#### Yavapai College

District Governing Board Regular Meeting

Tuesday, November 19, 2024 1:00 p.m. The meeting location will be open to the public at 12:45 p.m. at the latest.

Livestream Link: <a href="https://www.youtube.com/user/YavapaiCollege">https://www.youtube.com/user/YavapaiCollege</a>

Prescott Campus
The Rock House
1100 E. Sheldon Drive
Prescott, AZ 86301

Pursuant to Arizona Revised Statutes (A.R.S.) §38-431.02, notice is hereby given to the members of the Yavapai College District Governing Board and to the general public that the Board will hold a public meeting, open to the public as specified below. The Board reserves the right to change the order of items on the agenda. One or more members of the Board may participate in the meeting by telephonic communication.

Pursuant to A.R.S. §38-431.03.A.2, A.3 and A.4, the Board may vote to go into Executive Session, which will not be open to the public, for legal advice concerning any item on the agenda to review, discuss and consider records exempt by law from public inspection, including the receipt and discussion of information or testimony that is specifically required to be maintained as confidential by state or federal law; or to consult with and instruct its attorneys regarding its position on contracts, litigation or settlement discussions. If indicated on the agenda, the Board may also vote to go into executive session, which will not be open to the public, to discuss specific agenda items.

Persons with a disability may request reasonable accommodation, such as a sign language interpreter or closed caption, by contacting the Executive Assistant at (928)776-2307. Requests should be made as early as possible to allow time to arrange the accommodation.

Please note that the meeting conclusion time is included for planning purposes only and does not necessarily reflect the actual time of the agenda item. When regular board meetings, public hearings (both truth in taxation and budget adoption public hearings) and budget adoption special meetings are scheduled for the same date, each hearing or meeting will begin immediately upon adjournment of the preceding hearing or meeting.

If the agenda includes an Open Call, members of the public will have no more than 3 minutes to speak. The time allotted for each speaker may be less than 3 minutes, depending on the number of individuals wishing to address the board at the meeting and the board president's determination of the total time available for open call at the meeting, given the other matters on the board's agenda. \*In addition, if there are a number of people who wish to speak about the same issue and who have the same viewpoint about that issue, the board president may direct them to appoint a representative or representatives to speak for the entire group. Members of the board may not discuss items that are not specifically identified on the agenda but that are raised in Open Call. Matters raised during Open Call that are on the current board agenda may be discussed and/or decided by the board at the appropriate time on the agenda.



#### **AGENDA**

- 1. General Functions: Procedural
  - a. Call to Order {Time: 1}
  - b. Pledge of Allegiance {Time: 1}
  - c. Adoption of Agenda **DECISION** {Time: 1}
- 2. Study Session
  - a. President's Reports Dr. Lisa Rhine **INFORMATION** {Time: 60}
    - i. College Council Dr. Douglas Berry, Dr. Marylou Mercado, Dr. Janet Nix, and Mr. Rodney Jenkins
      - 1. Faculty Senate Dr. Alex Barber, Faculty Senate President (Attached)
      - 2. Staff Association Ms. Ginney Bilbray, Staff Association Representative (*Attached*)
      - 3. Student Government Association Ms. Susanna Marcinek, President of Yavapai College Student Government Association (Attached)
    - ii. Budget to Actual Monthly Report and Cash Reserves Monthly Report (Attached)
  - b. Board Liaisons' Reports **INFORMATION AND DISCUSSION** {Time: 10}
    - i. Board Spokesperson Board Chair McCasland
    - ii. Arizona Association of Community College Trustee (AACCT) Board Chair McCasland
    - iii. Yavapai College Foundation Member Steve Bracety
  - c. 2024-2025 Dates, Time, and Places of Future Meetings, Workshops, and Retreats-INFORMATION, DISCUSSION, AND DECISION {Time: 5} (Attached)
- 3. Board Business
  - a. Expenditure Limitation Dr. Clint Ewell, Vice President of Finance **INFORMATION, DISCUSSION, AND DECISION** {Time: 20}
  - b. Policy Review and Policy Update Proposal Dr. David Borofsky **INFORMATION, DISCUSSION, AND DECISION** {Time: 30} (*Attached*)
  - c. Consent Agenda **DECISION** {Time: 5}
    - i. Special Meeting Minutes Thursday, October 17, 2024 (Attached)
    - ii. Board Executive Session Confidential Minutes Thursday, October 17, 2024
    - iii. Regular Meeting Minutes Tuesday, October 29, 2024 (Attached)
    - iv. Board Executive Session Confidential Minutes Tuesday, October 29, 2024
    - v. Nursing Tuition Correction for Fiscal Year 2026 (Attached)
    - vi. 2024-18 Yavapai College District Governing Board Resolution
    - vii. Receipt of Report on Revenues and Expenditures for October 2024 (Attached)



- d. Parting Comments from Departing Board Members and Farewell: Mr. Ray Sigafoos and Mr. Chris Kuknyo Board Chair Deb McCasland INFORMATION AND DISCUSSION
- 4. Adjournment of Board Regular Meeting: Procedural **DECISION** {Time: 1}

# Faculty Association Update





## 2024-2025 FA Senate Officers











Alex Barber, President

Heather Leavitt, Vice President of External Affairs

Bambi Pish-Derr, Vice President of Internal Affairs

Philip Reid, Treasurer

Brandelyn Andres, Secretary



## **Major Faculty Activity**

 Faculty will be attending a performance of Anastasia on November 15<sup>th</sup> at 7:00 pm

## 2024-25 Projects

- Working with the Staff Association in support of the holiday celebration and food drive in December
- Faculty nomination under way for S.A.M. awards.



# Faculty Highlights





## Gillian Troxel

Gillian Troxel is one of YC's Nursing Faculty who is the lead faculty member at the Verde Campus for nursing. She is an active peer mentor with two new nursing instructors under her wing and is responsible for the development of student nurse leaders. Gillian helps with fund raising and chaperones so students can go to Nationals. She is not busy enough, so she took on graduate classes in which she is working to complete a doctorate in education this month. Gillian is an all-around excellent person and a positive role model for all in the nursing program. Her work is a credit to Yavapai College and the Nursing Program.

The Faculty Association recognizes Gillian's work as a teacher and mentor who continues to promote a professional learning environment. Thank you, Gillian!











## Jennifer Riley

Jennifer Riley is a Cisco Instructor in the Computer Science Department. She has been with Yavapai College for close to 20 years. Jennifer has been a key resource in developing many of our Cybersecurity courses at the college. She one of the faculty coadvisors for the students who participated in the TracerFire Cybersecurity competition sponsored by Sandia National Labs.





The Faculty Association acknowledges the high level of mentorship and extended work by Jennifer. She is a big difference maker in the YC computer science program!







## Tara O'Neill



Dr. Tara O'Neill is a longtime faculty member in Education and Early Childhood Education and currently serves as the Education Program Director. Recently, she has (temporarily) taken on the role of Director at the Family Enrichment Center (FEC). Dr. O'Neill shines in this new role. She excels at building relationships with staff, children, and families. Despite an incredibly busy schedule, she also finds time to mentor new faculty, head the STARs planning committee, and serve the local community. Dr. O'Neill is a true asset to YC!

The Family Enrichment Center is an exceptional school that serves to meet the childcare needs of not only staff, faculty, and students, but also community members. In addition, it serves as a lab school for early childhood, psychology and elementary education students to do observation and practicum hours. Lastly, it is the only highly qualified center that cares for infants in Yavapai county, and one of only a few that care for toddlers. The FEC is a 5-star center (the highest possible) and accredited by the National Accreditation Commission.







# Philip Reid



Professor Philip Reid has been selected to participate in The Microsoft Faculty Training for Al-900: Azure Al Fundamentals certification! Philip will be in training November 8<sup>th</sup> through the 15<sup>th</sup> leading to a certification Artificial Intelligence. This is an exceptional honor For Philip and the YC community. Philip has been a guest speaker, is a member of the Faculty Association Senate and an informal mentor to other instructors.

The National Applied AI Consortium empowers community colleges national to train the AI workforce.





# Winter Activities for the YCSA











YAVAPAI COLLEGE

More





YAVAPAI COLLEGE
More

## Student Government Association '24 -'25

- YC Senate
- Communication Plan
- SGA Initiatives







## **YC Senate**

- Committees
- Dean/AVP Introductions
- Initiatives



# Communication

- YC Club & Organization
- Social Media
- YC & You Podcast



## **SGA** Initiatives

- Resource Hub for Students
- Online Engagement
- SGA Podcasts YC & YOU







# Thank

you!



