued expenses	7,787
Due to Yavapai College	387,935
Scholarships payable	665,266
Deferred revenue	2,924
Total liabilities	1,068,600
<b>Net assets:</b>	
Without donor restrictions	
Undesignated	498,091
Board designated	1,178,517
Total without donor restrictions	1,676,608
With donor restrictions	16,829,039
Total net assets	18,505,647
Total liabilities and net assets	\$ 19,574,247

See accompanying notes to financial statements.



**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
(YAVAPAI COLLEGE)  
Statement of Revenues, Expenses, and Changes in Net Position - Primary Government  
For the Fiscal Year Ended June 30, 2020**

	<b>Business Type Activities</b>
<b>Operating revenues:</b>	
Tuition and fees (net of scholarship allowances of \$3,441,821)	\$ 8,408,631
Bookstore income	133,991
Dormitory rentals (net of scholarship allowances of \$332,083)	772,731
Other	1,402,117
Total operating revenues	10,717,470
<b>Operating expenses:</b>	
Educational and general:	
Instruction	20,257,487
Public service	2,247,444
Academic support	4,959,894
Student services	8,359,344
Institutional support	11,447,171
Operation and maintenance of plant	7,347,099
Scholarships	5,790,516
Auxiliary enterprises	1,943,218
Depreciation	7,588,582
Total operating expenses	69,940,755
Operating income (loss)	(59,223,285)
<b>Nonoperating revenues (expenses):</b>	
Property taxes	50,705,820
State appropriations	3,065,800
Government grants	11,191,331
Share of state sales taxes	838,562
Private grants and gifts	1,611,282
Investment earnings	464,145
Interest expense on debt	(570,657)
Gain on disposal of capital assets	7,185
Total nonoperating revenues (expenses)	67,313,468
Income before other revenues, expenses, gains or losses	8,090,183
Capital grants and gifts	31,590
Increase in net position	8,121,773
Net position, beginning of year	137,459,522
Net position, end of year	\$ 145,581,295

See accompanying notes to financial statements.

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
(YAVAPAI COLLEGE)  
Statement of Activities - Component Unit  
For the Fiscal Year Ended June 30, 2020**

	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Yavapai College Foundation</b>
<b>Revenue and other support:</b>			
Contributions, memberships and grants	\$ 177,201	\$ 1,816,987	\$ 1,994,188
Program service income	14,327	-	14,327
YCPAC events	673,211	-	673,211
Investment return	74,566	613,840	688,406
Change in fair value of perpetual trust	-	(36,014)	(36,014)
Other income	10,354	-	10,354
Net assets released from purpose restrictions	1,408,416	(1,408,416)	-
	<b>2,358,075</b>	<b>986,397</b>	<b>3,344,472</b>
<b>Special events:</b>			
Revenues from special events	40,998	7,053	48,051
Costs of direct donor benefits	(7,631)	-	(7,631)
Gross profit on special events	33,367	7,053	40,420
Total revenue and other support	2,391,442	993,450	3,384,892
<b>Operating expenses:</b>			
Program expenses			
Grants and scholarships	717,193	-	717,193
YCPAC events	814,584	-	814,584
Osher Endowment for Osher Lifelong Learning Institute	110,942	-	110,942
Foundation auxiliaries	22,483	-	22,483
Other programs	383,550	-	383,550
Total program expenses	2,048,752	-	2,048,752
Supporting expenses			
Administration	304,059	-	304,059
Fundraising	128,303	-	128,303
Total supporting expenses	432,362	-	432,362
Total operating expenses	2,481,114	-	2,481,114
Change in net assets	(89,672)	993,450	903,778
Net assets - beginning of year	1,766,280	15,835,589	17,601,869
Net assets - end of year	<b>\$ 1,676,608</b>	<b>\$ 16,829,039</b>	<b>\$ 18,505,647</b>

See accompanying notes to financial statements.

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
(YAVAPAI COLLEGE)  
Statement of Cash Flows - Primary Government  
For the Fiscal Year Ended June 30, 2020**

	<b>Business Type Activities</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>	
Tuition and fees	\$ 8,168,795
Bookstore receipts	96,241
Dormitory rentals	785,431
Other receipts	1,308,029
Payments to suppliers and providers of goods and services	(12,583,482)
Payments for employee wages and benefits	(42,956,527)
Scholarship payments to students	(5,790,516)
Net cash used for operating activities	(50,972,029)
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:</b>	
Property taxes	50,450,219
Grants	10,688,381
State appropriations	3,065,800
Share of state sales taxes	838,562
Private gifts	1,599,862
Federal direct lending receipts	3,324,820
Federal direct lending disbursements	(3,354,196)
Deposits held in custody for others received	820,898
Deposits held in custody for others disbursed	(898,622)
Net cash provided by noncapital financing activities	66,535,724
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:</b>	
Capital grants and gifts	28,500
Proceeds from sale of capital assets	7,185
Principal paid on capital debt	(5,965,000)
Interest paid on capital debt	(592,596)
Purchases of capital assets	(10,571,397)
Net cash used for capital and related financing activities	(17,093,308)
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>	
Interest received on investments	468,714
Net cash provided by investing activities	468,714
Net decrease in cash and cash equivalents	(1,060,899)
Cash and cash equivalents, beginning of year	23,729,517
Cash and cash equivalents, end of year	\$ 22,668,618
	(Continued)

See accompanying notes to financial statements.

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
(YAVAPAI COLLEGE)  
Statement of Cash Flows - Primary Government  
For the Fiscal Year Ended June 30, 2020  
(Continued)**

<b>Reconciliation of operating loss to net cash used for operating activities:</b>	<b>Business Type Activities</b>
Operating loss	\$ (59,223,285)
Adjustments to reconcile operating loss to net cash used for operating activities:	
Depreciation expense	7,588,582
Provision for uncollectible accounts	9,528
Changes in assets, deferred outflow of resources, liabilities and deferred inflows of resources:	
Increase in accounts receivable	(36,840)
Increase in other receivables	(138,473)
Increase in prepaid expenses	(340,222)
Increase in accounts payable	371,759
Increase in dormitory & other deposits	3,245
Increase in accrued payroll and employee benefits	321,258
Increase in net pension liability	2,124,805
Decrease in unearned revenues	(212,523)
Decrease in deferred outflows of resources related to pensions	31,448
Decrease in compensated absences	(29,959)
Decrease in other liabilities (accrued retiree)	(10,500)
Decrease in deferred inflows of resources related to pensions	(1,430,852)
<b>Net cash used for operating activities</b>	<b>\$ (50,972,029)</b>

**Noncash investing, capital, and noncapital financing activities:**

Amortization of prepaid bond insurance costs

The District amortized \$7,924 of prepaid bond insurance costs.

Amortization of premium on bonds and deferred charges

The District amortized \$203,616 of bond premiums, \$12,331 of pledged revenue obligation premiums and (\$186,084) of deferred charges.

Gifts of depreciable assets

The District recorded the receipt of gifts of depreciable assets of \$3,090.

See accompanying notes to financial statements.

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
(YAVAPAI COLLEGE)  
Notes to Financial Statements  
June 30, 2020**

**Note 1 - Summary of Significant Accounting Policies**

Yavapai County Community College District's accounting policies conform to Generally Accepted Accounting Principles (GAAP) applicable to public institutions engaged only in business-type activities adopted by the Governmental Accounting Standards Board (GASB).

**Reporting Entity**

The District is a special-purpose government that a separately elected governing body governs. It is legally separate and fiscally independent of other state and local governments. The accompanying financial statements present the activities of the District (the primary government) and its discretely presented component unit, the Yavapai College Foundation.

The Yavapai College Foundation (the Foundation) is a legally separate, tax-exempt organization, formed in the State of Arizona in 1971. The Board of Directors for the Foundation is elected from the general membership at the annual meeting. The term of office for each board member is three years with overlapping terms. It acts primarily as a fund-raising organization that receives gifts and bequests, administers those resources, and disburses payments to or on behalf of the District for scholarships and capital contributions. Beginning in November 2006, the Foundation also began receiving revenue from and making specified payments for the District's Community Events Program which provides a variety of theatrical and musical productions for the community. Although the District does not control the timing or amount of receipts from the Foundation, the Foundation's restricted resources can be used only by, or for the benefit of, the District or its constituents. Consequently, the Foundation is considered a component unit of the District and is discretely presented in the District's financial statements.

For financial reporting purposes, the Foundation follows the Financial Accounting Standards Board standards for not-for-profit organizations. As such, certain revenue recognition criteria and presentation features are different from GASB revenue recognition criteria and presentation features. No modifications have been made to the Foundation's financial information included in the District's financial report. Accordingly, those financial statements have been reported on separate pages following the District's respective counterpart financial statements. For financial reporting purposes, only the Foundation's statements of financial position and activities are included in the District's financial statements as required by GAAP for public colleges and universities. The Foundation has a June 30 year end.

During the year ended June 30, 2020, the Foundation gifted property and distributed funds in the amount of \$1,154,833 to or on behalf of the District for both restricted and unrestricted purposes. Complete financial statements for the Foundation can be obtained

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from the Yavapai College Foundation, 1100 East Sheldon Street, Prescott, Arizona 86301.

**Basis of Presentation and Accounting**

The financial statements include a statement of net position; a statement of revenues, expenses, and changes in net position; and a statement of cash flows.

A statement of net position provides information about the District's assets, deferred outflows of resources, liabilities, deferred inflows of resources, and net position at the end of the year. Assets and liabilities are classified as either current or noncurrent. Net position is classified according to external donor restrictions or availability of assets to satisfy the District's obligations. Net investment in capital assets represents the value of capital assets, net of accumulated depreciation, less any outstanding debt incurred to acquire or construct the assets. Nonexpendable restricted net position consists of District monies restricted for the purpose of funding the employee tuition and computer loan programs, the corpus of which cannot be expended. Expendable restricted net position represents grants, contracts, gifts, and other resources that have been externally restricted for specific purposes. Unrestricted net position consists of all other resources, including those that have been designated by management to be used for other than general operating purposes.

A statement of revenues, expenses, and changes in net position provides information about the District's financial activities during the year. Revenues and expenses are classified as either operating or nonoperating, and all changes in net position are reported, including capital contributions and additions to endowments. Operating revenues and expenses generally result from exchange transactions. Accordingly, revenues such as tuition, bookstore, and dormitory charges, in which each party receives and gives up essentially equal values, are considered operating revenues. Other revenues, such as property taxes, state appropriations, and government grants, result from transactions in which the parties do not exchange equal values and are considered nonoperating revenues. Operating expenses include the costs of sales and services, administrative expenses, and depreciation on capital assets. Other expenses, such as interest expense, are considered nonoperating expenses.

A statement of cash flows provides information about the District's sources and uses of cash and cash equivalents during the year. Increases and decreases in cash and cash equivalents are classified as either operating, noncapital financing, capital financing, or investing.

The financial statements are presented using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned, and expenses are recorded at the time liabilities are incurred, regardless of when the related

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cash flows take place. Property taxes are recognized as revenue in the year for which they are levied. State appropriations are recognized as revenue in the year in which the appropriation is first made available for use. Grants and donations are recognized as revenue as soon as all eligibility requirements the provider imposed have been met. The District eliminates all internal activity.