#### Yavapai College Budget to Actual Status by Fund October 2024

The President's Monthly report below provides a brief financial status of each of the District's five funds as of October 31, 2024.

Source: Monthly Revenue and Expenditure

Financial Reports

#### General Fund



As of October 31, 2024, the General Fund has a surplus of \$3,069,100. This is primarily the result of a significant amount of tuition and fee revenue being recorded for the spring 2025 semester. Institutional Support and Operation & Maintenance of Plant expenditures above budget due to the payment and or encumbering of various expenses at the beginning of the fiscal year (e.g. insurance, software licensese, IT maintenance, dues, fuel, etc.). These revenues, expenses and encumbrances will even out over the remaining fiscal year.

For the fiscal year ended June 30, 2025, the General Fund is projected to be within budget.

#### **Auxiliary Fund**



As of October 31, 2024, the Auxiliary Fund has a moderate surplus due to the collection of a significant amount of spring 2025 semester room revenues. This will even out over the remaining fiscal year. For the fiscal year ended June 30, 2025, the Auxiliary Fund is projected to be within budget.

#### Unexpended Plant Fund



As of October 31, 2024, the Unexpended Plant Fund has a surplus of \$2,813,700 due to the 2024 revenue bond proceeds that were received in August 2024. These funds will be used for various Capital Improvement and Preventative Maintenance projects, including the Prescott Center for Learning and Innovation

For the fiscal year ended June 30, 2025, the Unexpended Plant Fund is projected to be within budget.

YAVAPAI COLLEGE

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#### Restricted Fund



The Restricted Fund, which accounts for federal, state and private monies, includes expenditures that are restricted to the amount of grants or gifts received and which do not exceed the grant award or gift received. Restricted Funds are primarily driven by federal financial aid which will fluctuate depending on the financial needs of our students. As of October 31, 2024, the Restricted Fund has a small surplus and is expected to be within budget for the fiscal year.

#### Debt Service Fund



The Debt Service Fund accounts for the monies used to pay the interest and principal on the District's long-term bonds and includes the interest earned on the unspent 2024 Revenue Bond debt proceeds. The interest earned on the debt proceeds will be transferred to the Plant fund later in the fiscal year.

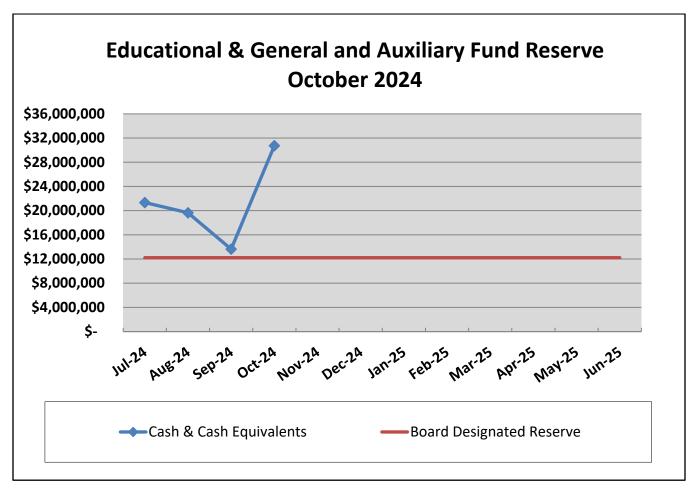
For the fiscal year ended June 30, 2025, the Debt Service Fund is projected to be within budget.

#### Yavapai College Cash Reserves October 2024

The President's monthly report on cash reserves below displays the District's reserves at October 31, 2024, in relation to the District Governing Board's (DGB) reserve requirements.

Source: Banner Finance



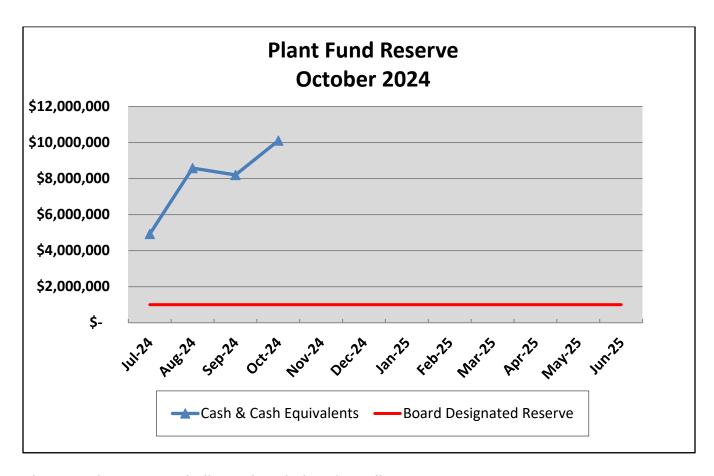


Current Fund Reserves shall not drop below seventeen percent (17%) of the operating budgets.

As of October 31, 2024, Current Fund reserves have exceeded the DGB's reserve requirements.







Plant Fund Reserves shall not drop below \$1 million.

As of October 31, 2024, Plant Fund reserves have exceeded the DGB's designated reserve.

### 2024-2025

#### District Governing Board Calendar Dates

Dates, Time, and Location	Board Study Sessions	Board Meeting Type
Tuesday, January 14, 2025		Board Member
9:00am – 5:00pm		Onboarding and Refresher
Rock House		Workshop
Tuesday, January 28, 2025		Elections, Budget, Policy &
9:00am – 4:00pm		Attorney Education
Rock House		Workshop
Tuesday, February 25, 2025**	Study Session	Business Meeting
Tuesday, February 18, 2025	1:00-3:00pm	3:00-4:00pm
1:00pm		
Rock House		
Tuesday, March 25, 2025	Study Session	Business Meeting
1:00pm	1:00-3:00pm	3:00-4:00pm
Clarkdale Campus		
Tuesday, April 22, 2025	Study Session	Business Meeting
1:00pm	1:00-3:00pm	3:00-4:00pm
Rock House		
Tuesday, May 27, 2025		Truth in Taxation & Budget
1:00pm		Public Hearing/Adoption
Rock House		Business Meeting
Thursday, May 29, 2025		Board Self-Assessment
9:00am-4:00pm		Workshop
Rock House		

<sup>\*\*</sup> Conflict with Bellwether Conference (Top 10 Finalist)

## Conduct & Ethics Policy 306 Conflict of Interest

The Board expects of itself that all decisions made by the Board demonstrate a clear lack of conflict of interest by any single Board member or of the Board as a whole.

#### The Board shall:

- Avoid any situation that may constitute a conflict of interest or the appearance of a conflict of interest with respect to fiduciary responsibility to the College's ownership. Any question as to whether a potential conflict of interest exists shall be referred to legal counsel for the Board.
- Not conduct private business or self-dealing or provide personal services between any Board member(s) and the organization except as allowed by law, to ensure openness, competitive opportunity, and equal access to information.
- 3. Not use their positions to obtain employment in the College for themselves, family members or close associates.
  - a. Should a Board member or the Board member's spouse be considered for employment by the College, the Board member must withdraw from any deliberations and voting on any matter that pertains to such employment consideration and shall have no access to applicable Board information. If a Board member or the Board member's spouse accepts employment from the College, the Board member must resign his/her Board position in accordance with AZ statute.
- 4. Refrain from using their Board position for personal or partisan gain, take no private or individual action that will compromise the Board or administration, and will respect the confidentiality of information that is privileged from disclosure under applicable law.

When voting on a matter under consideration that involves or appears to involve a conflict of interest, the member shall declare the conflict at the beginning of discussion on an issue and will not vote on, participate in discussion regarding, or attempt to influence votes on any matter related to the conflict. To assist in identifying any potential conflicts, each Board member shall complete and submit a Conflict of Interest form, in a format determined by the Board, at least one time each year. Such form shall require the submission by the Board member of information relating to any potential conflicts of interest or shall affirm that no such potential conflict currently exists.



#### Proposed New District Governing Board Policy

#### Policy 310 Yavapai College Code of Conduct and Ethics

The Board expects of itself, as a whole and of its individual members, ethical and professional conduct. This commitment includes proper use of authority and appropriate decorum in group and individual behavior when acting as Board members. The Board shall:

- 1. Enforce upon itself whatever discipline is needed to govern with excellence. Discipline will apply to matters such as abiding by Board Policy, respect of roles, abiding by the majority's decisions and adherence to ethical practices.
- 2. The Board will protect the mission of student learning and student success as they protect the long-term interests of the college.
- 3. Yavapai College District Governing Board will demonstrate a commitment to informed, ethical decision-making based on what is best for the students, the college and the community-- not on special interests or personal agendas. Members will review Boad materials provided, attend scheduled meetings, and request data and information through protocols established by the Board in conjunction with the President.

#### In addition:

Per Yavapai College Board Policy 401, Delegation to and Accountability of President, the Governing Board has delegated the day-to-day management of Yavapai College to the President. Therefore,

- The Board acknowledges the difference between governance and administration of the college. The Board's primary function is to establish the policies by which the college shall be administered. The authority for overall college administration, to initiate policy recommendations, administer academic programs, conduct college business, direct staff and faculty, and implement board actions is delegated to the college president. Yavapai College District Governing members will respect the delegation of authority to the president to administer the college.
- The Board provides visible public support for the President, does not undermine his/her authority and counters misinformed public criticism.
- The Board is responsible for creating and maintaining a spirit of cooperation and a mutually supportive relationship with its president. Yavapai College District Governing Board will promote a healthy working relationship with college president through respectful, supportive, open and honest communication.
- Authority rests with the entire board and not individuals. The Board's voice is only
  expressed through the policies and actions it takes in the official meetings. Once the Board
  has decided on a policy or position, each Board member must be prepared to honor the



- Board's decision. As individuals, YCDGB members have no legal authority to determine policies, programs, or procedures, or to direct the President or any staff.
- Under no circumstances should an individual Board member direct or contact by any
  means, a staff member concerning a college or community issue. Board members will
  refer all of their concerns and constituent concerns via email to the President to resolve or
  answer. Board members never speak or act on behalf of the college, unless instructed to
  do so by a majority vote of the Board.
- The Board understands that the President is the primary contact with the college community and does not publicly criticize the President.
- The Board will maintain appropriate confidentiality of all executive {closed} sessions, as required by Arizona state statutes, 38-431.03.
- The Board will monitor inappropriate behavior of the Board as a whole and individual Board members, and take appropriate corrective action-when necessary.
- Board members do not speak to the press in any way that reflects negatively on their colleagues or the college.
- The Board should be knowledgeable of the Higher Learning Commissions Criteria for Accreditation, especially as it relates to the Board (see HLC Criteria 2.5). Therefore, the Board's performance as a whole and as individuals has the potential to positively and/or negatively affect accreditation.
- YCDGB will devote time to activities that will enhance their knowledge of the college, and higher educations' issues as they engage in a regular and ongoing process of professional development, continuous improvement, self-assessment, and participate in college events as appropriate.



#### Yavapai College

District Governing Board Special Meeting

Thursday, October 17, 2024 1:00 p.m.

The livestream will be viewable to the public at 12:45 p.m. at the latest.

#### Livestream Link:

https://www.youtube.com/user/YavapaiCollege

## **ZOOM** Meeting (Online Only)

#### **Members Present:**

Ms. Deb McCasland, Board Chair

Mr. Chris Kuknyo, Secretary

Mr. Ray Sigafoos, Board Member

Mr. Steve Bracety, Board Member

Mr. Toby Payne, Board Member

#### **Administration Present:**

Dr. Lisa B. Rhine, President

Atty. Lynne Adams, Board Attorney

Ms. Yvonne Sandoval, Executive Assistant

Ms. Deanne Petty, DGB Coordinator

#### **Guest Presenter:**

Scot Journell, Project Manager, Matrix New World Engineering/Southwest Groundwater – via ZOOM

#### **MINUTES**

https://yavapai.hosted.panopto.com/Panopto/Pages/Viewer.aspx?id=70e50478-9843-480e-b528-b20c015aef3c

- 1. General Functions: Procedural
  - a. Call to Order {Time: 1}

Chair McCasland called the Yavapai College District Governing Board Special Meeting to order at 1:00 p.m.

b. Adoption of Agenda – **DECISION** {Time: 1}

Member Sigafoos moved, seconded by Member Bracety, to adopt the agenda. Motion carried unanimously (Ayes: McCasland, Kuknyo, Sigafoos, Bracety and Payne).

#### 2. Board Business

- a. Executive Session
  - i. A.R.S. §38-431.03(A)(7), Discussion and Consultation with College Representatives Regarding Potential Lease and/or Purchase of Real Property, or Properties, in Prescott **PROCEDURAL** {Time: 60}

Secretary Kuknyo moved, seconded by Member Bracety, to go into Executive Session pursuant to A.R.S. §38-431.03(A)(7), Discussion and Consultation with College Representatives Regarding Potential Lease and/or Purchase of Real Property, or Properties, in Prescott. Motion carried unanimously (Ayes: McCasland, Kuknyo, Sigafoos, Bracety and Payne).

- b. Reconvene in Public Session
  - i. Possible Action: Confirm Instructions to College Representatives
     Regarding Negotiations for Potential Lease and/or Purchase of Real
     Property, or Properties, in Prescott, as the Result of Executive Session –
     **DECISION** {Time: 5}

The Board reconvened in public session at 1:47 p.m.

Member Bracety moved, seconded by Secretary Kuknyo, that the board confirm its instructions to College Representatives regarding negotiations for potential lease and/or purchase of real property, or properties, in Prescott, as the result of executive session. Motion carried unanimously (Ayes: McCasland, Kuknyo, Sigafoos, Bracety, and Payne).

3. Adjournment of Board Special Meeting: Procedural - **DECISION** {Time: 1}

Member Sigafoos moved, seconded by Member Bracety, to adjourn the Special Meeting. Motion carried unanimously (Ayes: McCasland, Kuknyo, Sigafoos, Bracety, and Payne).

Special Meeting adjourned at 1:49 p.m.

Respectfully submitted:	
Deanne K. Petty, Recording Secretary	Date
Ms. Deb McCasland, Board Chair	Mr. Chris Kuknyo, Secretary

#### Yavapai College

District Governing Board Regular Meeting

Tuesday, October 29, 2024 1:00 p.m.

The meeting location will be open to the public at 12:45 p.m. at the latest.

Livestream Link: https://www.voutube.com/user/YavapaiCollege

Verde Valley Campus M-137 601 W. Black Hills Dr. Clarkdale, AZ

#### **Members Present:**

Ms. Deb McCasland, Board Chair

Mr. Chris Kuknyo, Secretary

Mr. Ray Sigafoos, Board Member

Mr. Steve Bracety, Board Member

Mr. Toby Payne, Board Member

#### **Administration Present:**

Dr. Lisa B. Rhine, President

Atty. Lynne Adams, Board Attorney

Ms. Yvonne Sandoval, Executive Assistant

Ms. Deanne Petty, DGB Coordinator

#### **MINUTES**

https://yavapai.hosted.panopto.com/Panopto/Pages/Viewer.aspx?id=99eba874-cca1-48bd-b955-b218017b8665

- 1. General Functions: Procedural
  - a. Call to Order {Time: 1}

Chair McCasland called the Yavapai College District Governing Board Regular Meeting to order at 1:00 p.m.

b. Pledge of Allegiance {Time: 1}

The Pledge of Allegiance was led by Member Sigafoos.

c. Adoption of Agenda – **DECISION** {Time: 1} Chair McCasland explained that due to the availability of an attorney who will be providing legal advice to the board in the executive session, agenda items 3.e and 3.f need to be moved to earlier in the agenda.

Secretary Kuknyo moved, seconded by Member Bracety, to adopt the agenda with the amendment of moving item 3.e and 3.f to immediately after this agenda item. Motion carried 4:1 (Ayes: McCasland, Kuknyo, Sigafoos, and Bracety; Nay: Payne).

#### 3. Board Business

- e. Executive Session
  - i. A.R.S. §38-431.03(A)(7) and §38-431.03(A)(3), Discussion and Consultation with College Representatives Regarding Legal Advice and Potential Lease and/or Purchase of Real Property, or Properties, in Prescott PROCEDURAL {Time: 60}

Member Sigafoos moved, seconded by Secretary Kuknyo, to go into Executive Session pursuant to A.R.S. § 38-431.03(A)(7) and § 38-431.03(A)(3), Discussion and Consultation with College Representatives Regarding Legal Advice and Potential Lease and/or Purchase of Real Property, or Properties, in Prescott. Motion carried 4:1 (Ayes: McCasland, Kuknyo, Sigafoos, and Bracety; Nay: Payne).