When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, then unrestricted resources as they are needed.

**Cash and Investments**

For the statement of cash flows, the District's cash and cash equivalents are considered to be cash on hand, demand deposits, and cash and investments held by the County Treasurer. All investments are stated at fair value.

**Capital Assets**

Capital assets are reported at actual cost. Donated assets are reported at acquisition value.

Capitalization thresholds (the dollar values above which asset acquisitions are added to the capital asset accounts), depreciation methods, and estimated useful lives of capital assets reported in the financial statements are as follows:

	<u>Capitalization Threshold</u>	<u>Depreciation Method</u>	<u>Estimated Useful Life</u>
Land	\$5,000	None	n/a
Buildings	5,000	Straight line	40 years
Improvements other than buildings	5,000	Straight line	15 years
Equipment	5,000	Straight line	5 years
Intangibles	5,000	Straight line	30 years
Library books	1	Straight line	10 years

**Deferred Outflows and Inflows of Resources**

The statement of net position includes separate sections for deferred outflows of resources and deferred inflows of resources. Deferred outflows of resources represent a consumption of net position that applies to future periods that will be recognized as an

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expense in future periods. Deferred inflows of resources represent an acquisition of net position that applies to future periods and will be recognized as a revenue in future periods.

**Postemployment benefits**

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the pension plan's fiduciary net position and additions to/deductions from the plan's fiduciary net position have been determined on the same basis as they are reported by the plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

**Investment Earnings**

Investment earnings is composed of interest, dividends, and net changes in the fair value of applicable investments.

**Compensated Absences**

Compensated absences payable consists of vacation leave and a calculated amount of sick leave employees earned based on services already rendered.

Employees may accumulate up to twice their annual entitlement amount of vacation. The payroll system stops accruing vacation hours once an employee reaches their limit. Annual leave balances remaining when employees separate from service are paid and therefore are accrued as a liability in the financial statements.

Employees may accumulate sick leave hours based upon employee class. Unused sick leave will carry over from year to year. Generally, sick leave benefits provide for ordinary sick pay and are cumulative, but employees forfeit them upon terminating employment. Because sick leave benefits do not vest with employees, a liability for sick leave benefits is not accrued in the financial statements. However, for employees who have at least 15 years of service with the District, and are eligible for retirement under the standards set by the Arizona State Retirement System, sick leave benefits do vest, and they may receive payment for up to 70 days of accumulated sick leave at \$60 a day. Accordingly, these benefits are accrued as a liability in the financial statements.

**Scholarship Allowances**

A scholarship allowance is the difference between the stated charge for goods and services the District provides and the amount that the student or third parties making



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payments on the student's behalf pays. Accordingly, some types of student financial aid, such as Pell grants and scholarships the District awards, are considered scholarship allowances. These allowances are netted against tuition and fees and dormitory rental revenues in the statement of revenues, expenses, and changes in net position.

**Note 2 - Deposits and Investments**

Arizona Revised Statutes (A.R.S.) requires the District to deposit special tax levies for the District's maintenance or capital outlay with the County Treasurer. A.R.S. does not require the District to deposit other public monies in its custody with the County Treasurer; however, the District must act as a prudent person dealing with another's property when making investment decisions about those monies. A.R.S. requires collateral for deposits at 102 percent of all deposits not covered by federal depository insurance. A.R.S. does not include any requirements for credit risk, concentration of credit risk, interest rate risk, or foreign currency risk for the District's investments.

**Deposits** – At June 30, 2020, the carrying amount of the District's deposits was \$1,866,331, and the District's bank balance was \$2,857,608. The District does not have a formal policy with respect to custodial credit risk for deposits.

**Investments** – The District had total investments of \$20,795,167 at June 30, 2020, as follows:

**External investment pool measured at fair value**

County Treasurer's investment pool	<u>\$15,947,859</u>
Total investments measured at fair value	<u>\$15,947,859</u>

The District's investment in the County Treasurer's pool is valued using the District's proportionate participation in the pool because the pool's structure does not provide for shares. No oversight is provided for the County Treasurer's investment pool.

The District also had the following investments measured at amortized cost:

Wells Fargo Government Money Market Fund	<u>\$ 4,847,308</u>
Total investments measured at amortized cost	<u>\$ 4,847,308</u>

**Credit risk** – The District does not have a formal policy with respect to credit risk. At June 30, 2020, credit risk for the District's investments was as follows:

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<u>Investment Type</u>	<u>Rating</u>	<u>Rating Agency</u>	<u>Amount</u>
County Treasurer's investment pool	Unrated	Not applicable	\$15,947,859
Wells Fargo Government Money Market Fund	AAAm	S&P	<u>4,847,308</u>
Total			<u>\$20,795,167</u>

**Interest rate risk** – The District does not have a formal policy with respect to interest rate risk. At June 30, 2020, the District had the following investments in debt securities:

<u>Investment Type</u>	<u>Amount</u>	<u>Weighted Average Maturity (Months)</u>
County Treasurer's investment pool	\$15,947,859	4.2
Wells Fargo Government Money Market Fund	<u>4,847,308</u>	1.3
Total	<u>\$20,795,167</u>	

A reconciliation of cash, deposits, and investments to amounts shown on the Statement of Net Position follows:

<u>Cash, Deposits, and Investments</u>	<u>Amount</u>	<u>Statement of Net Position</u>	<u>Amount</u>
Cash on hand	\$ 7,120	Cash and cash equivalents	<u>\$22,668,618</u>
Deposits	1,866,331	Total	<u>\$22,668,618</u>
Investments	<u>20,795,167</u>		
Total	<u>\$22,668,618</u>		

**Note 3 – Receivables**

A summary of receivables and the related allowances for uncollectibles follow:

<u>Account Name</u>	<u>Gross Receivable</u>	<u>Allowance for Uncollectibles</u>	<u>Net Receivable</u>
Accounts - current	\$ 1,211,724	\$ (895,701)	\$ 316,023
Government grants and contracts - current	1,216,768	-	1,216,768
Property taxes			
Current	1,245,479	(187,109)	1,058,370
Noncurrent	124,282	(26,610)	97,672

**Property Taxes Receivable** - The Yavapai County Treasurer is responsible for collecting property taxes for all governmental entities within the County. In August of each year, the County levies the property taxes due to the District. Two equal installments, payable in

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October and March, become delinquent after the first business day in November and May. A lien assessed against real and personal property attaches on the first day of January preceding the assessment and levy. Delinquent taxes are subject to a penalty of 16% per annum.

**Note 4 - Capital Assets**

Capital asset activity for the year ended June 30, 2020, was as follows:

	<u>Balance July 1, 2019</u>	<u>Increases</u>	<u>Decreases</u>	<u>Reclassification</u>	<u>Balance June 30, 2020</u>
<b>Capital assets not being depreciated:</b>					
Land	\$ 5,628,526	\$ -	\$ -	\$ -	\$ 5,628,526
Construction in progress	1,343,304	7,200,241	-	(1,039,992)	7,503,553
Total capital assets not being depreciated	<u>6,971,830</u>	<u>7,200,241</u>	<u>-</u>	<u>(1,039,992)</u>	<u>13,132,079</u>
<b>Capital assets being depreciated:</b>					
Buildings	190,931,114	1,681,104	-	-	192,612,218
Improvements other than buildings	27,772,836	226,881	-	1,039,992	29,039,709
Equipment	16,554,901	1,637,280	933,242	-	17,258,939
Intangibles	273,587	-	-	-	273,587
Library books	2,671,516	100,581	143,712	-	2,628,385
Total capital assets being depreciated	<u>238,203,954</u>	<u>3,645,846</u>	<u>1,076,954</u>	<u>1,039,992</u>	<u>241,812,838</u>
Less accumulated depreciation for:					
Buildings	52,390,774	4,680,956	-	-	57,071,730
Improvements other than buildings	15,897,478	1,559,906	-	-	17,457,384
Equipment	13,465,846	1,220,042	920,111	-	13,765,777
Intangibles	82,076	9,120	-	-	91,196
Library books	2,085,018	118,558	143,712	-	2,059,864
Total accumulated depreciation	<u>83,921,192</u>	<u>7,588,582</u>	<u>1,063,823</u>	<u>-</u>	<u>90,445,951</u>
Total capital assets being depreciated, net	<u>154,282,762</u>	<u>(3,942,736)</u>	<u>13,131</u>	<u>1,039,992</u>	<u>151,366,887</u>
<b>Capital assets, net</b>	<u>\$ 161,254,592</u>	<u>\$ 3,257,505</u>	<u>\$ 13,131</u>	<u>\$ -</u>	<u>\$ 164,498,966</u>

The District has active construction projects as of June 30, 2020. At year end, the District's commitments with contractors are as follows:

<u>Project</u>	<u>Source of Payment</u>	<u>Costs-to-date</u>	<u>Remaining Commitment</u>
Verde building L renovations	Capital Projects Accumulation Account	\$7,123,237	\$1,659,292
Kachina sprinkler & plumbing upgrades	Capital Projects Accumulation Account	319,668	412,474
Building 1 lobby	Capital Projects Accumulation Account	21,485	89,180

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**Note 5 - Long-Term Liabilities**

Long-term liability and obligation activity for the year ended June 30, 2020, was as follows:

	<u>Balance July 1, 2019</u>	<u>Additions</u>	<u>Reductions</u>	<u>Balance June 30, 2020</u>	<u>Due Within One Year</u>
Long-term debt:					
General obligation bonds	\$ 7,150,000	\$ -	\$ 4,480,000	\$ 2,670,000	\$ 2,200,000
Premium on general obligation refunding	574,331	-	203,616	370,715	203,616
Pledged revenue obligations	6,135,000	-	1,160,000	4,975,000	1,200,000
Premium on pledged revenue obligations	73,988	-	12,331	61,657	12,331
Revenue bonds from direct placements	<u>3,220,000</u>	<u>-</u>	<u>325,000</u>	<u>2,895,000</u>	<u>330,000</u>
Total long-term debt	<u>17,153,319</u>	<u>-</u>	<u>6,180,947</u>	<u>10,972,372</u>	<u>3,945,947</u>
Net pension liability	27,460,621	2,124,805	-	29,585,426	-
Compensated absences payable	1,835,351	1,032,441	1,062,400	1,805,392	222,573
Other	<u>129,082</u>	<u>-</u>	<u>10,500</u>	<u>118,582</u>	<u>12,060</u>
Total long-term liabilities	<u>\$ 46,578,373</u>	<u>\$ 3,157,246</u>	<u>\$ 7,253,847</u>	<u>\$ 42,481,772</u>	<u>\$ 4,180,580</u>

The District also had an unused line of credit in the amount of \$ 2,000,000.

**Bonds and Pledged Revenue Obligations** – The District’s debt consists of various issues of general obligation bonds, pledged revenue obligations and revenue bonds from direct placements that are generally callable with interest payable semiannually. Debt proceeds pay primarily for acquiring or constructing capital facilities, remodeling existing facilities, furnishing buildings and facilities, and purchasing land adjacent to existing facilities. The District repays general obligation bonds from voter-approved property taxes. Pledged revenue obligations and revenue bonds are repaid from tuition, fees, rentals, and other charges to students, faculty, and others. The original amounts of outstanding general obligation bonds, pledged revenue obligations, and revenue bonds were \$38,090,000, \$14,000,000, and \$5,000,000, respectively.