- f. Reconvene in Public Session
  - ii. Possible Action: Confirm Instructions to College Representatives Regarding Negotiations for Potential Lease and/or Purchase of Real Property, or Properties, in Prescott, as the Result of Executive Session – **DECISION** {Time: 5}

The Board reconvened in public session at 2:05 p.m.

#### Recorded discussion and comments are available and begin at 13:00.

Secretary Kuknyo moved, seconded by Member Sigafoos, that the board confirm its instructions to College Representatives regarding negotiations for potential lease and/or purchase of real property, or properties, in Prescott, as the result of executive session. Motion carried unanimously (Ayes: McCasland, Kuknyo, Sigafoos, Bracety, and Payne).

- 1. General Functions: Procedural
  - d. Open Call {Time: 10}

The following members of the public requested to speak:

1. William Kiel (Recording at 14:28)



#### 2. Ray Sigafoos (Recording at 16:47)

- 2. Study Session
  - a. President's Reports Dr. Lisa Rhine INFORMATION {Time: 60}
    - i. College Council Dr. Douglas Berry, Dr. Marylou Mercado, Dr. Janet Nix, and Mr. Rodney Jenkins
      - 1. Faculty Senate Dr. Alex Barber, Faculty Senate President (Attached)

## Recorded discussion and comments are available and begin at 20:14.

Dr. Berry introduced Dr. Alex Barber, president of the Faculty Association, to share a faculty senate report. Dr. Barber highlighted several key updates, including the Association's ongoing projects focused on faculty contracts, professional portfolios, and organizing community-building events such as potlucks and food drives. They are also preparing for the SAM Awards and plan to attend sports events in the spring. Dr. Barber recognized three faculty members — Jason Whitesitt, Jessica Hawk, and Jared King — for their outstanding contributions and achievements. Secretary Kuknyo praised the Faculty Association's accomplishments, noting that other colleges aspire to replicate their successful initiatives. other board members expressed gratitude for the Faculty Association's hard work and dedication.

2. Staff Association – Ms. Bobbi Evans, Staff Association Representative (*Attached*)

## Recorded discussion and comments are available and begin at 20:14.

Dr. Nix introduced Ms. Bobbie Evans, the coordinator at the Verde Valley campus, who provided an update on YCSA. Ms. Evans expressed gratitude to Chair McCasland and the board members for allowing her to represent YCSA. She shared insights from the recent YCSA retreat, themed "Go Team," which featured keynote speakers Carol Beard and Ginney Bilbray. Ms. Evans highlighted the retreat's focus on positive leadership traits inspired by cheerleaders and how these traits can enhance teamwork and morale in the workplace. She described retreat activities, including an icebreaker and facilitated discussions on applying cheerleading principles to improve work environments. Chair McCasland and Dr. Rhine thanked both Ms. Evans and Dr. Nix for their presentation.

3. Student Government Association – Mr. Conner Bustamante, Treasurer of Yavapai College Student Government Association (Attached)

Recorded discussion and comments are available and begin at 27:41.



Mr. Jenkins introduced Connor Bustamante, the treasurer of the Student Government Association, who shared his personal journey and spoke about the significant impact Yavapai College has had on his life. Mr. Bustamante introduced representatives from each campus and outlined future SGA initiatives, including efforts to enhance online engagement and improve access to information about college resources. Secretary Kuknyo inquired if the recent changes led by Dr. Rhine and the staff had affected him positively. Mr. Bustamante responded enthusiastically, noting a positive shift and expressing how much he enjoys coming to college each day. Member Sigafoos praised the student representatives and asked about his transition from Southern California to Prescott Valley and his experience in the bachelor's program, while Member Bracety expressed excitement for his upcoming graduation. Chair McCasland reflected on her own experience in student government at Yavapai College and shared satisfaction with SGA's efforts. Mr. Jenkins also praised the student government team and voiced enthusiasm for their future initiatives.

ii. Budget to Actual Monthly Report and Cash Reserves Monthly Report (Attached)

There were no comments or questions about the report.

- b. Board Liaisons' Reports **INFORMATION AND DISCUSSION** {Time: 10}
  - i. Board Spokesperson Board Chair McCasland
  - ii. Arizona Association of Community College Trustee (AACCT) Board Chair McCasland
  - iii. Yavapai College Foundation Member Steve Bracety

#### Recorded discussion and comments are available and begin at 33:51.

Chair McCasland reported on her participation in the recent ACCT Leadership Conference in Seattle, including a board chairperson workshop, where they highlighted the College's strong leadership and staff. McCasland also discussed hosting a breakfast at the conference for the AACCT, which brought together representatives from all Arizona community colleges. Member Bracety provided an update from the College Foundation meeting, announcing the hiring of a new Chief Development Officer, Ms. Nicole Kennedy, and shared excitement about her addition to the team, along with the date of the next meeting. Secretary Kuknyo spoke about a presentation on housing issues at the ACCT conference, noting its positive impact on attendees, and Chair McCasland added that it had also resonated with their peers.

- c. Dates and Time of Future Meetings and Events INFORMATION AND DISCUSSION {Time: 5}
  - i. 2024-2025 Dates, Times, and Places of Future Board Meetings, Workshops, and Retreats (*Attached*)
  - ii. 2024-2025 Dates, Times, and Places of Future College Events (Attached)



iii. 2024-2025 Dates, Times, and Places of Future National, State, and Local Events (*Attached*)

#### Recorded discussion and comments are available and begin at 36:47.

District Governing Board Coordinator, Ms. Deanne Petty, reviewed the future meetings, College events, and conference dates.

#### 3. Board Business

a. Bachelor of Applied Science in Business – Optimized 92 Credit Hour Degree – Dr. Doug Berry, Provost - INFORMATION, DISCUSSION, AND DECISION {Time: 30} (Attached)

#### Recorded discussion and comments are available and begin at 39:01.

Dr. Berry, along with Associate Dean of Business Ms. Lauri Dreher, presented the new program proposal for the 92-credit Bachelor of Applied Science in Business degree, detailing its history and the Higher Learning Commission's recent approval of a reduced-credit bachelor's program. Dr. Berry highlighted the benefits of this optimized degree, including faster graduation, cost savings, and increased hands-on experience, which is especially advantageous for working adult students. He also emphasized collaborations with industry and university partners and the program's endorsement by both the College curriculum committee and College Council. Ms. Dreher outlined the structure of the 92-credit degree, contrasting it with the previous 120-credit Bachelor of Science degree, and explained the adjustments made to general education, lower division, upper division, and elective requirements. Chair McCasland inquired about transfer credits for prior learning, which were confirmed as applicable. Member Sigafoos congratulated the team on the program's accreditation, noted its positive impact on the accounting profession. Secretary Kuknyo shared how early business courses had benefited his career.

Dr. Rhine concluded the presentation with thanks and addressed questions about the new program's unique curriculum. Chair McCasland expressed gratitude to Dr. Rhine and the team for their proactive approach in expanding opportunities for students. Dr. Rhine recognized the College's strong relationship with the Higher Learning Commission and the dedication of faculty and staff. In response to Member Sigafoos, Dr. Rhine shared that while some universities are piloting 92-credit bachelor's programs, the College aims to be the first community college to offer a 92-credit option. Chair McCasland emphasized the degree's alignment with community needs and demand for business education. Dr. Rhine concluded by noting the upcoming visit from the Higher Learning Commission for curriculum approval, with plans to enroll students by fall 2025.

Member Sigafoos moved, seconded by Member Bracety, to approve the new program proposal for the Bachelor of Applied Science in Business – Optimized 92 Credit Hour Degree. Motion carried unanimously (Ayes: McCasland, Kuknyo, Sigafoos, Bracety and Payne).



 b. Preliminary Budget Assumptions & Proposed Scholarship, Tuition, Fees, and Discounts for Fiscal Year 2026 – Dr. Clint Ewell, Vice President of Finance – INFORMATION, DISCUSSION, AND DECISION {Time: 60} (Attached)

# Recorded discussion and comments are available and begin at 49:35.

Dr. Ewell began by explaining the timing of discussing budget assumptions and seeking approval for next year's tuition rates in October to enable financial aid packaging in November. He outlined the College's annual budget cycle, noting key activities from February through May, and provided an overview of revenue sources, with an emphasis on property taxes and tuition. Highlighting Arizona's relatively low property taxes, Dr. Ewell presented comparative graphs showing the College's property tax and tuition rates among peer institutions and emphasized the affordability of tuition. He proposed a 1% annual increase in the property tax levy to avoid larger, less frequent hikes to the tax levy in the future. Dr. Ewell discussed budget assumptions, including projected growth from new programs, a 5% tuition increase, anticipated revenue growth, salary raises, and increased health insurance costs. He clarified fund allocations and addressed questions on property tax usage and OER and ERP systems.