In June 2012, the District issued \$28,450,000 of general obligation refunding bonds with an average interest rate of 2.06 percent to advance refund general obligation bonds. The refunded general obligation bonds were paid in full as of July 1, 2014. The general obligation refunding bonds of 2012 are subject to early redemption prior to their stated maturity dates. On October 30, 2018, the District used \$4,020,000 of proceeds from the sale of its Prescott Valley Civic Circle building to fund an irrevocable trust to defease a portion of its outstanding 2012 GO Refunding Bonds. Cash was invested in U.S. Government Securities that will be used to pay future debt service payments on the defeased issues. As a result, the refunded debt liability as of June 30, 2020, for those refunded bonds is considered to be defeased and the liability for those bonds is not included in the financial statements. At June 30, 2020, outstanding bonds totaling \$4,020,000 were considered defeased.

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In February 2011, the District issued \$9,640,000 of general obligation refunding bonds to advance refund \$9,640,000 of general obligation bonds, Series 2001(A). The District defeased the Series 2001(A) bonds which were paid in full on July 1, 2011. The general obligation refunding bonds of 2011 are not subject to early redemption prior to their stated maturity dates.

The general obligation bond issues are subject to the federal tax code arbitrage requirements. Excess earnings resulting from arbitrage will be rebated to the federal government. The District does not have a current arbitrage liability. The District's general obligation bond legal debt limit is 15% of the secondary assessed value of real and personal property within Yavapai County. The District's total general obligation bond debt capacity was \$571,613,054 as of June 30, 2020. Of this amount, the District has \$2,670,000 in general obligation bond debt applicable to the debt limit, leaving a legal debt margin of \$568,943,054.

In April 2011, the District issued \$14,000,000 of pledged revenue obligations of which \$4,564,513 was used to prepay a capital lease with SunTrust Bank. The remaining \$9,435,487 was used to construct the Prescott Chiller Water Plant and Clarkdale Central Plant. Obligations maturing on or before July 1, 2021, are not subject to early redemption. Obligations maturing on or after July 1, 2022, are subject to early redemption.

On June 13, 2013, the District issued \$5,000,000 of revenue bonds from direct placements with a fixed interest rate of 2.45 percent to construct, renovate, furnish, and equip the residence halls on the Prescott Campus and to make related site improvements. Obligations maturing on or before July 1, 2023, are not subject to early redemption. Obligations maturing on or after July 1, 2024, are subject to early redemption.

The District has pledged future tuition, fees, dormitory rentals, bookstore income and other charges to students, faculty, and others to repay the April 2011 pledged revenue obligations and the June 2013 revenue bonds. The pledged revenue obligations and revenue bonds are payable solely from these revenue sources and are payable through 2025 and 2028, respectively. Annual principal and interest payments on the pledged revenue obligations and bonds are expected to require less than 16.8% of tuition, fees, dormitory rentals, bookstore, and other income. In the current year, total revenues of \$10,979,198 were pledged to cover the principal and interest paid of \$1,846,996.

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Bonds and pledged revenue obligations outstanding at June 30, 2020, were as follows:

<u>Description</u>	<u>Original Amount Issued</u>	<u>Maturity Ranges</u>	<u>Interest Rates</u>	<u>Outstanding Principal</u>
<b>General obligation bonds</b>				
GO Refunding 2011	\$ 9,640,000	7/1/21	4.00%	\$ 495,000
GO Refunding 2012	28,450,000	7/1/21-7/1/22	3.00-4.00%	2,175,000
<b>Pledged revenue obligations</b>				
Series 2011	14,000,000	7/1/21-7/1/25	4.250-4.875%	4,975,000
<b>Revenue bonds from direct placements</b>				
Series 2013	5,000,000	7/1/21-7/1/28	2.45%	2,895,000

The following schedule details debt service requirements to maturity for the District's bonds payable and pledged revenue obligations at June 30, 2020:

Year Ending June 30,	<u>General Obligation Bonds</u>		<u>Pledged Revenue Obligations</u>		<u>Revenue Bonds from direct placements</u>	
	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>
2021	\$ 2,200,000	\$89,750	\$ 1,200,000	\$ 235,256	\$ 330,000	\$ 70,928
2022	470,000	18,800	1,255,000	184,032	340,000	62,842
2023			800,000	122,850	350,000	54,512
2024			840,000	83,850	355,000	45,938
2025			880,000	42,900	365,000	37,240
2026 - 2028					<u>1,155,000</u>	<u>57,085</u>
Total	<u>\$ 2,670,000</u>	<u>\$108,550</u>	<u>\$ 4,975,000</u>	<u>\$ 668,888</u>	<u>\$2,895,000</u>	<u>\$ 328,545</u>

**Note 6 - Risk Management**

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The District carries commercial insurance for all such risks of loss, including workers' compensation, employees' health, and accident insurance. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

In addition, the District purchases health care insurance from the Yavapai Combined Trust (Trust), a public entity risk pool formed to provide health care benefits to employees of participating governmental units. The Trust is funded by irrevocable contributions from the District for employee coverage and from the District and employees for dependent coverage. The District's contributions are reported as expenses in the financial statements. The Trust provides coverage for claims up to \$250,000 for each insured's

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health claims. The Trust purchases commercial insurance coverage for claims in excess of these limits. The commercial insurance is sufficient to cover the maximum plan limits so the District is not liable for claims in excess of coverage limits and the District cannot be assessed supplemental premiums. The Trust's assets are managed by a separate board of directors.

**Note 7 - Pensions**

District employees participate in the Arizona State Retirement System (ASRS) or one of three defined contribution plans which are described below. The ASRS issues a publicly available financial report that includes its financial statements and required supplementary information. The report is available on its website at [www.azasrs.gov](http://www.azasrs.gov).

**Defined Benefit Plan**

**Plan description** - The ASRS administers a cost-sharing multiple-employer defined benefit pension plan. The Arizona State Retirement System Board governs the ASRS according to the provisions of A.R.S. Title 38, Chapter 5, Article 2. The ASRS is a component unit of the State of Arizona.

**Benefits provided** - The ASRS provides retirement and survivor benefits. State statute establishes benefit terms. Retirement benefits are calculated on the basis of age, average monthly compensation, and service credit as follows:

	<b>Retirement</b>	
	<b><u>Initial membership date:</u></b>	
	<b><u>Before July 1, 2011</u></b>	<b><u>On or after July 1, 2011</u></b>
Years of service and age required to receive benefit	Sum of years and age equals 80 10 years, age 62 5 years, age 50* any years, age 65	30 years, age 55 25 years, age 60 10 years, age 62 5 years, age 50* any years, age 65
Final average salary is based on	Highest 36 consecutive months of last 120 months	Highest 60 consecutive months of last 120 months
Benefit percent per year of service	2.1% to 2.3%	2.1% to 2.3%

\*With actuarially reduced benefits.

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Retirement benefits for members who joined the ASRS prior to September 13, 2013, are subject to automatic cost-of-living adjustments based on excess investment earnings. Members with a membership date on or after September 13, 2013, are not eligible for cost-of-living adjustments. Survivor benefits are payable upon a member's death. For retired members, the retirement benefit option chosen determines the survivor benefit. For all other members, the beneficiary is entitled to the member's account balance that includes the member's contributions and employer's contributions, plus interest earned.

**Contributions** - In accordance with state statutes, annual actuarial valuations determine active member and employer contribution requirements. The combined active member and employer contribution rates are expected to finance the costs of benefits employees earn during the year, with an additional amount to finance any unfunded accrued liability. For the year ended June 30, 2020, statute required active ASRS members to contribute at the actuarially determined rate of 11.94 percent of the members' annual covered payroll, and statute required the District to contribute at the actuarially determined rate of 11.45 percent of the active members' annual covered payroll. In addition, the District was required by statute to contribute at the actuarially determined rate of 10.29 percent of annual covered payroll of retired members who worked for the District in positions that an employee who contributes to the ASRS would typically fill. The District's contributions to the pension plan for the year ended June 30, 2020, were \$2,630,912.

**Pension liability** - At June 30, 2020, the District reported a liability of \$29,585,426 for its proportionate share of the ASRS' net pension liability. The net pension liability was measured as of June 30, 2019. The total liability used to calculate the net liability was determined using update procedures to roll forward the total liability from an actuarial valuation as of June 30, 2018, to the measurement date of June 30, 2019.

The District's proportion of the net pension liability was based on the District's actual contributions to the plan relative to the total of all participating employers' contributions for the year ended June 30, 2019. The District's proportion measured as of June 30, 2019, was .2033 percent which was an increase of .0064 from its proportions measured as of June 30, 2018.

**Pension expense and deferred outflows/inflows of resources** - For the year ended June 30, 2020, the District recognized pension expense for ASRS of \$3,360,644. At June 30, 2020, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:



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	<u>Deferred outflows of resources</u>	<u>Deferred inflows of resources</u>
Differences between expected and actual experience	\$ 534,469	\$ 5,562
Changes of assumptions or other inputs	125,059	1,178,150
Net difference between projected and actual earnings on plan investments	-	664,978
Changes in proportion and differences between district contributions and proportionate share of contributions	635,274	31,436
District contributions subsequent to the measurement date	<u>2,630,912</u>	<u>-</u>
Total	<u>\$3,925,714</u>	<u>\$1,880,126</u>

The \$2,630,912 reported as deferred outflows of resources related to ASRS pensions resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ending June 30, 2021. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to ASRS pensions will be recognized in expense as follows:

<b>Year ending <u>June 30</u></b>	
2021	\$ (142,111)
2022	(493,608)
2023	(127,704)
2024	178,099

**Actuarial assumptions** - The significant actuarial assumptions used to measure the total pension liability are as follows:

Actuarial valuation date	June 30, 2018
Actuarial roll forward date	June 30, 2019
Actuarial cost method	Entry age normal
Investment rate of return	7.5%
Projected salary increases	2.7–7.2%
Inflation	2.3%
Permanent benefit increase	Included
Mortality rates	2017 SRA Scale U-MP

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
(YAVAPAI COLLEGE)  
Notes to Financial Statements  
June 30, 2020**

Actuarial assumptions used in the June 30, 2018, valuation were based on the results of an actuarial experience study for the 5-year period ended June 30, 2016.

The long-term expected rate of return on ASRS plan investments was determined to be 7.5 percent using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of geometric real rates of return for each major asset class are summarized in the following table:

<u>Asset class</u>	<u>Target allocation</u>	<u>Long-term expected geometric real rate of return</u>
Equity	50%	6.09%
Credit	20%	5.36%
Interest rate sensitive bonds	10%	1.62%
Real estate	<u>20%</u>	5.85%
Total	<u>100%</u>	

**Discount rate** – The discount rate used to measure the ASRS total pension liability was 7.5 percent. The projection of cash flows used to determine the discount rate assumed that contributions from participating employers will be made based on the actuarially determined rates based on the ASRS Board’s funding policy, which establishes the contractually required rate under Arizona statute. Based on those assumptions, the plan’s fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

**Sensitivity of the District’s proportionate share of the ASRS net pension liability to changes in the discount rate** - The following table presents the District’s proportionate share of the net pension liability calculated using the discount rate of 7.5 percent, as well as what the District’s proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower (6.5 percent) or 1 percentage point higher (8.5 percent) than the current rate:

	<u>1% Decrease (6.5%)</u>	<u>Current discount rate (7.5%)</u>	<u>1% Increase (8.5%)</u>
District’s proportionate share of Net pension liability	\$42,106,914	\$29,585,426	\$19,120,684

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
(YAVAPAI COLLEGE)  
Notes to Financial Statements  
June 30, 2020**

**Plan fiduciary net position** - Detailed information about the plan's fiduciary net position is available in the separately issued ASRS financial report.