Moving to tuition, Dr. Ewell outlined the College's efforts to enhance transparency by reducing course and program fees and explained the three-tier tuition system, proposing shifts to different tiers for some courses due to cost considerations. He discussed out-of-state tuition options and proposed increases for upper-division courses, as well as discounts for high school concurrent coursework and possible instate rates for out-of-state students taking six or fewer credits. Secretary Kuknyo commented on OER's role in offsetting costs. Dr. Ewell noted the College's continued support for scholarship programs, including the YC Promise, which offers tuition reimbursement for timely degree completion, and the Workforce Promise, aimed at local residents. Member Bracety shared positive feedback about these scholarship programs.

Dr. Ewell concluded by discussing proposed fee increases for specific programs, such as aviation, fire science, and commercial truck driving, along with administrative fees for items like proctoring, transcripts, and meal plans, aligning them with peer benchmarks.

He summarized the proposed changes to tuition and fees, as outlined in his presentation, and requested approval from the board.

Member Sigafoos moved, seconded by Member Payne, to approve the Preliminary Budget Assumptions & Proposed Scholarship, Tuition, Fees, and Discounts for Fiscal Year 2026, as presented by Dr. Ewell. Motion carried unanimously (Ayes: McCasland, Kuknyo, Sigafoos, Bracety and Payne).

 c. Yavapai College Past President Tribute – Mr. Rodney Jenkins, Vice President of Community Relations and Student Development - INFORMATION, DISCUSSION AND DECISION {Time: 15}

Recorded discussion and comments are available and begin at 1:14:42.

This agenda item was first discussed at the last regular board meeting, and the board asked the College administration to further examine this issue and report back to the board. Mr. Jenkins expressed caution about naming opportunities linked to previous College presidents, noting that any naming is typically tied to a cash donation or significant achievement to avoid setting a precedent. Member Sigafoos provided historical context, emphasizing the positive changes and accomplishments of former President Jim Horton, such as acquiring the CTEC property and establishing the Southwest Wine Center and the Family Enrichment Center. Member Sigafoos advocated for honoring Horton's contributions, which he viewed as exceptional and transformative. Mr. Jenkins acknowledged Horton's achievements but reiterated that such accomplishments align with a president's expected role and outcomes. He suggested an endowment or scholarship as a more fitting recognition method, emphasizing the importance of focusing on future accomplishments.

Chair McCasland sought clarification on whether the board should vote on a recognition plan or if the College administration could proceed independently. Mr. Jenkins confirmed that he would prefer that the board give the administration the authority to move forward with potential tributes to President Horton, with the President reporting progress back to the board. Member Payne suggested that the naming opportunity might extend beyond a building's interior. Chair McCasland supported giving Mr. Jenkins flexibility on the naming location. Secretary Kuknyo suggested a formal motion might be unnecessary, but Mr. Jenkins emphasized the importance of finalizing a motion for legal records.

Member Sigafoos moved, seconded by Member Bracety, to direct the College staff to follow the direction of the board regarding possible honoring options for President Horton, and to work with the President, who will report back to the board as necessary. Motion carried 4:1 (Ayes: McCasland, Sigafoos, Bracety, and Payne; Nay: Kuknyo).

- d. Consent Agenda **DECISION** {Time: 5}
  - i. Regular Meeting Minutes Tuesday, September 24, 2024 (Attached)
  - ii. Board Executive Session Confidential Minutes Real Estate Tuesday, September 24, 2024
  - iii. Board Executive Session Confidential Minutes President Goals Tuesday, September 24, 2024
  - iv. 2024-17 Yavapai College District Governing Board Resolution (Attached)
  - v. Yavapai College Summary of New Program Proposals (Attached)
    - 1. Limited X-Ray Machine Operator Certificate
  - vi. Acceptance of President's Report on College Council for 2023-2024 (Attached)
  - vii. Receipt of Report on Revenues and Expenditures for September 2024 (Attached)

# Recorded discussion and comments are available and begin at 1:43:08.

Secretary Kuknyo moved, seconded by Member Sigafoos, to approve the Consent Agenda. Motion carried unanimously (Ayes: McCasland, Kuknyo, Sigafoos, Bracety and Payne).



4.	Adjournment of Board Regular Meeting: Procedural - <b>DECISION</b> {Time: 1}										
	Member Sigafoos moved, seconded by Mer Meeting. Motion carried unanimously (Aye and Payne).	,									
	Regular Meeting adjourned at 3:48 p.m.										
Re	espectfully submitted:										
D	Peanne K. Petty, Recording Secretary	Date									
M	Is. Deb McCasland, Board Chair	Mr. Chris Kuknyo, Secretary									

# Correction to FY 2025-26 Tuition Increase

There was a scrivener's error in the rates approved by DGB in October, 2024.

The DGB approved \$38/ credit increase for upper division Nursing classes

Correct tuition increase should have been \$15/ credit.

The YC District Governing Board approves the correct lower rate increase.

# YAVAPAI COLLEGE DISTRICT GOVERNING BOARD RESOLUTION REAFFIRMING DELEGATION OF AUTHORITY AND ACCOUNTABILITY TO PRESIDENT

# **RESOLUTION 2024-18**

# RECITALS:

WHEREAS, the District Governing Board is the legally constituted and final authority for the operation of Yavapai County Community College District, including any policies that govern the College;

WHEREAS, the Board's sole official connection to the operational organization, its achievement, and conduct is through the College President;

WHEREAS, only officially passed motions of the Board shall be binding on the President;

WHEREAS, The President shall be the Board's only link to operational achievement and conduct, so that all authority and accountability of staff, as far as the Board is concerned, shall be considered the authority and accountability of the President;

WHEREAS, In the case of Board members requesting information or assistance without Board authorization, the President shall refuse such requests that require, in the President's opinion, a material amount of staff time or funds or are disruptive;

WHEREAS, The Board shall instruct the President through written policies which prescribe the organizational priorities to be achieved, allowing the President to use a reasonable interpretation of these policies;

WHEREAS, the Board fully understands proper use of authority including the clear distinction of Board and Staff roles and collective rather than individual authority of the Board;

WHEREAS, the Board acts consistent with its own policies and those imposed upon it by law and regulations;

# **ENACTMENTS:**

NOW THEREFORE BE IT RESOLVED AND REAFFIRMED that the Yavapai County Community College District Governing Board Pursuant to A.R.S. 15-1444(A)(6) & (B)(4), delegates to the College President all of its authority to operate the college and employ, except for any actions taken with regard to a contract of employment for the position of College President. The Board will exercise authority over the College and the President only as they operate with one voice as a whole. Individual Board members will abide by and uphold majority decisions of the Board.

This shall be based on the following principles:

- 1. Accordingly, decisions or instructions of individual Board members, or officers shall not be binding on the President except in rare instances when the Board has specifically authorized such exercise of authority.
- 2. The Board shall not evaluate, either formally or informally, any staff other than the President.
- 3. The President shall be authorized to establish all college operational policies, make all decisions, take all actions, establish all practices, and develop all activities.
- 4. As long as any particular delegation is in place, the Board shall respect and support the President's choices.

NOW, BE IT ALSO RESOLVED that the Governing Board delegates to the President such additional authority as is necessary to ensure that College operations meet the changing needs of our students and employers.

The Governing Board shall retain all powers and duties as prescribed by law that are not formally delegated in this Resolution or Board Policies.

PASSED AND ADOPTED by the Yavapai County Community College District Governing Board this 19th day of November 2024.

	Approved as to form:
Ms. Deb McCasland, Board Chair	Mr. Chris Kuknyo, Board Secretary

# YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT REPORT OF EXPENDITURES

For the Four Months Ended October 31, 2024

# **District Governing Board**

	Purpose	Year-to-Date Expenditures			umbered ligations	Total Expenditures/ Encumbrances		
EXPENDITURES (note 1):								
Salary Expenses	Staff Support	\$	37,374	\$	56,538	\$	93,912	
ACCT Leadership Conference (Seattle)	Registration/Travel		7,471		-		7,471	
AZ CC Administrators Conference (Lake Havasu)	Registration/Travel		322		-		322	
Deborah McCasland	Travel		188		-		188	
Osborn Maledon, PA	Legal Services		2,857		52,143		55,000	
Other - Various	Supplies/Other		1,453		-		1,453	
Printing/Postage	Printing/Postage		157		-		157	158,503
Remaining Budget - October 31, 2024								\$ 163,327

# REPORT OF REVENUES AND EXPENDITURES

# For the Four Months Ended October 31, 2024 - 33.3% of the Fiscal Year Complete

# Fiscal Year 2024-2025

# **SUMMARY - ALL FUNDS**

	Year-to-Date Revenues						ear-to-Date Revenues	Budget	Percent of Budget
REVENUES:									
General Fund	\$ 26,934,885					\$	26,934,885	\$ 63,395,200	42.5%
Restricted Fund	7,818,189						7,818,189	20,152,600	38.8%
Auxiliary Fund	4,374,680						4,374,680	8,451,900	51.8%
Unexpended Plant Fund	21,374,191						21,374,191	31,745,500	67.3%
Debt Service Fund	894,819						894,819	2,416,800	37.0%
TOTALS	61,396,764						61,396,764	126,162,000	48.7%
		Year-to-Date Expenditures	Encumbered Obligations	En	Labor cumbrances	an	Total ependitures d Non-Labor cumbrances	Budget	Percent of Actual and Non- Labor Encumbrances to Budget
EXPENDITURES (note 1): General Fund		\$ 21.780.788	¢ 22.041.542	¢	20.056.540	d	22.065.701	\$ 63.395.200	27.60/
Restricted Fund		. ,,	\$ 22,941,543	\$	20,856,540	\$	23,865,791	\$ 63,395,200 20,152,600	37.6% 38.2%
Auxiliary Fund		7,079,836 2,875,114	2,449,909 1,701,922		1,827,184 1,682,732		7,702,561 2,894,304	8,451,900	34.2%
Unexpended Plant Fund		4,527,143	14,033,320		1,002,732		18,560,463	31,745,500	58.5%
Debt Service Fund		1,100	804,534		-		805,634	2,416,800	33.3%
TOTALS					24 266 456				
IUIALS		36,263,981	41,931,228		24,366,456		53,828,753	126,162,000	42.7%
SURPLUS/(DEFICIT)						\$	7,568,011		

# COMMENTS:

Through the fourth month, 42.7% of budget has been committed (excluding labor encumbrances) compared to 48.7% of revenues received to 48.7% of revenues re

The budget currently has a surplus of \$7,568,011.

#### REPORT OF REVENUES AND EXPENDITURES

#### For the Four Months Ended October 31, 2024 - 33.3% of the Fiscal Year Complete

#### Fiscal Year 2024-2025

#### **GENERAL FUND**

	Year-to-Date Revenues				Total Revenues	FY 24/25 Budget	Percent of Budget	FY 24/25 Estimate	Budget to Estimate Variance	FY 23/24 Actuals	Percent Change (Current Versus Prior Year)
REVENUES:											
Primary Property Taxes	\$ 16,344,252				\$ 16,344,252	\$ 49,180,300	33.2%	\$ 49,180,300	\$ -	\$ 15,077,832	8.4%
Primary Property Taxes - Contingency	-				-	(150,000)	0.0%	(150,000)	-	-	0.0%
Tuition and Fees	9,805,109				9,805,109	14,111,000	69.5%	14,111,000	-	8,501,507	15.3%
Tuition and Fees - Contingency	-				-	(630,000)	0.0%	(630,000)	-	-	0.0%
State Appropriation - Maintenance	185,650				185,650	371,300	50.0%	371,300	-	186,500	-0.5%
State Appropriation - Rural Aid	916,800				916,800	1,833,600	50.0%	1,833,600	-	1,542,200	-40.6%
YCF Contribution - Basketball Program	-				-	366,000	0.0%	366,000	-	-	0.0%
Other Revenues	240,873				240,873	512,000	47.0%	512,000	-	232,008	3.8%
Interest Income	475,202				475,202	900,000	52.8%	1,050,000	150,000	354,037	34.2%
Fund Balance Applied to Budget	1,296,033				1,296,033	8,388,100	15.5%	8,388,100	-	941,533	37.7%
General Fund Transfer In/(Out)	(2,329,033)				(2,329,033)	(11,487,100)	20.3%	(11,487,100)		(2,391,667)	-2.6%
TOTAL REVENUES	26,934,885				26,934,885	63,395,200	42.5%	63,545,200	150,000	24,443,950	10.2%
		Year-to-Date Expenditures	Total Encumbered Obligations	Labor Encumbrances	Total Expenditures and Non-Labor Encumbrances	FY 24/25 Budget	Percent of Actual and Non- Labor Encumbrances to Budget	FY 24/25 Estimate	Budget to Estimate Variance	FY 23/24 Actuals	Percent Change (Current Versus Prior Year)
EXPENDITURES (Note 1):		Expenditures	Encumbered Obligations	Encumbrances	Expenditures and Non-Labor Encumbrances	Budget	Actual and Non- Labor Encumbrances to Budget	Estimate	Estimate	Actuals	(Current Versus Prior Year)
Instruction	_	<b>Expenditures</b> \$ 7,232,329	Encumbered Obligations  \$ 7,646,710	# 7,076,765	Expenditures and Non-Labor Encumbrances  \$ 7,802,275	<b>Budget</b> \$ 23,308,900	Actual and Non- Labor Encumbrances to Budget	<b>Estimate</b> \$ 23,308,900	Estimate	* 6,969,526	(Current Versus Prior Year)  3.8%
Instruction Academic Support	_	* 7,232,329 2,104,645	Encumbered Obligations  \$ 7,646,710 2,240,103	\$ 7,076,765 2,186,679	Expenditures and Non-Labor Encumbrances \$ 7,802,275 2,158,069	\$ 23,308,900 6,252,400	Actual and Non- Labor Encumbrances to Budget  33.5% 34.5%	\$ 23,308,900 6,252,400	Estimate Variance	* 6,969,526 1,922,032	(Current Versus Prior Year)  3.8% 9.5%
Instruction Academic Support Institutional Support		* 7,232,329 2,104,645 6,061,279	### Encumbered Obligations  \$ 7,646,710	\$ 7,076,765 2,186,679 5,244,068	Expenditures and Non-Labor Encumbrances  7,802,275 2,158,069 6,851,802	\$ 23,308,900 6,252,400 14,404,600	Actual and Non- Labor Encumbrances to Budget  33.5% 34.5% 47.6%	\$ 23,308,900 6,252,400 14,404,600	Estimate Variance	\$ 6,969,526 1,922,032 4,905,054	(Current Versus Prior Year) 3.8% 9.5% 23.6%
Instruction Academic Support Institutional Support Student Services		\$ 7,232,329 2,104,645 6,061,279 3,321,388	**T,646,710	\$ 7,076,765 2,186,679 5,244,068 4,005,331	### Expenditures and Non-Labor Encumbrances  ### 7,802,275	\$ 23,308,900 6,252,400 14,404,600 10,842,600	Actual and Non- Labor Encumbrances to Budget  33.5% 34.5% 47.6% 31.5%	\$ 23,308,900 6,252,400 14,404,600 10,842,600	Estimate Variance	\$ 6,969,526 1,922,032 4,905,054 3,289,356	3.8% 9.5% 23.6% 1.0%
Instruction Academic Support Institutional Support Student Services Operation/Maintenance of Plant		\$ 7,232,329 2,104,645 6,061,279 3,321,388 2,633,000	### Encumbered Obligations  \$ 7,646,710	\$ 7,076,765 2,186,679 5,244,068	**T,802,275**2,158,069**6,851,802**3,418,160**3,207,339**	\$ 23,308,900 6,252,400 14,404,600 10,842,600 7,473,500	Actual and Non- Labor Encumbrances to Budget  33.5% 34.5% 47.6% 31.5% 42.9%	\$ 23,308,900 6,252,400 14,404,600 10,842,600 7,473,500	Estimate Variance	* 6,969,526 1,922,032 4,905,054 3,289,356 2,237,754	3.8% 9.5% 23.6% 1.0% 17.7%
Instruction Academic Support Institutional Support Student Services Operation/Maintenance of Plant Scholarships		\$ 7,232,329 2,104,645 6,061,279 3,321,388 2,633,000 426,408	**T,646,710	\$ 7,076,765 2,186,679 5,244,068 4,005,331	**TRIVET NOT NOT NOT NOT NOT NOT NOT NOT NOT NO	\$ 23,308,900 6,252,400 14,404,600 10,842,600 7,473,500 1,085,800	Actual and Non- Labor Encumbrances to Budget  33.5% 34.5% 47.6% 31.5% 42.9% 39.3%	\$ 23,308,900 6,252,400 14,404,600 10,842,600 7,473,500 1,085,800	Estimate Variance	* 6,969,526 1,922,032 4,905,035 3,289,356 2,237,754 626,996	(Current Versus Prior Year)  3.8% 9.5% 23.6% 1.0% 17.7% -32.0%
Instruction Academic Support Institutional Support Student Services Operation/Maintenance of Plant Scholarships Public Service		\$ 7,232,329 2,104,645 6,061,279 3,321,388 2,633,000 426,408 1,738	\$ 7,646,710 2,240,103 6,034,590 4,102,103 2,918,036	\$ 7,076,765 2,186,679 5,244,068 4,005,331 2,343,698	**TRICATES TO STATES TO ST	\$ 23,308,900 6,252,400 14,404,600 10,842,600 7,473,500 1,085,800 27,400	Actual and Non- Labor Encumbrances to Budget  33.5% 34.5% 47.6% 31.5% 42.9% 39.3% 6.3%	\$ 23,308,900 6,252,400 14,404,600 10,842,600 7,473,500 1,085,800 27,400	Stimate Variance	* 6,969,526 1,922,032 4,905,356 3,289,356 2,237,754 626,996 8,966	3.8% 9.5% 23.6% 1.0% 17.7% -32.0% -80.6%
Instruction Academic Support Institutional Support Student Services Operation/Maintenance of Plant Scholarships		\$ 7,232,329 2,104,645 6,061,279 3,321,388 2,633,000 426,408	**T,646,710	\$ 7,076,765 2,186,679 5,244,068 4,005,331	**TRIVET NOT NOT NOT NOT NOT NOT NOT NOT NOT NO	\$ 23,308,900 6,252,400 14,404,600 10,842,600 7,473,500 1,085,800	Actual and Non- Labor Encumbrances to Budget  33.5% 34.5% 47.6% 31.5% 42.9% 39.3%	\$ 23,308,900 6,252,400 14,404,600 10,842,600 7,473,500 1,085,800	Estimate Variance	* 6,969,526 1,922,032 4,905,035 3,289,356 2,237,754 626,996	(Current Versus Prior Year)  3.8% 9.5% 23.6% 1.0% 17.7% -32.0%