**Contributions payable** - The District's accrued payroll and employee benefits included \$202,110 of outstanding pension contribution amounts payable to ASRS for the year ended June 30, 2020.

**Defined Contribution Plans**

**Plan description** - In accordance with A.R.S. §15-1451, defining the authority under which benefit terms are established or may be amended, District faculty, service professionals, and administrative staff have the option of participating in defined contribution pension plans instead of the Arizona State Retirement System. These plans are administered by independent insurance and annuity companies. Beginning in fiscal year 1998-99, the District offered defined contribution plans by Teachers Insurance Annuity Association/College Retirement Equities Fund (TIAA/CREF), Variable Annuity Life Insurance Company (VALIC), and VOYA Financial. Benefits under these plans depend solely on the contributed amounts and the returns earned on the investment of those contributions. Contributions made by employees vest immediately, and District contributions vest after three years of full-time employment. Employee and District contributions and associated returns earned on investments may be withdrawn starting upon termination of employment, death, or retirement. The distribution of employee and District contributions and associated investment earnings are made in accordance with the employee's contract with the applicable insurance and annuity companies.

**Funding policy** - The Arizona State Legislature allows the District to establish contribution rates each year that are at least as much as the ASRS contribution amounts. For the year ended June 30, 2020, the District and employees contributed at the rate of 11.94 percent of the member's annual covered payroll. Amounts collected from both employees and the District are remitted to the three plans on a bi-weekly basis.

**Pension expense** – For the year ended June 30, 2020, the District recognized pension expense for defined contribution plans of \$676,372. For the year ended June 30, 2020, forfeitures reduced the District's pension expense by \$13,872.

**Pension contributions payable** - The District's accrued payroll and employee benefits included \$51,953 of outstanding pension contribution amounts payable to TIAA/CREF, VALIC, and VOYA Financial for the year ended June 30, 2020.

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
(YAVAPAI COLLEGE)  
Notes to Financial Statements  
June 30, 2020**

**Note 8 - Operating Expenses**

The District's operating expenses are presented by functional classification in the Statement of Revenues, Expenses, and Changes in Net Position – Primary Government. The operating expenses by natural classification consist of the following:

Salaries and benefits	\$ 43,973,227
Contract services	3,597,578
Supplies and other services	2,831,576
Communications and utilities	1,861,429
Scholarships	5,790,516
Depreciation	7,588,582
Other	<u>4,297,847</u>
Total	<u>\$69,940,755</u>

A.R.S. §35-391, requires the disclosure of the amount of any reward, discount, incentive, or other financial consideration received resulting from the use of credit card payments by governmental entities. During the current fiscal year, the District received \$62,682 in rebates from the use of credit cards.

**Note 9 - Contingencies**

A former employee has filed a lawsuit against the District seeking reimbursement, on behalf of the federal government, of tuition payments the District received from the Veteran's Administration. There is a reasonable possibility that a loss may be incurred but an estimate cannot be made at this time. The District contests the liability and is vigorously defending the lawsuit.

**Note 10 – Subsequent Event**

Transwestern Pipeline Company (Transwestern), whose natural gas pipeline runs through Arizona, owns property that is centrally assessed by the Arizona Department of Revenue. Transwestern challenged property valuations dating back to 2015. After several years of litigation and appeals with the Arizona Department of Revenue, on October 28, 2020, a stipulated judgment was reached. According to the judgment, properties taxed to Transwestern since 2015 are to be re-assessed with a significantly reduced valuation. The District's portion of the estimated property tax refund to Transwestern as of June 30, 2020, is \$766,812. Since this amount was determined by the courts and not through a settlement, the District can defray payment for one year and levy these taxes in the following year. For fiscal year 2020-21, the value of the pipeline property will be reduced resulting in the District receiving approximately \$147,000 less in property taxes.

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
(YAVAPAI COLLEGE)  
Notes to Financial Statements  
June 30, 2020**

**Note 11 - Discretely Presented Component Unit Disclosures**

**Nature of Activities and Summary of Significant Accounting Policies**

**Nature of Activities**

The Yavapai College Foundation (the "Foundation") was formed in 1971 as an Arizona not-for-profit Corporation. The Foundation's mission and purpose is to support the programs and activities of Yavapai College (the "College"). The Foundation supports student scholarships, faculty development and programs that enrich both campus and community life.

The major activities of the Foundation include providing scholarships to College students, capital additions to the College, administrative and financial services to the Yavapai College Performing Arts Center ("YCPAC") program for the College and financial resources for many academic and career and technical programs offered at the College. Resources to fund these activities are provided mainly from investment income, contributions, grants, and rents.

The bylaws of the Foundation allow for the creation of auxiliaries when a group of people demonstrate a need and desire to support the Foundation's mission in a particular area of interest. There are three auxiliaries as follows:

- FRIENDS of Performing Arts – The purpose of this group is to support Yavapai College performing arts programs and students, including student scholarships.
- FRIENDS of the Family Enrichment Center – The purpose of this group is to support and raise funds for the Family Enrichment Center (FEC). The FEC offers quality learning experiences to a diverse group of children while providing invaluable teacher training to the College's early and elementary education students.
- FRIENDS of the Southwest Wine Center – The purpose of this group is to support the viticulture and enology program.

In addition, program expenses include activities relating to the following fund:

- Performing Arts Center – The Performing Arts Charitable Endowment (PACE), through its annual disbursements, makes it possible to continue to offer spectacular seasons of music, dance, and theater in the Yavapai College Performing Arts Center.

**Basis of Accounting and Financial Statement Presentation**

The financial statements of the Foundation have been prepared on the accrual basis of accounting and accordingly reflect all significant receivables, payables, and other liabilities.

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
(YAVAPAI COLLEGE)  
Notes to Financial Statements  
June 30, 2020**

**Fair Value Measurements**

Accounting Standards establish a framework for measuring fair value which provides fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements).

The three levels of the fair value hierarchy under Accounting Standards are as follows:

- Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Foundation has the ability to access.
- Level 2 Inputs to the valuation methodology include:
- Quoted prices for similar assets or liabilities in active markets;
  - Quoted prices for identical or similar assets or liabilities in inactive markets;
  - Inputs other than quoted prices that are observable for the asset or liability;
  - Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified term (contractual term), the Level 2 input must be observable for substantially the full term of the asset or liability.

- Level 3 Inputs to the valuation methodology are unobservable and significant to the fair value measurement, and usually reflect the Foundation's own assumptions that market participants would use in pricing the assets (i.e. real estate valuations, broker quotes).

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used maximize the use of observable inputs and minimize the use of unobservable inputs.

**Investments**

Investments are recorded at fair value as determined by quoted prices in active markets or other valuation inputs. Investment income or loss is included in the change in net assets without donor restrictions, on the statement of activities, unless restricted by donor or law. Investment income or loss consists of interest and dividend income and realized and unrealized gains and losses, less external investment expenses.

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
(YAVAPAI COLLEGE)  
Notes to Financial Statements  
June 30, 2020**

The Foundation invests most of the endowments in an investment pool which is managed by an investment advisor to the Foundation. Investment return and investment fees within the investment pool are allocated monthly to the individual funds based on the relationship of the market value of each fund to the total market value of the pool as adjusted for additions to or distributions from those funds.

### **Endowment Funds**

The Foundation's endowment funds consist of 160 funds established for a variety of purposes. The endowment funds include both donor-restricted endowment funds and funds designated by the Board of Directors as endowments. Net assets associated with these endowment funds, are classified, and reported based on the existence or absence of donor-imposed restrictions.

The Foundation follows Arizona's Management of Charitable Funds Act (MCFA) and its own governing documents. MCFA requires the preservation of endowment funds. When a donor's intent is not expressed, MCFA directs the Foundation to spend an amount that is prudent, consistent with the purposes of the funds, relevant economic factors, and the donor's intent that the funds continue in perpetuity.

The Foundation classifies as net assets with donor restrictions (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The donor-restricted endowment fund also includes accumulated earnings in the fund that are also classified as net assets with donor restrictions until those amounts are appropriated for the expenditure by the Foundation in a manner consistent with the standard of prudence prescribed by MCFA.

In accordance with MCFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (1) the duration and preservation of the various funds, (2) the purposes of the donor-restricted endowment funds, (3) general economic conditions, (4) the possible effect of inflation and deflation, (5) the expected total return from income and the appreciation of investments, (6) the Foundation's other resources, and (7) the Foundation's investment policies.

*Investment Return Objectives, Risk Parameters and Strategies.* The Foundation has adopted investment and spending policies, approved by the Board of Directors, for endowment assets that attempt to provide a predictable stream of funding for programs supported by its endowment funds while also maintaining the purchasing power of those endowment assets over the long-term. Accordingly, the investment process seeks to achieve an after-cost total real rate of return, including investment income as well as

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
(YAVAPAI COLLEGE)  
Notes to Financial Statements  
June 30, 2020**

capital appreciation, which exceeds the annual distribution with acceptable levels of risk. The Foundation's primary objective is to obtain the best possible return on investments with the appropriate degree of risk and to meet the priorities of the Foundation and Yavapai College over time. Endowment assets are invested in a well-diversified asset mix that is intended to result in a consistent inflation-protected rate of return that has sufficient liquidity to make an annual distribution of 4%, while growing the funds if possible. Therefore, the Foundation expects its endowment assets, over time, to produce results that exceed the price and yield results of a custom index made up of approximately 70% equities and 30% fixed income. Actual returns may vary from year to year. Investment risk is measured in terms of the total endowment fund; investment assets and allocation between asset classes and strategies are managed to not expose the fund to unacceptable levels of risk.

*Spending Policy.* The Foundation appropriates for distribution each year up to 4% of its endowment funds' average fair value of the prior 28 quarters through December 31 for any funds that are above the historic dollar value. The Foundation may elect, on a case by case basis, to approve an allocation expenditure in excess of 4% but not exceeding 7% for selected funds. In establishing this practice, the Foundation considers the long-term expected return on its investment assets, the nature and duration of the individual endowment funds, many of which must be maintained in perpetuity because of donor restrictions, and the possible effects of inflation. The Foundation expects the current spending practice to allow its endowment funds to grow over time as described above.