#### COMMENTS:

Tuition and Fees revenues above budget due to a significant amount of revenue related to the spring 2025 semester being recorded. This will even out in the spring. Second quarter State appropriations were received in October 2024.

General Fund Transfer Out less than budgeted due to Plant Fund reserves being lowered by DGB in May 2024 which freed up Plant fund monies for CIP. The original \$7.5M budgeted to be transferred from the GF to the Plant fund will be lowered to \$3.0M.

Institutional Support expenditures above budget due to the payment and or encumbering of various expenses at the beginning of the fiscal year (e.g. insurance, software licensese, IT maintenance, dues, etc.)

Operation/Maintenance of Plant expenditures above budget due to the encumbering of various expenses at the beginning of the fiscal year (e.g. supplies, maintenance agreements, fuel, etc.)

The Budget currently has a surplus of \$3,069,094.

 $\textbf{Note 1:} \ \ \textbf{Expenditures reported on the modified accrual basis of accounting.}$ 

# GENERAL FUND EXPENDITURES BY NACUBO NATURAL EXPENSE CATEGORIES

# For the Four Months Ended October 31, 2024 - 33.3% of the Fiscal Year Complete

#### Fiscal Year 2024-2025

	Y	ear to Date	Prior Year	Percent Change	
Salaries	\$	11,629,597	\$ 11,208,807	3.8%	1
Benefits		3,929,684	3,668,761	7.1%	2
Supplies		1,369,774	1,190,606	15.0%	3
Contractual Services and Other		3,262,675	2,215,466	47.3%	4
Utilities & Communications		722,304	627,356	15.1%	5
Travel, Conferences & Memberships		440,346	421,692	4.4%	
Scholarships		426,408	626,996	-32.0%	6
	\$	21,780,788	\$ 19,959,684	9.1%	

- 1 Salaries increased due to annual compensation increases and the addition of several new positions.
- **2** Benefits increased due to new positions added in the current fiscal year (results in additional FICA, retirement etc.), medical plan premium increases, and higher tuition/fee waiver benefits due to the new bachelor's program.
- **3** Supplies increased from the prior year due to increased technology related purchases, price increases and the timing of purchases.
- **4** Contractual Services increased from the prior year due to the purchase of the new Banner SAAS upgrade platform, Coursedog software, price increases and the timing of purchases.
- **5** Utilities increased from the prior year due to provider rate increases, warmer summer temperatures, and the addition of the Prescott Pines property.
- **6** Scholarships decreased due to the timing of the Promise program reimbursements. FY23-24 Scholarships include both the May 2023 and May 2024 graduate reimbursements. In addition, less scholarships are budgeted for Athletics in FY25 compared to FY24.

#### REPORT OF REVENUES AND EXPENDITURES

#### For the Four Months Ended October 31, 2024 - 33.3% of the Fiscal Year Complete

#### Fiscal Year 2024-2025

# RESTRICTED FUND

	 ar-to-Date Revenues	R	Total evenues	Budget	Percent of Budget
REVENUES:					
Federal Grants and Contracts	\$ 4,963,320	\$	4,963,320	\$ 12,295,800	40.4%
State Grants and Contracts	467,264		467,264	1,061,000	44.0%
Private Gifts, Grants and Contracts	372,588		372,588	1,259,200	29.6%
Proposition 301 Workforce Development	536,717		536,717	1,420,000	37.8%
Proposition 207 Workforce Development	900,000		900,000	2,700,000	33.3%
State Appropriation - STEM Workforce	318,300		318,300	636,600	50.0%
Fund Balance Applied to Budget	260,000		260,000	780,000	33.3%
TOTAL REVENUES	7,818,189		7,818,189	20,152,600	38.8%

		ear-to-Date spenditures	Total ncumbered obligations	Enc	Labor umbrances	N	Total enditures and Ion-Labor cumbrances	Budget	Percent of Actual and Non- Labor Encumbrances to Budget
EXPENDITURES (Note 1):			 						
Instruction	\$	1,028,482	\$ 1,193,780	\$	803,380	\$	1,418,882	\$ 6,221,600	22.8%
Academic Support		14,574	34,077		34,077		14,574	75,000	19.4%
Student Services		285,430	247,306		247,306		285,430	1,359,500	21.0%
Scholarships		4,937,712	-		-		4,937,712	8,680,300	56.9%
Public Service		813,638	974,746		742,421		1,045,963	3,816,200	27.4%
TOTAL EXPENDITURES	_	7,079,836	 2,449,909		1,827,184		7,702,561	20,152,600	38.2%
SURPLUS/(DEFICIT)						\$	115,628		

#### **COMMENTS:**

Restricted Funds expended only to the extent that Grants and Gifts are received.

Second quarter STEM Workforce appropriation was received in October 2024.