**Investments**

The following is a summary of the value of investments at June 30, 2020:

Fixed income	\$ 4,854,886
Equity funds	7,701,078
International equity funds	<u>4,873,983</u>
	<u>\$17,429,947</u>

The following schedule summarizes the investment return for the year ended June 30, 2020:

Interest and dividend income	\$ 407,320
Net realized gains	60,192
Net unrealized gains	233,005
Income distribution from perpetual trust	17,812
Investment fees	<u>(29,923)</u>
	<u>\$ 688,406</u>



**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
(YAVAPAI COLLEGE)  
Notes to Financial Statements  
June 30, 2020**

The substantial changes in realized and unrealized gains and losses are more a reflection of market timing issues than a significant change in investment policies.

**Fair Value of Financial Instruments**

Investments with readily determinable fair values are measured at fair value in the statements of financial position as determined by quoted market prices in active markets (Level 1) or measured based on prices for identical assets in non-active markets (Level 3).

The following is a summary of financial instruments measured at fair value on a recurring basis at June 30, 2020:

	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Fixed income	\$ 4,854,886	\$ -	\$ -	\$ 4,854,886
Equity funds	7,701,078	-	-	7,701,078
International equity funds	<u>4,873,983</u>	<u>-</u>	<u>-</u>	<u>4,873,983</u>
Total investments	17,429,947	-	-	17,429,947
Beneficial interest in perpetual trust	<u>-</u>	<u>-</u>	<u>411,960</u>	<u>411,960</u>
	<u>\$17,429,947</u>	<u>\$ -</u>	<u>\$ 411,960</u>	<u>\$17,841,907</u>

**Endowment Funds**

Endowment funds include funds restricted in perpetuity by the donors, funds restricted for a specified period (term endowments) and a board designated fund.

Endowment net asset composition at June 30, 2020, are as follows:

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total Endowment Funds</u>
Board designated fund	\$ 767,986	\$ -	\$ 767,986
Donor restricted funds:			
Permanently restricted funds	-	13,103,825	13,103,825
Term funds	<u>-</u>	<u>1,062,858</u>	<u>1,062,858</u>
	<u>\$ 767,986</u>	<u>\$14,166,683</u>	<u>\$14,934,669</u>

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
(YAVAPAI COLLEGE)  
Notes to Financial Statements  
June 30, 2020**

Changes in endowment funds are as follows:

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total Endowment Funds</u>
Balance, June 30, 2019	\$ 597,026	\$13,693,049	\$ 14,290,075
Contributions	745	544,225	544,970
Board designations	216,431	-	216,431
Interest and dividend income	15,805	342,289	358,094
Realized gains	2,763	49,710	52,473
Unrealized gains	(1,051)	211,434	210,383
Amounts appropriated for expenditure	<u>(63,733)</u>	<u>(674,024)</u>	<u>(737,757)</u>
Balance, June 30, 2020	<u>\$ 767,986</u>	<u>\$14,166,683</u>	<u>\$ 14,934,669</u>

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT**

**COMPREHENSIVE ANNUAL FINANCIAL REPORT**

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# Required Supplementary Information Section



YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
 REQUIRED SUPPLEMENTARY INFORMATION  
 PROPORTIONATE SHARE OF NET PENSION LIABILITY  
 June 30, 2020

**Reporting Fiscal Year  
 (Measurement Date)**

	<b>2019/20 (2018/19)</b>	<b>2018/19 (2017/18)</b>	<b>2017/18 (2016/17)</b>	<b>2016/17 (2015/16)</b>	<b>2015/16 (2014/15)</b>	<b>2014/15 (2013/14)</b>	<b>2013/14 through 2010/11</b>
District's proportion of the net pension liability	0.2033%	0.1969%	0.1975%	0.1961%	0.1963%	0.1968%	<b>Information not available</b>
District's proportionate share of the net pension liability	\$ 29,585,426	\$ 27,460,621	\$ 30,763,535	\$ 31,657,352	\$ 30,574,152	\$ 29,124,740	
District's covered payroll	21,475,349	19,631,503	18,617,192	18,437,842	18,155,456	17,826,189	
District's proportion share of the net pension liability as a percentage of its covered payroll	137.76%	139.88%	165.24%	171.70%	168.40%	163.38%	
Plan fiduciary net position as a percentage of the total pension liability	73.24%	73.40%	69.92%	67.06%	68.35%	69.49%	

YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
 REQUIRED SUPPLEMENTARY INFORMATION  
 SCHEDULE OF PENSION CONTRIBUTIONS  
 Last Ten Fiscal Years

	2019/20	2018/19	2017/18	2016/17	2015/16	2014/15	2013/14	2012/13	2011/12	2010/11
Statutorily required contributions	\$ 2,630,912	\$ 2,392,974	\$ 2,132,540	\$ 2,003,934	\$ 2,007,043	\$ 1,976,968	\$ 1,905,579	\$ 1,816,850	\$ 1,824,631	\$ 1,580,602
Contributions in relation to the statutorily required contribution	(2,630,912)	(2,392,974)	(2,132,540)	(2,003,934)	(2,007,043)	(1,976,968)	(1,905,579)	(1,816,850)	(1,824,631)	(1,580,602)
Contribution deficiency (excess)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
District's covered payroll	\$ 22,743,998	\$ 21,475,349	\$ 19,631,503	\$ 18,617,192	\$ 18,437,842	\$ 18,155,456	\$ 17,826,189	\$ 17,799,555	\$ 17,988,825	\$ 16,883,148
Contributions as a percentage of covered payroll	11.57%	11.14%	10.86%	10.76%	10.89%	10.89%	10.69%	10.21%	10.14%	9.36%

# Statistical Section



## STATISTICAL SECTION

This part of the Yavapai County Community College District's Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the District's overall financial health.

<b><u>Contents</u></b>	<b><u>Page</u></b>
<b>Financial Trends</b>	57
These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.	
<b>Revenue Capacity</b>	60
These schedules contain trend information to help the reader assess the District's most significant revenue sources, property tax, and tuition.	
<b>Debt Capacity</b>	66
These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.	
<b>Demographic and Economic Information</b>	72
These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place.	
<b>Operating Information</b>	77
These schedules contain service and infrastructure data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.	

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.



YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
NET POSITION BY COMPONENT  
Last Ten Fiscal Years

	2019/20	2018/19	2017/18	2016/17 (1)	2015/16	2014/15	2013/14 (2)	2012/13	2011/12	2010/11
Net investment in capital assets	\$ 152,382,909	\$ 143,098,963	\$ 133,877,780	\$ 121,457,300	\$ 107,845,781	\$ 97,808,266	\$ 86,471,782	\$ 78,147,428	\$ 67,896,379	\$ 52,993,496
Restricted - expendable	510,989	878,339	1,200,234	1,076,477	1,203,553	1,369,160	1,310,624	1,254,116	1,277,411	1,766,629
Restricted - nonexpendable	100,000	100,000	100,000	200,000	200,462	495,124	516,894	536,143	555,540	581,183
Unrestricted	(7,412,603)	(6,617,780)	(11,235,524)	(10,689,678)	(8,891,326)	(10,746,840)	(11,174,451)	18,010,422	15,980,102	21,245,920
Total net position	\$ 145,581,295	\$ 137,459,522	\$ 123,942,490	\$ 112,044,099	\$ 100,358,470	\$ 88,925,710	\$ 77,124,849	\$ 97,948,109	\$ 85,709,432	\$ 76,587,228

Source: Audited financial statements for the past ten fiscal years.

Note 1: The balance of net investment in capital assets has been restated and reduced by \$442,740 to remove several older, mostly prefabricated, impaired buildings that were demolished in prior years.

Note 2: Balances prior to FY 2013/14 have not been adjusted for the implementation of GASB Statements No. 65, *Items Previously Reported as Assets and Liabilities* and No. 68, *Accounting and Financial Reporting for Pensions*.

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT**  
**CHANGES IN NET POSITION**  
**Last Ten Fiscal Years**

	2019/20	2018/19	2017/18	2016/17	2015/16	2014/15	2013/14	2012/13	2011/12	2010/11
<b>Operating expenses:</b>										
Educational and general:										
Instruction	\$ 20,257,487	\$ 18,627,532	\$ 18,372,048	\$ 18,094,814	\$ 17,901,745	\$ 18,066,535	\$ 17,783,284	\$ 17,655,723	\$ 17,698,239	\$ 18,775,348
Public service	2,247,444	2,191,127	1,735,370	1,772,188	1,591,489	1,474,787	1,499,841	1,319,994	468,221	417,983
Academic support	4,959,894	4,602,601	4,347,184	4,489,410	4,904,174	4,268,016	4,211,551	4,114,700	5,506,885	5,163,892
Student services	8,359,344	7,430,277	6,905,853	6,351,387	6,322,124	6,116,857	5,886,627	5,139,128	4,717,637	4,799,851
Institutional support	11,447,171	10,067,807	8,941,261	8,957,750	8,648,787	8,670,047	8,759,934	8,161,909	8,322,159	8,048,375
Operation and maintenance of plant	7,347,099	6,742,118	6,413,053	6,025,815	6,267,373	6,527,970	6,177,478	5,847,012	5,658,989	5,085,259
Scholarships	5,790,516	5,950,319	6,287,936	6,320,185	6,712,073	7,611,455	8,180,284	7,792,260	6,972,898	8,246,942
Auxiliary enterprises	1,943,218	2,033,663	1,947,162	1,923,756	1,880,689	1,752,743	1,472,356	2,795,291	2,958,145	3,272,931
Depreciation	7,588,582	7,174,803	6,599,726	6,401,955	6,118,198	5,731,591	5,780,151	5,113,014	4,964,260	4,747,968
Other	-	-	-	-	-	-	-	68,974	42,246	-
Total operating expenses	69,940,755	64,820,247	61,549,593	60,337,260	60,346,652	60,220,001	59,751,506	58,008,005	57,309,679	58,558,549
<b>Operating revenues:</b>										
Tuition and fees pledged as security for revenue bonds	8,408,631	8,957,444	8,428,264	8,278,893	8,308,480	8,930,193	8,799,116	8,610,225	7,749,248	7,453,699
Bookstore income	133,991	162,945	195,656	180,954	196,417	209,632	211,418	216,100	212,952	99,668
Food service sales pledged as security for revenue bonds	-	-	-	-	-	-	-	-	-	40,077
Dormitory rentals pledged as security for revenue bonds	772,731	823,156	796,861	828,212	773,805	779,073	619,166	609,362	661,380	706,427
Other	1,402,117	1,563,697	1,542,733	1,243,645	1,143,191	1,242,302	1,069,747	1,545,639	991,467	990,130
Total operating revenues	10,717,470	11,507,242	10,963,514	10,531,704	10,421,893	11,161,200	10,699,447	10,981,326	9,615,047	9,290,001
Operating loss	(59,223,285)	(53,313,005)	(50,586,079)	(49,805,556)	(49,924,759)	(49,058,801)	(49,052,059)	(47,026,679)	(47,694,632)	(49,268,548)
<b>Nonoperating revenues (expenses):</b>										
Property taxes	50,705,820	50,561,375	48,584,970	48,540,679	47,420,835	45,967,654	45,571,425	45,270,751	43,701,144	43,357,697
Government grants	11,191,331	10,894,560	11,316,220	10,937,647	11,573,903	12,610,675	13,241,015	13,332,275	11,892,501	12,132,545
State appropriations	3,065,800	1,288,900	1,356,400	1,574,600	1,696,000	1,689,900	893,900	957,600	899,200	4,196,000
Share of state sales taxes	838,562	778,901	725,010	696,928	682,641	666,264	597,221	533,514	524,433	504,545
Private grants and gifts	1,611,282	1,444,067	1,393,012	1,199,853	1,254,889	1,056,495	761,844	841,367	710,239	866,820
Investment earnings	464,145	457,782	195,500	110,841	100,452	93,256	91,630	61,214	100,030	96,181
Interest expense on debt	(570,657)	(780,289)	(1,101,584)	(1,249,134)	(1,389,862)	(1,544,711)	(1,695,668)	(1,737,933)	(1,533,223)	(2,388,920)
Settlement of litigation	-	-	-	-	-	-	-	-	-	1,800,000
Loss on defeasance of debt	-	(346,595)	-	-	-	-	-	-	-	-
Gain (loss) on disposal of capital assets	7,185	1,331,212	10,513	12,350	(11,504)	10,766	8,389	2,432	17,477	1,395
Total nonoperating revenues	67,313,468	65,629,913	62,480,041	61,823,764	61,327,354	60,550,299	59,469,756	59,261,220	56,311,801	60,566,263
Income before other revenues, expenses, gains or losses	8,090,183	12,316,908	11,893,962	12,018,208	11,402,595	11,491,498	10,417,697	12,234,541	8,617,169	11,297,715
Capital appropriations	-	-	-	-	-	-	248,600	-	-	-
Capital grants and gifts	31,590	1,200,124	4,429	110,161	30,165	309,363	475,770	4,136	505,035	-
Increase in net position	\$ 8,121,773	\$ 13,517,032	\$ 11,898,391	\$ 12,128,369	\$ 11,432,760	\$ 11,800,861	\$ 11,142,067	\$ 12,238,677	\$ 9,122,204	\$ 11,297,715