#### REPORT OF REVENUES AND EXPENDITURES

# For the Four Months Ended October 31, 2024 - 33.3% of the Fiscal Year Complete

#### Fiscal Year 2024-2025

#### **AUXILIARY FUND**

		Budgeted Revenues		Budgeted Expenses		Budgeted Surplus/ (Deficit)	F	Actual Revenues	and	Actual penditures l Non-Labor cumbrances	Year-to-date Surplus/ (Deficit)	
AUXILIARY ENTERPRISES												
Residence Halls	\$	1,240,000	\$	438,100	\$	801,900	\$	1,221,789	\$	162,565		1,059,224
Transfer To Debt Fund to Pay Revenue Bonds		(402,300)		-		(402,300)		(134,100)		(268,200)		(402,300)
Subtotal - Residence Halls and Summer Conferences		837,700		438,100		399,600		1,087,689	-	(105,635)		656,924
Bookstore Rental and Commissions		45,000		-		45,000		12,244		-		12,244
Food Services		1,625,000		2,092,200		(467,200)		1,163,422		881,210		282,212
Vending		45,000		-		45,000		6,064		-		6,064
Employee/21+ Student Housing & Facility Rentals		608,700		428,600		180,100		192,773		93,859		98,914
Edventures & Community Education		47,000		75,700		(28,700)		20,930		24,679		(3,749)
Winery - Tasting Room		300,000		354,900		(54,900)		118,477		114,818		3,659
Family Enrichment Center		869,800		1,181,700		(311,900)		199,830		433,917		(234,087)
Community Events		966,800		1,175,200		(208,400)		509,625		570,035		(60,410)
Performing Arts Productions		300,000		313,600		(13,600)		100,000		114,467		(14,467)
SBDC (Federal Grant Match Requirement)		-		193,100		(193,100)		-		66,867		(66,867)
Yavapai College Foundation		550,500		550,500		-		193,504		193,504		-
Other Auxiliary Enterprises		280,600		263,100		17,500		111,522		78,183		33,339
General Fund Transfer In		1,975,800		-		1,975,800		658,600		-		658,600
Contingency		-		100,000		(100,000)		-		-		-
Facilities & Administrative Allocation				1,285,200		(1,285,200)		-		428,400		(428,400)
	\$	3,451,900	\$	8,451,900	\$	-	\$	4,374,680	\$	2,894,304	\$	943,976

#### **Comments:**

Residence Halls and Summer Conferences revenues are above budget due to most of the 2025 spring semester room revenues being recorded. This will even out over the remaining fiscal year.

The Budget currently has a surplus of \$943,976.



#### REPORT OF REVENUES AND EXPENDITURES

# For the Four Months Ended October 31, 2024 - 33.3% of the Fiscal Year Complete

#### Fiscal Year 2024-2025

#### **UNEXPENDED PLANT FUND**

	Year-to-Date Revenues				Total Revenues	Budget	Percent of Budget
REVENUES: Primary Property Taxes Primary Property Taxes - Contingency Revenue Bond Proceeds Investment Income Other Fund Balance Applied to Budget General Fund Transfer In TOTAL REVENUES	\$ 2,575,748 - 16,000,000 258,542 39,901 1,500,000 1,000,000 21,374,191				\$ 2,575,748	\$ 7,750,500 (45,000) 16,000,000 500,000 40,000 - 7,500,000 31,745,500	33.2% 0.0% 100.0% 51.7% 99.8% 100.0% 13.3% 67.3%
		Year-to-Date Expenditures	Encumbered Obligations	Labor Encumbrances	Total Expenditures and Non-Labor Encumbrances	Budget	Percent of Actual and Non- Labor Encumbrances to Budget
EXPENDITURES (Note 1):							
• ,							
Planned Maintenance		\$ 457,523	\$ 825,460	\$ -	\$ 1,282,983	\$ 3,963,200	32.4%
Planned Maintenance Unplanned Maintenance		83,536	32,861	\$ - -	116,397	283,900	41.0%
Planned Maintenance Unplanned Maintenance Capital Improvement Projects		83,536 2,718,397	32,861 12,329,085	\$ - - -	116,397 15,047,482	283,900 18,909,100	41.0% 79.6%
Planned Maintenance Unplanned Maintenance Capital Improvement Projects Equipment		83,536 2,718,397 618,614	32,861	\$ - - - -	116,397 15,047,482 762,782	283,900 18,909,100 2,510,000	41.0% 79.6% 30.4%
Planned Maintenance Unplanned Maintenance Capital Improvement Projects		83,536 2,718,397	32,861 12,329,085	\$ - - - - - - -	116,397 15,047,482	283,900 18,909,100	41.0% 79.6%
Planned Maintenance Unplanned Maintenance Capital Improvement Projects Equipment Furniture and Fixtures Enterprise Resource Planning Software Library Books		83,536 2,718,397 618,614 37,137	32,861 12,329,085 144,168	\$ - - - - - -	116,397 15,047,482 762,782 37,137	283,900 18,909,100 2,510,000 265,200	41.0% 79.6% 30.4% 14.0%
Planned Maintenance Unplanned Maintenance Capital Improvement Projects Equipment Furniture and Fixtures Enterprise Resource Planning Software		83,536 2,718,397 618,614 37,137 104,856	32,861 12,329,085 144,168	\$ - - - - - -	116,397 15,047,482 762,782 37,137 806,602	283,900 18,909,100 2,510,000 265,200 1,500,000	41.0% 79.6% 30.4% 14.0% 53.8%
Planned Maintenance Unplanned Maintenance Capital Improvement Projects Equipment Furniture and Fixtures Enterprise Resource Planning Software Library Books Contributions to Capital Projects		83,536 2,718,397 618,614 37,137 104,856	32,861 12,329,085 144,168	\$ - - - - - - -	116,397 15,047,482 762,782 37,137 806,602	283,900 18,909,100 2,510,000 265,200 1,500,000	41.0% 79.6% 30.4% 14.0% 53.8%
Planned Maintenance Unplanned Maintenance Capital Improvement Projects Equipment Furniture and Fixtures Enterprise Resource Planning Software  Library Books Contributions to Capital Projects Accumulation Account - Future Projects		83,536 2,718,397 618,614 37,137 104,856	32,861 12,329,085 144,168	\$	116,397 15,047,482 762,782 37,137 806,602	283,900 18,909,100 2,510,000 265,200 1,500,000 8,000	41.0% 79.6% 30.4% 14.0% 53.8% 2.3%

#### **COMMENTS:**

General Fund Transfer In less than budgeted due to Plant Fund reserves being lowered by DGB in May 2024 which freed up Plant fund monies for CIP. The original \$7.5M budgeted to be transferred from the GF to the Plant fund will be lowered to \$3.0M. The \$4.5M difference will come from Plant fund reserves (fund balance).

The Budget currently has a surplus of \$2,813,728 as a result of the 2024 revenue bond proceeds that will be used throughout the year for various Preventative Maintenance and Capital Improvement Projects, including the Prescott Center for Learning and Innovation.



# REPORT OF REVENUES AND EXPENDITURES

For the Four Months Ended October 31, 2024 - 33.3% of the Fiscal Year Complete

# Fiscal Year 2024-2025

# **DEBT SERVICE FUND**

	nr-to-Date evenues							R	Total evenues		Budget	Percent of Budget
REVENUES: Investment Income General Fund Transfer In Auxiliary Fund Transfer In Fund Balance Applied to Budget TOTAL REVENUES	\$ 89,086 670,433 134,100 1,200 <b>894,819</b>					ı		\$	89,086 670,433 134,100 1,200 <b>894,819</b>	\$	2,011,300 402,300 3,200 <b>2,416,800</b>	100.0% 33.3% 33.3% 37.5% 37.0%
DEBT SERVICE FUND EXPENDITURES (Note 1):			-to-Date nditures		cumbered ligations		abor nbrances	and	Total enditures Non-Labor umbrances		Budget	Percent of Actual and Non- Labor Encumbrances to Budget
Revenue Refunding Bonds - 2024 Principal Payments		\$		\$	182.000	\$		\$	182.000	\$	546.000	33.3%
Interest Payments		Ф	-	Ф	204,667	Ф	-	Ф	204,667	Ф	614,000	33.3%
Revenue Refunding Bonds - 2021					201,007				201,007		011,000	33.370
Principal Payments			-		280,000		-		280,000		840,000	33.3%
Interest Payments			-		3,767		-		3,767		11,300	33.3%
Revenue Bonds - 2013									-			
Principal Payments			-		121,667		-		121,667		365,000	33.3%
Interest Payments			-		12,433		-		12,433		37,300	33.3%
Bank Fees			1,100		-				1,100		3,200	34.4%
TOTAL EXPENDITURES			1,100		804,534				805,634		2,416,800	33.3%
SURPLUS/(DEFICIT)								\$	89,185	\$		

#### **COMMENTS:**

Investment income is the result of earnings on the unspent 2024 Revenue Bond proceeds

Through the fourth month, 33.3% of budget has been committed compared to 37.0% of revenues received