Source: Audited financial statements for the past ten fiscal years.

YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
EXPENDITURE LIMITATION  
STATUTORY LIMIT TO BUDGETED EXPENDITURES  
Last Ten Fiscal Years

FISCAL YEAR	STATUTORY EXPENDITURE LIMITATION (1)	BUDGETED EXPENDITURES SUBJECT TO LIMITATION (2)	UNUSED LEGAL LIMIT
2010/11	\$ 40,776,721	\$ 40,776,720	\$ 1
2011/12	47,208,739	47,208,738	1
2012/13	43,278,034	43,278,033	1
2013/14	43,747,725	43,747,724	1
2014/15	42,036,867	42,036,866	1
2015/16	42,312,883	41,937,884	374,999
2016/17	41,393,014	39,317,198	2,075,816
2017/18	45,586,098	44,870,438	715,660
2018/19	45,090,861	40,721,978	4,368,883
2019/20	46,385,213	43,675,770	2,709,443

Source: Audited Reports on Annual Budgeted Expenditure Limitation except for the most recent year which is unaudited.

Note 1: The Statutory Expenditure Limitation is calculated by the Arizona Department of Revenue Economic Estimates Commission and applies to Current (General, Auxiliary Enterprises, and Restricted) and Plant Funds (Unexpended and Retirement of Indebtedness).

Note 2: Budgeted expenditures are net of allowable exclusions.

YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
PROPERTY TAX LEVIES AND COLLECTIONS  
Last Ten Fiscal Years

Fiscal Year	Original Tax Levy <sup>2</sup>	Adjustments	Adjusted Levy	Collections Initial Tax Year	Percentage of Original Tax Levy	Collections in Subsequent Years	Total Collections To Date	Percent of Total Tax Collections to Adjusted Levy
2010/11	\$ 43,633,238	\$ (341,186)	\$ 43,292,052	\$ 41,545,863	95.22%	\$ 1,730,324	\$ 43,276,187	99.96%
2011/12	43,948,800	(346,283)	43,602,517	41,965,795	95.49%	1,617,334	43,583,129	99.96%
2012/13	45,424,100	(309,855)	45,114,245	43,997,586	96.86%	1,094,676	45,092,262	99.95%
2013/14	45,803,400	(367,257)	45,436,143	44,576,740	97.32%	821,945	45,398,685	99.92%
2014/15	46,313,200	(448,200)	45,865,000	44,829,589	96.80%	1,017,186	45,846,775	99.96%
2015/16	47,635,600	(165,191)	47,470,409	46,611,360	97.85%	838,185	47,449,545	99.96%
2016/17	48,203,300	278,801	48,482,101	47,542,093	98.63%	916,536	48,458,629	99.95%
2017/18	48,839,300	(207,364)	48,631,936	47,816,314	97.91%	789,999	48,606,313	99.95%
2018/19	50,628,300	(23,258)	50,605,042	49,818,650	98.40%	748,875	50,567,525	99.93%
2019/20	50,911,500	(207,641)	50,703,859	49,655,293	97.53%	-	49,655,293	97.93%

Source: Yavapai County Treasurer's Office and District records.

Note 1: Includes both primary and secondary taxes.

Note 2: Taxes levied for the fiscal year is the budgeted levy. The actual levy is generally lower when assessed because of a decrease in net assessed values due to taxpayer appeals.

Note 3: Amounts collected are on a cash basis.

YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
 ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY  
 Last Ten Fiscal Years

Fiscal Year	Primary Assessed Value (1)				Total Direct Tax Rate (2)	Estimated Actual Value	Assessed Value as a Percentage of Actual Value
	Residential and Vacant Property	Commercial Property	Unattached Personal Property	Total Taxable Assessed Value			
2010/11	\$ 2,357,527,484	\$ 767,441,706	\$ 62,608,487	\$ 3,187,577,677	1.3609	\$ 26,602,931,420	11.98%
2011/12	2,007,011,632	623,434,540	81,731,709	2,712,177,881	1.6175	22,580,984,308	12.01%
2012/13	1,748,825,220	573,976,929	82,671,574	2,405,473,723	1.8875	20,142,814,909	11.94%
2013/14	1,819,990,776	325,100,587	87,538,236	2,232,629,599	2.0468	19,088,929,991	11.70%
2014/15	1,840,982,742	295,068,513	81,221,556	2,217,272,811	2.0837	19,418,863,184	11.42%
2015/16	1,929,113,529	263,001,270	87,068,649	2,279,183,448	2.0901	20,061,477,030	11.36%
2016/17	2,012,130,501	251,908,085	80,371,356	2,344,409,942	2.0561	21,142,413,672	11.09%
2017/18	2,131,382,392	238,029,643	93,738,001	2,463,150,036	1.9828	22,327,112,822	11.03%
2018/19	2,267,175,515	249,865,108	82,497,218	2,599,537,841	1.9476	23,680,652,430	10.98%
2019/20	2,414,473,528	260,089,904	91,113,641	2,765,677,073	1.8408	25,260,274,257	10.95%

Source: Yavapai County Assessor's Office.

Note 1: Property in the County is reassessed each year. Tax rates are per \$100 of assessed value.

Note 2: Includes both primary and secondary tax rates. See Property Tax Rates, Direct and Overlapping Governments schedule on page 62.

YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
PROPERTY TAX RATES, DIRECT AND OVERLAPPING GOVERNMENTS  
Last Ten Fiscal Years (Per \$100 of Assessed Value)

Fiscal Year	Yavapai College			Overlapping Rates (2)						
	Primary Levy	Secondary Levy	Total	Yavapai County	Cities and Towns From To		Fire and Special Districts From To		School Districts From To	
2010/11	1.2046	0.1563	1.3609	2.1083	0.0109	1.4401	0.0492	9.6600	0.2436	7.7525
2011/12	1.4274	0.1901	1.6175	2.3431	0.0142	1.4400	0.0642	11.4000	1.2605	7.9313
2012/13	1.6725	0.2150	1.8875	2.6766	0.4083	1.4400	0.0437	13.6892	1.2727	7.2224
2013/14	1.8241	0.2227	2.0468	2.9084	0.3351	1.6000	0.0622	16.2403	1.1401	7.8940
2014/15	1.8606	0.2231	2.0837	2.9305	0.3149	1.5739	0.0627	16.5100	2.4776	7.7759
2015/16	1.8721	0.2180	2.0901	2.9098	0.3047	1.7165	0.0642	17.1800	2.3885	7.7757
2016/17	1.8439	0.2122	2.0561	2.8920	0.3025	1.7316	0.0616	19.9088	2.0177	7.7737
2017/18	1.7827	0.2001	1.9828	2.8431	0.2821	1.6612	0.0583	8.3655	2.0537	8.5411
2018/19	1.7584	0.1892	1.9476	2.7437	0.2699	1.6455	0.0557	12.7400	2.2376	8.5394
2019/20	1.6883	0.1525	1.8408	2.9472	0.2599	1.6150	0.0565	12.1200	2.2348	8.4380

Source: Yavapai County Assessor's Office.

Note 1: Overlapping rates are those of local and county governments that apply to property owners within the District. Not all overlapping rates apply to all District property owners (e.g., the rates for fire districts apply only to the proportion of the District's owners whose property is located within the geographic boundaries of the fire district).

Note 2: Rates include primary and secondary.

YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
 ASSESSED VALUATION, TAX RATE AND LEVY HISTORY  
 Last Ten Fiscal Years

Fiscal Year	Primary			Secondary		
	Assessed Valuation	Tax Rate	Tax Levy	Assessed Valuation	Tax Rate	Tax Levy
2010/11	\$ 3,187,577,677	1.2046	\$ 38,397,561	\$ 3,350,111,921	.1563	\$ 5,236,225
2011/12	2,712,177,881	1.4274	38,713,627	2,753,690,772	.1901	5,234,766
2012/13	2,405,473,723	1.6725	40,231,548	2,414,825,073	.2150	5,191,874
2013/14	2,232,629,599	1.8241	40,725,397	2,279,676,521	.2227	5,076,840
2014/15	2,217,272,811	1.8606	41,254,578	2,267,389,484	.2231	5,058,546
2015/16	2,279,183,448	1.8721	42,668,593	2,279,183,448	.2180	4,968,620
2016/17	2,344,409,942	1.8439	43,228,575	2,344,409,942	.2122	4,974,838
2017/18	2,463,150,036	1.7827	43,910,576	2,463,150,036	.2001	4,928,763
2018/19	2,599,537,841	1.7584	45,710,273	2,599,537,841	.1892	4,918,326
2019/20	2,765,677,073	1.6883	46,692,926	2,765,677,073	0.1525	4,217,658

Source: Yavapai County Assessor's Office and District records.

YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
 PRINCIPAL PROPERTY TAXPAYERS  
 Current Year and Nine Years Ago

Taxpayer	2019 Primary Assessed Valuation	Rank	Percent of Yavapai County's 2019/20 Primary Assessed Valuation	2010 Primary Assessed Valuation	Rank	Percent of Yavapai County's 2010/11 Primary Assessed Valuation
Arizona Public Service	\$ 96,757,965	1	3.50%	\$ 83,092,209	1	2.61%
Phelps Dodge Corporation	79,075,801	2	2.86%	81,076,214	2	2.54%
Transwestern Pipeline Company LLC	22,512,356	3	0.81%	28,960,780	3	0.91%
Drake Cement LLC	20,573,412	4	0.74%	-	-	
Unisource Energy Corporation	17,378,546	5	0.63%	14,114,181	5	0.44%
Burlington Northern Santa Fe Railway Company	14,660,618	6	0.53%	8,966,800	8	0.28%
Phoenix Cement Company	14,409,301	7	0.52%	23,808,092	4	0.75%
Kinder Morgan	9,087,226	8	0.33%	-	-	
Sturm Ruger & Co. Inc.	8,958,062	9	0.32%	-	-	
Wal-Mart	7,231,416	10	0.26%	-	-	
Qwest Corporation				16,361,100	6	0.51%
EL Paso Natural Gas Company				9,147,568	7	0.29%
TWC II - Prescott Mall LLC				6,256,241	9	0.20%
ACE Hardware				5,846,784	10	0.18%
Total Top Ten	<u>\$ 290,644,703</u>		<u>10.50%</u>	<u>\$ 277,629,969</u>		<u>8.71%</u>

Source: Yavapai County Assessor.



YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
 TUITION SCHEDULE  
 Last Ten Fiscal Years

Fiscal Year	Annual Tuition Rates (1)	Tuition per Credit Hour
2010/11	\$ 1,860	\$ 62
2011/12	2,010	67
2012/13	2,100	70
2013/14	2,100	70
2014/15	2,160	72
2015/16	2,250	75
2016/17	2,370	79
2017/18	2,490	83
2018/19	2,610	87
2019/20	2,184	91

Source: District records.

Note 1: Tuition based on one year of full-time equivalent credit (30) for in-state students at District's base tuition rate. For FY 2019-20, credits 13 and beyond were offered at no charge per semester.

For FY 2019-20, tier 1 classes were \$105 per credit hour and tier 2 classes were \$116 per credit hour.

YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
RATIOS OF OUTSTANDING DEBT BY TYPE  
Last Ten Fiscal Years

<b>Fiscal Year</b>	<b>General Obligation Bonds (1)</b>	<b>Revenue Bonds (1)</b>	<b>Pledged Revenue Obligations (1)</b>	<b>Capital Lease Obligations</b>	<b>Total Outstanding Debt</b>	<b>Percentage of Personal Income (2)</b>	<b>Per Capita (2)</b>
2010/11	\$ 46,329,967	\$ 420,000	\$ 14,082,639	\$ 1,787,090	\$ 62,619,696	1.04%	\$ 297
2011/12	42,615,307	-	13,225,308	260,918	56,101,533	0.90%	265
2012/13	38,567,403	5,000,000	12,332,977	118,471	56,018,851	0.90%	263
2013/14	34,439,498	4,725,000	11,405,646	40,505	50,610,649	0.75%	235
2014/15	30,181,593	4,440,000	10,448,313	-	45,069,906	0.64%	206
2015/16	25,798,688	4,145,000	9,450,982	-	39,394,670	0.47%	177
2016/17	21,315,784	3,845,000	8,413,651	-	33,574,435	0.40%	149
2017/18	16,732,878	3,535,000	7,331,319	-	27,599,197	0.32%	121
2018/19	7,724,331	3,220,000	6,208,988	-	17,153,319	0.20%	74
2019/20	3,040,715	2,895,000	5,036,657	-	10,972,372	0.12%	47

Source: District Records, Bureau of Economic Analysis and Arizona Department of Economic Security.

Note 1: Presented net of original issuance discounts and premiums.

Note 2: See the Population and Personal Income Schedule for Yavapai County on page 75 for data.

YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
 LEGAL DEBT MARGIN  
 Last Ten Fiscal Years

	2019/20	2018/19	2017/18	2016/17	2015/16	2014/15	2013/14	2012/13	2011/12	2010/11
<b>Secondary Assessed Value</b>	\$ 3,810,753,690	\$ 3,387,137,996	\$ 3,088,618,394	\$ 2,881,978,619	\$ 2,727,473,819	\$ 2,553,473,159	\$ 2,279,676,521	\$ 2,414,825,073	\$ 2,753,690,772	\$ 3,350,111,921
<b>Legal Debt Margin</b>										
Debt limit - 15% of secondary assessed value	571,613,054	508,070,699	463,292,759	432,296,793	409,121,073	383,020,974	341,951,478	362,223,761	413,053,616	502,516,788
Amount of debt applicable to debt limit:										
General obligation bonded debt	(2,670,000)	(7,150,000)	(15,715,000)	(20,110,000)	(24,405,000)	(28,600,000)	(32,670,000)	(36,610,000)	(40,470,000)	(43,935,000)
Legal debt margin	\$ 568,943,054	\$ 500,920,699	\$ 447,577,759	\$ 412,186,793	\$ 384,716,073	\$ 354,420,974	\$ 309,281,478	\$ 325,613,761	\$ 372,583,616	\$ 458,581,788
Total general obligation bonded debt as a percentage of legal debt limit	0.47%	1.41%	3.39%	4.65%	5.97%	7.47%	9.55%	10.11%	9.80%	8.74%

Source: Yavapai County Assessor's Office and District records.

YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
 RATIO OF NET GENERAL OBLIGATION BONDED DEBT TO  
 ASSESSED VALUE AND NET GENERAL BONDED DEBT PER CAPITA  
 Last Ten Fiscal Years

Fiscal Year	Estimated Population (Yavapai County) (1)	Secondary Assessed Value of Real Estate	General Obligation Bonds (2)	Amount Available For Retirement of General Obligation Bond Debt	Net Bonded Debt	Percentage of Net Bonded Debt to Assessed Value	Net Bonded Debt Per Capita
2010/11	211,139	\$ 3,350,111,921	\$46,329,967	\$1,171,570	\$45,158,397	1.35%	\$ 213.88
2011/12	211,138	2,753,690,772	42,615,307	945,695	41,669,612	1.51%	197.36
2012/13	212,350	2,414,825,073	38,567,403	947,064	37,620,339	1.56%	177.16
2013/14	215,027	2,279,676,521	34,439,498	964,317	33,475,181	1.47%	155.68
2014/15	218,405	2,267,389,484	30,181,593	892,170	29,289,423	1.29%	134.11
2015/16	221,584	2,279,183,448	25,798,688	783,958	25,014,730	1.10%	112.89
2016/17	225,562	2,344,409,942	21,315,784	747,020	20,568,764	0.88%	91.19
2017/18	228,168	2,463,150,036	16,732,878	623,576	16,109,302	0.65%	70.60
2018/19	231,993	2,599,537,841	7,724,331	704,697	7,019,634	0.27%	30.26
2019/20	235,099	2,765,677,073	3,040,715	246,608	2,794,107	0.10%	11.88

Source: District Records, Yavapai County Assessor's Office, and Arizona Department of Economic Security.

Note 1: See the Population and Personal Income Schedule for Yavapai County on page 75 for data.

Note 2: Presented net of original issuance discounts and premiums.

YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
 RATIO OF ANNUAL DEBT SERVICE EXPENSES FOR GENERAL BONDED DEBT  
 TO OPERATING EXPENSES

Last Ten Fiscal Years

<b>Fiscal Year</b>	<b>Principal</b>	<b>Interest</b>	<b>Total Debt Service</b>	<b>Total Operating Expenses</b>	<b>Percentage of Debt Service to Operating Expenses</b>
2010/11	\$ 3,375,000	\$ 1,859,646	\$ 5,234,646	\$ 58,558,549	8.94%
2011/12	3,465,000	1,183,518	4,648,518	57,309,679	8.11%
2012/13	3,860,000	1,328,668	5,188,668	58,008,005	8.94%
2013/14	3,940,000	1,109,600	5,049,600	59,759,430	8.45%
2014/15	4,070,000	965,400	5,035,400	60,220,001	8.36%
2015/16	4,195,000	850,850	5,045,850	60,346,652	8.36%
2016/17	4,295,000	756,750	5,051,750	60,337,260	8.37%
2017/18	4,395,000	660,800	5,055,800	61,549,593	8.21%
2018/19	4,545,000	334,550	4,879,550	64,820,247	7.53%
2019/20	4,480,000	230,600	4,710,600	69,940,755	6.74%

Source: District records.

YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
 COMPUTATION OF DIRECT AND OVERLAPPING DEBT  
 GENERAL OBLIGATION BONDS  
 June 30, 2020

<b>Jurisdiction</b>	<b>Debt Outstanding</b>
<u>Direct Debt(1):</u>	
Yavapai County Community College District GO Bonds	\$ 3,040,715
Total direct debt	3,040,715
<u>Overlapping Debt(2):</u>	
School Districts	99,405,000
Fire Districts	12,424,247
Total overlapping debt	111,829,247
Total direct and overlapping debt	\$ 114,869,962

Source: Yavapai County Treasurer's Office and City of Prescott.

Note 1: Net of original issuance discounts and premiums.

Note 2: Excludes improvement districts.

Note 3: All jurisdictions are within the boundaries of the District.

YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
 REVENUE BOND AND PLEDGED REVENUE OBLIGATIONS COVERAGE  
 Last Ten Fiscal Years

Fiscal Year	Pledged Revenues (1)	Debt Service Requirements (2)		Total	Coverage
		Principal	Interest		
2010/11	\$ 9,290,001	\$ 285,000	\$ 158,529	\$ 443,529	20.95
2011/12	9,644,951	1,265,000	613,256	1,878,256	5.14
2012/13	10,864,393	880,000	560,406	1,440,406	7.54
2013/14	10,751,131	1,190,000	656,981	1,846,981	5.82
2014/15	11,214,479	1,230,000	607,518	1,837,518	6.10
2015/16	10,479,162	1,280,000	562,736	1,842,736	5.69
2016/17	10,579,821	1,325,000	516,109	1,841,109	5.75
2017/18	11,072,125	1,380,000	464,509	1,844,509	6.00
2018/19	11,769,695	1,425,000	414,114	1,839,114	6.40
2019/20	10,979,198	1,485,000	361,996	1,846,996	5.94

Source: District records.

Note 1: Pledged revenues include tuition and fees, bookstore revenues, food service sales, dormitory rentals, and other income and are reported net of scholarships and allowances per GASB Statement Number 35.

Note 2: Pledged revenue obligations issued April 16, 2011, and revenue bond issued June 13, 2013.

YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
 ECONOMIC INDICATORS FOR YAVAPAI COUNTY  
 June 30, 2020

Employment by Sector	Employees
Trade, Transportation and Utilities	12,700
Education and Health Services	12,000
Leisure and Hospitality	10,700
Government	10,100
Mining and Construction	6,500
Professional and Business Services	4,200
Manufacturing	3,700
Financial Activities	2,100
Other Services	2,100
Information	500

Employment by Occupation	Percent of Total
Office and Administrative	13.7%
Food Preparation and Serving Related	12.7%
Sales and Related	11.0%
Transportation and Material Moving	7.1%
Healthcare Practitioners and Technical	6.9%
Construction and Extraction	6.4%
Healthcare Support	5.8%
Management	5.3%
Other	5.0%
Education, Training, and Library	4.4%
Installation, Maintenance, and Repair	4.2%
Building, Grounds and Maintenance	3.8%
Production	3.6%
Business and Financial Operations	2.9%
Personal Care and Service	2.6%
Protective Service	2.4%
Community and Social Services	2.2%

<b>Unemployment Rate</b>	9.2%
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<b>Labor Force</b>	108,470
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Source: Arizona Department of Commerce and United States Department of Labor.



YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
 PRINCIPAL EMPLOYERS IN YAVAPAI COUNTY  
 Current Year and Nine Years Ago

Major Employers	FY 2019/20			FY 2010/11		
	Employees	Rank	Percent of Total County Employment	Employees	Rank	Percent of Total County Employment
Yavapai Regional Medical Center	2,100	1	1.94%	1,421	2	1.46%
Yavapai County	1,539	2	1.42%	1,449	1	1.49%
Veterans Medical Center	1,100	3	1.01%	944	3	0.97%
Walmart	1,046	4	0.96%	689	8	0.71%
Freeport McMoran Copper Mine	1,015	5	0.94%	-	-	-
Verde Valley Medical Center	912	6	0.84%	900	4	0.93%
Humbolt Unified School District	664	7	0.61%	-	-	-
State of Arizona	582	8	0.54%	742	6	0.76%
Yavapai College	553	9	0.51%	621	9	0.64%
Embry-Riddle University	537	10	0.50%	-	-	-
Cyprus Bagdad Copper Mine	-	-	-	835	5	0.86%
Prescott Unified School District	-	-	-	696	7	0.72%
City of Prescott	-	-	-	500	10	0.51%
<b>Total</b>	<b>10,048</b>		<b>9.27%</b>	<b>8,797</b>		<b>9.05%</b>

Source: District and the listed employers records.

YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
 MISCELLANEOUS STATISTICS  
 June 30, 2020

<b>Established</b>	July 1, 1966
<b>Geographical Location</b>	West Central portion of Arizona
<b>County Seat</b>	Prescott

<b>Population</b>	<b>2000</b>	<b>2010</b>	<b>2019</b>
Yavapai County	167,517	211,144	235,099
State of Arizona	5,130,632	6,392,017	7,278,717

<b>Age Distribution</b>	<b>% of Total</b>
0-14	13.1%
15-24	9.2%
25-44	17.8%
45-64	27.4%
65+	32.5%

<b>Population Composition</b>	<b>% of Total</b>
<u>RACE</u>	
White	78.4%
Hispanic	14.7%
African American	0.9%
Native American	2.2%
Asian or Pacific Islander	1.5%
Other	2.3%
TOTAL	100.0%

Source: US Census Bureau and Arizona Department of Economic Security.

YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
 POPULATION AND PERSONAL INCOME FOR YAVAPAI COUNTY  
 Last Ten Fiscal Years

Fiscal Year	Population	Personal Income (amounts expressed in thousands)	Per Capita Personal Income (1)
2010/11	211,139	\$ 6,141,108	\$ 29,086
2011/12	211,138	6,387,827	30,254
2012/13	212,350	6,623,513	31,191
2013/14	215,027	6,936,360	32,258
2014/15	218,405	7,482,253	34,259
2015/16	221,584	7,888,490	35,600
2016/17	225,562	8,199,948	36,353
2017/18	228,168	8,753,027	38,381
2018/19	231,993	9,352,066	40,312
2019/20	235,099	9,609,308	40,834

Source: Bureau of Economic Analysis and US Census Bureau.

Note 1: Personal Income and Per Capita Personal Income were not available for fiscal year 2019/20. Amounts were estimated based upon the prior years average net change.

YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
STUDENT ENROLLMENT, DEGREE AND DEMOGRAPHIC STATISTICS  
Last Ten Fiscal Years

Fiscal Year	Attendance		Gender		Residency			
	Full-Time	Part-Time	Male	Female	Resident	Out of County	Out of State	Foreign
2010/11	22.9%	77.1%	42.9%	57.1%	87.5%	6.9%	5.5%	0.1%
2011/12	26.9%	73.1%	43.0%	57.0%	86.4%	6.9%	6.6%	0.1%
2012/13	21.0%	79.0%	43.7%	56.3%	85.9%	11.5%	2.5%	0.1%
2013/14	20.0%	80.0%	44.0%	56.0%	85.9%	11.4%	2.6%	0.1%
2014/15	22.0%	78.0%	43.0%	57.0%	85.6%	11.6%	2.7%	0.1%
2015/16	26.0%	74.0%	44.9%	55.1%	83.7%	14.1%	2.1%	0.1%
2016/17	24.0%	76.0%	45.4%	54.6%	82.3%	15.2%	2.4%	0.1%
2017/18	23.0%	77.0%	46.3%	53.7%	87.7%	9.2%	3.0%	0.1%
2018/19	23.0%	77.0%	41.0%	59.0%	86.9%	11.0%	2.0%	0.1%
2019/20	20.0%	80.0%	41.0%	59.0%	83.9%	9.0%	7.0%	0.1%

Fiscal Year	Degrees Awarded	Certificates Awarded
2010/11	454	623
2011/12	518	608
2012/13	486	823
2013/14	536	933
2014/15	535	939
2015/16	527	1027
2016/17	500	1073
2017/18	477	1029
2018/19	529	1162
2019/20	683	1337

Fiscal Year	Age		Ethnic Background					
	Median	Mean	American Indian	Asian American	Hispanic	African American	White	Other/Unknown
2010/11	26	33	2.6%	0.9%	8.9%	0.9%	65.5%	21.2%
2011/12	27	33	2.2%	0.9%	10.2%	0.9%	62.7%	23.1%
2012/13	26	32	2.1%	1.1%	11.4%	0.8%	57.4%	27.2%
2013/14	25	33	2.0%	0.9%	12.4%	0.9%	53.3%	30.5%
2014/15	26	33	2.0%	0.9%	12.4%	0.9%	53.2%	30.6%
2015/16	25	32	2.0%	1.1%	14.0%	0.8%	53.1%	29.0%
2016/17	24	32	2.1%	1.1%	14.7%	0.8%	55.0%	26.3%
2017/18	23	32	2.1%	1.2%	16.2%	0.9%	57.4%	22.2%
2018/19	24	32	2.0%	1.1%	18.0%	0.8%	58.9%	19.2%
2019/20	22	31	1.8%	1.2%	17.7%	0.8%	60.5%	18.0%

Source: District records.

YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
HISTORIC ENROLLMENT  
Last Ten Fiscal Years

Headcount	2019/20	2018/19	2017/18	2016/17	2015/16	2014/15	2013/14	2012/13	2011/12	2010/11
Credit	10,086	9,809	10,116	10,000	10,245	10,970	11,518	11,764	11,616	12,973
Non-Credit	3,354	4,427	4,185	4,351	4,126	4,348	4,013	3,344	3,086	Information Not Available

FTSE by Campus	2019/20	2018/19	2017/18	2016/17	2015/16	2014/15	2013/14	2012/13	2011/12	2010/11
Prescott	1,109	1,127	1,154	1,149	1,229	1,357	1,446	1,479	1,605	1,894
Verde	211	209	242	262	270	271	278	289	337	453
Sedona	18	21	22	1	1	1	21	42	25	40
Prescott Valley	99	96	125	134	155	135	208	175	198	220
Chino Valley	69	67	60	66	70	85	79	101	106	120
CTEC	240	266	267	272	287	298	305	250	196	152
Online	1,283	1,253	1,205	1,163	1,111	1,183	1,162	1,143	1,095	915
Dual enrollment	406	313	324	339	341	323	331	321	245	200
Other (1)	53	76	72	60	84	153	173	184	167	212
Total District	3,488	3,428	3,471	3,446	3,548	3,806	4,003	3,984	3,974	4,206

Source: District records.

Note 1: Other primarily includes courses held at non-campus locations.

YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
 FACULTY AND STAFF STATISTICS  
 Last Ten Fiscal Years

	2019/20	2018/19	2017/18	2016/17	2015/16	2014/15	2013/14	2012/13	2011/12	2010/11
<b>Faculty</b>										
Regular	105	105	97	97	101	104	106	111	111	107
Adjunct (1)	66	75	93	90	98	96	99	97	405	394
<b>Staff</b>										
Regular	325	330	319	301	306	300	297	298	295	303
Temporary (1)	57	54	57	58	56	64	58	58	119	119

Source: District records.

Note 1: Beginning FY 2012/13 Adjunct and Temporary are calculated on a full-time equivalent basis.  
 The FTE for Adjuncts is based upon a full-time teaching load of 30 credit hours per year.

YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT  
CAPITAL ASSET INFORMATION  
Last Ten Fiscal Years

Asset Type	2019/20	2018/19	2017/18	2016/17	2015/16	2014/15	2013/14	2012/13	2011/12	2010/11
Computers and Peripherals	\$ 1,631,024	\$ 1,546,901	\$ 1,295,356	\$ 1,142,010	\$ 1,150,495	\$ 1,233,762	\$ 1,196,160	\$ 1,238,803	\$ 1,279,780	\$ 1,316,755
Network Equipment	2,477,802	2,883,050	3,064,437	2,913,689	2,654,860	2,677,376	2,359,675	2,255,702	1,979,635	1,568,339
Audio Visual Equipment	1,528,311	1,516,487	1,296,684	1,249,516	1,229,944	1,225,266	831,455	755,579	624,112	503,250
Office Equipment & Furniture	6,799,055	6,020,864	5,545,699	5,197,832	4,811,720	4,904,479	4,435,695	4,397,372	4,216,286	4,163,415
Software	2,149,149	2,149,149	2,149,149	2,149,149	2,149,149	2,149,148	2,149,148	2,149,148	2,149,148	2,149,148
Vehicles	2,673,598	2,438,450	2,187,536	1,987,405	1,928,094	1,702,607	1,597,998	1,383,983	1,220,435	1,295,120
Intangibles	273,587	273,587	273,587	273,587	273,587	273,587	273,587	273,587	273,587	273,587
Library Books	2,628,385	2,671,516	2,821,116	2,937,130	2,943,627	2,911,534	2,931,383	3,038,624	3,087,336	3,116,031
Buildings <sup>(1)</sup>	192,612,218	190,931,114	188,925,334	168,515,842	168,842,849	153,119,356	146,564,885	137,801,065	108,127,652	103,095,447
Construction in Progress	7,503,553	1,343,304	150,275	14,601,323	1,041,996	10,889,328	6,072,505	3,515,542	22,042,850	4,427,807
Site Improvements	29,039,709	27,772,836	25,342,107	23,687,737	21,081,294	20,032,047	17,367,536	16,836,358	16,573,720	15,973,540
Land	5,628,526	5,628,526	5,628,526	5,628,526	5,628,526	5,628,526	5,415,888	5,415,888	5,415,888	5,015,888
	<b>\$ 254,944,917</b>	<b>\$ 245,175,784</b>	<b>\$ 238,679,806</b>	<b>\$ 230,283,746</b>	<b>\$ 213,736,141</b>	<b>\$ 206,747,016</b>	<b>\$ 191,195,915</b>	<b>\$ 179,061,651</b>	<b>\$ 166,990,429</b>	<b>\$ 142,898,327</b>

Source: District records.

Note 1: The balance of buildings for FY 2016/17 has been restated and reduced by \$1,300,990 to remove several older, mostly prefabricated, impaired buildings that were demolished in prior years.